

## **Asotin County Justice Complex**

State of Washington
Capital Projects Advisory Review Board (CPARB)
Project Review Committee (PRC)

**Application for Project Approval General Contractor / Construction Manager** 

Submitted by Asotin County May 15, 2021

# State of Washington Capital Projects Advisory Review Board (CPARB) PROJECT REVIEW COMMITTEE (PRC)

#### APPLICATION FOR PROJECT APPROVAL

To Use the General Contractor/Construction Manager (GC/CM)

Alternative Contracting Procedure

The CPARB PRC will only consider complete applications: Incomplete applications may result in delay of action on your application. Responses to Questions 1-7 and 9 should not exceed 20 pages (font size 11 or larger). Provide no more than six sketches, diagrams or drawings under Question 8.

#### Identification of Applicant

- a) Legal name of Public Body (your organization): Asotin County Commissioners
- b) Address: P.O. Box 250, Asotin, WA 99402
- c) Contact Person Name: Chuck Whitman Title: County Commissioner
- d) Phone Number: 509-243- 2060 ext. 4 E-mail: cwhitman@co.asotin.wa.us

#### 1. Brief Description of Proposed Project

- a) Name of Project: Asotin County Justice Complex
- b) County of Project Location: Asotin County
- c) Please describe the project in no more than two short paragraphs. (See Example on Project Description) The proposed project is a new county jail facility to include 120 secure jail beds, booking, kitchen, laundry, sallyport, medical/infirmary, jail administration and support spaces. This project totals 53,000 gsf of new proposed space at a project budget of +/- \$12,000,000.00. This project is unique in that the majority of the construction for this facility will be specialized construction trades of detention security and electronics subcontractors. This involves a very active effort in getting specialized subcontractors and vendors from the mid-west United States throughout the northwest US to become interested in bidding the project through the GCCM delivery to make project attractive and affordable. The delivery is vital to maintaining and meeting delivery schedules for specialized equipment as well at this pivotable time in our industries time of COVID based manufacturing solutions. The existing current facility has 38 beds which are inadequate for meeting jail standards and bed space requirements mandated by code and staff security. Within our US economy currently we all face times of unknown economic securities largely in part to the COVID pandemic. Thus, construction GCCM delivery method for specialized projects must be requested to maintain open transparent bidding markets, construction schedule conformance and project accountability to public. This, delivery method allows the best practice efforts to maintain trust with the public while spending bond proceeds generated from sales tax collections within Asotin County.

#### 2. Projected Total Cost for the Project:

#### A. Project Budget

Revised 3/28/2019

Costs for Professional Services (A/E, Legal etc.) \$ 1,872,200 Estimated project construction costs (including construction contingencies): \$ 11,475,000 Equipment and furnishing costs \$ 150,000 Off-site costs \$n/a Contract administration costs (owner, cm etc.) \$ incl. in A/E Contingencies (design & owner) \$229,500 Other related project costs (briefly describe) \$ 60,244 FM Reviews Sales Tax \$Incl. in Const. Cost

Total \$13,786,944

Page 1 of 7

#### B. Funding Status

Please describe the funding status for the whole project. <u>Note</u>: If funding is not available, please explain how and when funding is anticipated

Funding is generated from Bond sales from local option sales tax passed by voters at 3/10 of \$.01.

#### 3. Anticipated Project Design and Construction Schedule

Please provide: See attached schedule

The anticipated project design and construction schedule, including:

- a) Procurement;
- b) Hiring consultants if not already hired; and
- c) Employing staff or hiring consultants to manage the project if not already employed or hired. (See Example on Design & Construction Schedule)

#### SEE Attachment A - Design & Construction Schedule

#### 4. Why the GC/CM Contracting Procedure is Appropriate for this Project

Please provide a detailed explanation of why use of the contracting procedure is appropriate for the proposed project. Please address the following, as appropriate:

• If implementation of the project involves complex scheduling, phasing, or coordination, what are the complexities?

The project involves complexities with scheduling, phasing and coordination in regard to understanding how security detention products drive the construction sequencing of a correctional project. The vendor products are very specialized and manufacturing is heavy on lead time and how the structure is erected to accept delivery and install of such products. These products range from premanufactured steel cells, security detention hollow metal, electronic locking controls and electronic water valve controls. These long lead manufactured items must be secured through a bidding process early with early release packages while maintaining and issuing a GMP price. There is no room for pricing errors or unknown costs when delivering projects on bond proceeds.

