Capital Projects Advisory Review Board **Project Review Committee Chair Report to CPARB**

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PRC VIRTUAL MEETING JANUARY 27, 2022

Mike Shinn, Chair Jeff Jurgensen, Vice Chair

January 27, 2022

8:00 AM

BUSINESS MEETING

- A full Committee was in attendance (30 members).
- Welcomed new members Eza Agos and Jeannie Natta.
- Space was provided for Q&A & Lessons Learned Sharing
- Review of Alternative Subcontractor Selection Approval Process was extended to July 2022 to allow for more requests to come before the Committee. Only 10 requests have been approved in the last 6 months.
- Current timing of the Panel Procedures was reviewed, but more discussion is needed
- Bylaws review was deferred to the next Business Meeting
 - Updates are mostly Administrative.
 - Guidance on how to handle Emergency Projects was discussed but time was limited. More discussion is needed to allow all members time to fully express their thoughts on the best way to handle emergency projects on the rare occasion they come up.
 - Adding a guiding reference to RCW 39.28 followed-up by an informational email to the PRC & CPARB leadership may be added to the Bylaws verses writing a prescriptive new procedure. There is a concern of being too prescriptive by placing unnecessary limits on the public body seeking to be compliant with RCW 39.10 while their project actually falls under RCW 39.28.
 - Additional guidance may be added on how an applicant may request a special meeting if a special meeting is determined to be needed.

9:00 AM

Washington State University – GC/CM & DB Combined Recertification

Review Chair: Jim Dugan; Full Committee in attendance (Becky Barnhart, Thomas Golden, Louise Sweeny and Tim Thomas recused themselves)

Recertification Note: This is a consolidation of WSU's GC/CM and Design-Build Certification with a written understanding that the new recertification renewal date will now be aligned with the original Design-Build certification date since it was about to expire on 3/28/2022. WSU acknowledged that their GC/CM certification alignment with the Design-Build Certification shortened their current GC/CM certification by 4 months.

- WSU is one of the original public agencies to become certified to utilize alternative contracting procedures in Washington. Over the last 3 years of certification, WSU has awarded a new JOC contract and 10 DB projects (2 of which are classified under the new under \$2M authorization).
- Both DB and GC/CM procurements are conducted similarly and closely follow RCW requirements. No significant changes have been made since the prior certification, and no disputes have needed to be mediated. This is attributed to WSU's continual process improvement, with the advice of counsel, to make any necessary contract changes ensuring the contract terms are clear and fairly stated and reasonable.
- WSU promotes a culture of engagement, mentorship on project management methodology, and training inhouse and throughout the contracting community.
- Utilize diverse business inclusion engagement as a means to grow the pool of businesses available in Eastern WA
- Lessons Learned:
 - WSU is developing a program with small design build contracts with an eye towards addressing our deferred maintenance backlog which has been identified as a top 5 risk to the university.
 - Refine the deliverables for the RFQ, RFP.
 - Refine bonding and insurance requirements.

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- Goal of expanding opportunities for small and minority owned businesses.
- Complete overhaul of our contract documents to right-size to smaller projects.
- After a one-year hiatus, WSU hosted its annual Design Build Forum in 2021 with over 250 participants.
 - Refine the process and deliverables for design phase.
 - Simplify the RFQ/P process to avoid duplication with more concise submittals.
- Partner with OMWBE to develop new tactics to raise the participation of small and minority businesses.
 - Partner with OMWBE and our DB teams to identify available firms.
 - Leverage our DB partners to increase advertising and outreach.
 - DB teams are finding ways to remove barriers (bonding, insurance, retainage, paid-when-paid passdowns, etc) to increase participation.
- Unanimous Approval 26/26

10:00 AM

Sound Transit – GC/CM Recertification

Review Chair: Jeff Jurgensen; Full Committee in attendance

(Cory Hamilton and Jim Dugan left the meeting. Eza Agoes, and Linneth Riley Hall and recused themselves)

- Has completed 7 GC/CM Projects (over \$1.8B), have 5 large Heavy Civil GC/CM projects underway (\$1.25B), and have 7 GC/CM projects in consideration.
- Sound Transit has been Certified for 9 years and have over 10-years worth of GC/CM experience. There are 51 Sound Transit Staff with extensive GC/CM experience.
- Multiple Sound Transit staff participate in CPARB Committees, and Train through the AGC.
- Have exceeded goals for S/DBE and Apprenticeship Utilization
- Lessons Learned:
 - o Early engagement with the GC/CM
 - Proactive Change Management
 - Contract Interface Coordination
 - Partnering/Issue Resolution
 - Subcontracting for inter-operability
 - Staff the project with team members that have the right attitude and experience
 - o Coordinated Installation Planning starting in preconstruction
 - Systems Integration
- Unanimous Approval 26/26

11:00 AM

City of Bellingham – Post Point Resource Recovery GC/CM Project

Panel Members Present: Ato Apiafi, David Beaudine, Timothy Buckley, Kurt Boyd, Thomas Golden, Karl Kolb, Tim Thomas, Kyle Twohig, Taine Wilton

- Project Cost: approximately \$221M
- Replacement of the City's incineration process (of Class A biosolids), including ancillary upgrades, treatment processing, and electrical and instrumentation systems.
- As part of the upgrading of systems, a new Resource Recovery Center is included to replace inadequate facilities.
- Project meets RCW Requirements for Heavy Civil GC/CM.
- Team has experience and capacity for project success
- Significant community and stakeholder outreach is on-going to include advertisements with OMWBE, local new outlets and internet resources.
- Unanimous Approval 8/8

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Total Project Approvals for January:

1 GC/CM totaling •

Total: <u>\$221M</u>

Alternative Subcontractor Selection Applications Reviewed: 0 •

Statistics:

Year to Date Total project Approvals:

DB:	
GC/CM:	<u>\$221,0</u>
Total:	\$221,0

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Traditional DB: 0 Progressive DB: 0 Approved Proj: 1 Heavy Civil: 1

w/ASSP: 0

Current number of Certified Agencies: 15

Year to Date Alternative Subcontractor Selection Applications approved: 0

\$221M

Types of ASSP Requested:

- EC/CM 0 • •
- MC/CM 0 0
- MC/CM Plumbing .
- Mass Timber Structural System <u>0</u> . 0

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PRC Member Attendance 2022:

Member	2022							
Attendance	12/1	9/22	7/28	6/23	5/26	3/24	1/27	
Agoes, Eza							Х	
Apiafi, Ato							Х	
Barnhart, Becky							X	
Beaudine, David							Х	
Blue, Alexis							X	
Boyd, Kurt							X	
Buckley, Timothy							X	
Dilbert, Kyle							X	
Dugan, Jim							X	
Golden, Thomas							X	
Gonzalez, Jeff							X	
Hamilton, Cory							X	
Harris, Sherry							X	
Helmholz, Michelle							X	
Holecek, Brian							Х	
Johnson, Dave							Х	
Jurgensen, Jeff (Vice Chair)							Х	
Kolb, Karl							Х	
McCluskey, Art							Х	
Murphy, Jessica							Х	
Natta, Jeannie							Х	
Ottele, Mark							Х	
Pelitteri, Mike							Х	
Riley-Hall, Linneth							Х	
Shinn, Mike (Chair)							Х	
Sweeney, Louise							Х	
Talcott, David							X	
Thomas, Tim							Х	
Twohig, Kyle							X	
Wilton, Taine							X	