• If the project involves construction at an existing facility that must continue to operate during construction, what are the operational impacts on occupants that must be addressed?

This project is new and the renovation or repurposing of the existing jail is not in scope of services at this time. Thus, not a consideration for current new jail project. Only some equipment will be transferred over to new facility for use. The major component is completing the project on time to move inmates which are currently housed at the existing jail so that two jails are not being operated at the same time. This would result in an increased operational cost expenditure which the County is not in a position to absorb.

**Note:** Please identify functions within the existing facility which require relocation during construction and how construction sequencing will affect them. As part of your response you may refer to the drawings or sketches that you provide under Question 8.

- If involvement of the GC/CM is critical during the design phase, why is this involvement critical?

  The involvement of GCCM is crucial for establishing a series of pricing exercises at scheduled design phases and equipment lead times to ensure schedule and budget will be met. This process will guarantee project will meet budget constraints. Currently, involvement through design by the GCCM will be paramount to assist in procurement on product choices which meet quality, budget, and time delivery. As in all areas of manufacturing currently in the U.S., availability of materials is a large constraint.
- If the project encompasses a complex or technical work environment, what is this environment?

  The complexities of detention security vendors and the scope of these products produces a very complex review of schedules and integration of subcontractors work to meet schedules and budget. This division of work is not very large as a whole in the subcontracting market,

Revised 3/28/2019 Page 2 of 7

thus an experienced team in these complexities is needed to secure competitive bidding markets.

- If the project requires specialized work on a building that has historical significance, why is the building of historical significance and what is the specialized work that must be done?
   This is not a historically significant facility being constructed. The historical significance would not apply.
- If the project is declared heavy civil and the public body elects to procure the project as heavy civil, why
  is the GC/CM heavy civil contracting procedure appropriate for the proposed project?
   Project is not a heavy civil project.

#### 5. Public Benefit

In addition to the above information, please provide information on how use of the GC/CM contracting procedure will serve the public interest. For example, your description must address, but is not limited to:

- How this contracting method provides a substantial fiscal benefit; or
- How the use of the traditional method of awarding contracts in a lump sum is not practical for meeting desired quality standards or delivery schedules.
- In the case of heavy civil GC/CM, why the heavy civil contracting procedure serves the public interest.

The project as mentioned earlier is not typical to standard office, schools or county facilities as a correctional facility has very specialized sub trade labor and product requirements. These sub trades require a GCCM to write bid scopes to expand the market base vendors to obtain the most competitive pricing in securing a Guaranteed Maximum Price (GMP) proposal. The GCCM method is one of a few delivery methods which allows for early design communication with Architect and Engineers to ensure project conformance to budget and schedule while maximizing smaller local trades and vendors to participate in the bidding process. The approval of this process will allow the GCCM to actively solicit local trade bids and assist them by breaking up bid packages to improve public interest for this project by creating smaller scopes of work for local qualified interested bidders who meet the requirements of bidding. The use of traditional Design/Bid/Build will not allow for smaller bid packages to include smaller localized trades, market pricing conformance reviews through design, identification of available local resources to participate in bidding, or producing a GMP contract.

The use of GCCM delivery method will provide a more stable outcome for this project in the way of guaranteeing cost and schedule, maximizing local interest in bidding, quality of specialized sub trade work, improved owner training of systems operations post construction and overall improved success rate for project as team approach is utilized with A/E, Owner, End User and GCCM as one unit. Thus, the fiscal benefit to the owner for GCCM over traditional low bidder pricing scenario is far greater than the traditional in the short and long term in regard to fiscal responsibilities.

#### 6. Public Body Qualifications

Please provide:

- A description of your organization's qualifications to use the GC/CM contracting procedure.
- A Project organizational chart, showing all existing or planned staff and consultant roles.
   Note: The organizational chart must show the level of involvement and main responsibilities anticipated for each position throughout the project (for example, full-time project manager). If acronyms are used, a key should be provided. (See Example on Project Organizational Chart)
- Staff and consultant short biographies (not complete résumés).
- Provide the experience <u>and role</u> on previous GC/CM projects delivered under RCW 39.10 or equivalent experience for each staff member or consultant in key positions on the proposed project. (See Example Staff\Contractor Project Experience and Role. The applicant shall use the abbreviations as identified in the example in the attachment.)

Revised 3/28/2019 Page 3 of 7

- The qualifications of the existing or planned project manager and consultants.
- If the project manager is interim until your organization has employed staff or hired a consultant as the project manager, indicate whether sufficient funds are available for this purpose and how long it is anticipated the interim project manager will serve.
- A brief summary of the construction experience of your organization's project management team that is relevant to the project.
- A description of the controls your organization will have in place to ensure that the project is adequately managed.
- A brief description of your planned GC/CM procurement process.
- Verification that your organization has already developed (or provide your plan to develop) specific GC/CM or heavy civil GC/CM contract terms.

SEE Attachment B.1 – Charles Whitman Resume SEE Attachment B.2 – Walt Olsen Resume SEE Attachment C – Asotin County Justice Complex Organizational Chart SEE Attachment D – Team Experience Matrix

Charles E. Whitman Executive Project Liaison/Leadership

Mr. Whitman has had a very long career in logistics of construction and maintenance while in the Navy as a Mechanical Engineer. Upon retirement from the Navy, he practiced in the private industry as a project manager and executive manager for a project management company primarily managing projects in Washington, California and Oregon. He brings a very unique skill set to this project as a high-level leader of construction related activities in which he will serve as the County's point of control through this project's duration.

Walt Olsen Public Works Director

Mr. Walt has over 46 years of experience in public administration and civil engineering, with most of his career spent in Eastern Washington. He served 19 years as Deputy Director at County Road Administration Board (CRAB) with direct responsibility for daily operations for both engineering and information technology divisions. Prior to CRAB, he worked as County Engineer for Pend Oreille and Adams Counties. He has developed and administered statewide grant programs and county road construction, solid waste and intergovernmental services with budgets exceeding 100 million dollars annually. Walt has an understanding of the local environmental, farming, and cultural issues that can affect a complex transportation project, as well as federal / local funding requirements. He is available to advise on this project and act as a liaison between the County and staff as necessary.

William D. Rutherford Principal Architect CRA Architects

Mr. Rutherford has been actively managing CRA Architects for 51 years. Mr. Rutherford is a very hands-on principal whereas he is engaged and knowledgeable with all projects ongoing in CRA Architects. He brings a wealth of experience and knowledge to the team for GCCM process. Under the guidance of Mr. Rutherford, CRA Architects continues to work successfully through the United States and in three foreign countries. Mr. Rutherford's role will be oversight in all aspects of Asotin County Jail.

Will Rutherford Senior Project Manager CRA Architects

Mr. Rutherford has a degree from the University of Florida in Building Construction Sciences and a degree in Architecture from Florida A&M University. He has been managing projects at CRA Architects for 27 years. This includes the Design, Construction, and Contract Administration. Mr. Rutherford has a very broad range of experience from Design through Construction and will be the lead Senior Project Manager for Asotin County jail. His expertise will be with Budgeting, GMP Negotiations, VE Process, Solution based design, and project management. Mr. Rutherford will be involved throughout the entire project from start to finish.

Jerry Brotnov Local Partnering Architect Brotnov Architecture & Planning

Mr. Brotnov is the managing principal Architect of Brotnov Architecture & Planning. Mr. Brotnov will be involved throughout the entire project and will perform duties such as: weekly site visits, submittal reviews, peer design reviews, pay application reviews, GMP Reviews and as needed for local participation.

Don Mixon Senior Contract Administrator CRA Architects

Mr. Mixon will lead the charge of construction related activities from the Design Team's perspective once project goes to GMP. Mr. Mixon has been with CRA Architects for 33 years and has acted as department head of Construction Administration for those years. Mr. Mixon has a very high level of experience for construction related topics including contracts, GMP process, constructability reviews, and sub-consultant management during construction.

#### **Organizational Controls**

Although Asotin County is the third smallest county in State of Washington, Asotin County has very experienced personnel in the commissioners and Chief Operating Officer. Asotin County has historically done every project as a design/bid/build delivery process. The GCCM delivery process will be supported heavily by Design Project Team and Commissioner Chuck Whitman to report and communicate all activities through project duration to Commission, County, and end user group. CRA uses SharePoint, Procore and web-based FTP server to communicate all documents and keep team informed throughout project.

Procurement including GCCM selection will be supported by CRA Architects to Asotin County Commission. The Asotin County Sheriff, Asotin County Commissioners and Asotin County Clerk will be involved with process and be responsible for updating County stakeholders. Asotin County will use AIA 133 CMC along with AIA 201 General Conditions modified for corrections to project specifics. These documents are utilized throughout the industry across the U.S. and legal counsel for Asotin County will review.

#### Planned GCCM Process

Preparation of the RFP for selection of GCCM will be based on previous experience of GCCM process by CRA Architects and modified to fit specific project goals of Asotin County Justice Complex. This process will include criteria of correctional experience, interviews and points-based selection matrix. Selection will be made on the best qualified GCCM contractor which is the best fit for Asotin County needs.

Revised 3/28/2019 Page 5 of 7

#### GCCM Procurement

Asotin County will and has been doing town hall meetings to obtain public input. Asotin County will advertise for a Request for Qualifications. RFQ will request submissions to focus on relevant experience, proposed team and approach. Secondly, Asotin County will shortlist to three or four firms depending on submissions for interview. Third, Asotin County will review, and interview firms shortlisted. Firms will be graded on related project experience, team composition with respect to project and past performance. Finally, Fee structure and General Conditions costs are reviewed and negotiated with best ranked firm following interviews. If a decision can is not reached, then move to second ranked firm until fair reasonable terms are agreed. CRA Architects has extensive experience in managing and assisting owners in contracting and soliciting firms to perform work. This process will be streamlined by utilizing past experiences of team members and standardized AIA Contractual documents.

#### 7. Public Body (your organization) Construction History:

Provide a matrix summary of your organization's construction activity for the past six years outlining project data in content and format per the attached sample provided: (See Example Construction History. The applicant shall use the abbreviations as identified in the example in the attachment.)

- Project Number, Name, and Description
- Contracting method used
- Planned start and finish dates
- Actual start and finish dates
- Planned and actual budget amounts
- Reasons for budget or schedule overruns

#### SEE Attachment E - Asotin County History

#### 8. Preliminary Concepts, sketches or plans depicting the project

To assist the PRC with understanding your proposed project, please provide a combination of up to six concepts, drawings, sketches, diagrams, or plan/section documents which best depict your project. In electronic submissions these documents must be provided in a PDF or JPEG format for easy distribution. (See Example concepts, sketches or plans depicting the project.) At a minimum, please try to include the following:

- A overview site plan (indicating existing structure and new structures)
- Plan or section views which show existing vs. renovation plans particularly for areas that will remain occupied during construction.

Note: Applicant may utilize photos to further depict project issues during their presentation to the PRC.

#### SEE Attachments F.1- F.2

#### 9. Resolution of Audit Findings on Previous Public Works Projects

If your organization had audit findings on **any** project identified in your response to Question 7, please specify the project, briefly state those findings, and describe how your organization resolved them.

#### 10. Subcontractor Outreach

Please describe your subcontractor outreach and how the public body will encourage small, women and minority-owned business participation

One of the advantages this project will have if delivered utilizing GCCM is to maximize local small vendors/Subs, WBE and MBE business. It is very common to support and solicit smaller subs if the GCCM can have the ability to break up large scopes of work into smaller pieces to secure these bidders. This often allows budgets to be maintained by capturing a lower cost of services while allowing the most qualified local support. This will be done with scheduled town hall meetings and advertisements to promote qualified interested subcontractors.

#### **CAUTION TO APPLICANTS**

Revised 3/28/2019 Page 6 of 7

The definition of the project is at the applicant's discretion. The entire project, including all components, must meet the criteria to be approved.

#### SIGNATURE OF AUTHORIZED REPRESENTATIVE

In submitting this application, you, as the authorized representative of your organization, understand that: (1) the PRC may request additional information about your organization, its construction history, and the proposed project; and (2) your organization is required to submit the information requested by the PRC. You agree to submit this information in a timely manner and understand that failure to do so may delay action on your application.

If the PRC approves your request to use the GC/CM contracting procedure, you also understand that: (1) your organization is required to participate in brief, state-sponsored surveys at the beginning and the end of your approved project; and (2) the data collected in these surveys will be used in a study by the state to evaluate the effectiveness of the GC/CM process. You also agree that your organization will complete these surveys within the time required by CPARB. Additionally, responding to the 2013 Joint Legislative Audit and Review Committee (JLARC) Recommendations is a priority and focus of CPARB. Data collection shall include GC/CM project information on subcontract awards and payments, and if completed, a final project report. For each GC/CM project, documentation supporting compliance with the limitations on the GC/CM self-performed work will be required. This information may include, but is not limited to: a construction management and contracting plan, final subcontracting plan and/or a final TCC/MACC summary with subcontract awards, or similar.

I have carefully reviewed the information provided and attest that tapplication.	his is a complete, correct and true
Signature:	-
Name (please print): Charles Whitman	(public body personnel)
Title: Vice Chairman	-
Date: May 10, 2021	-

Description		2020		2021	-									2022	2										2023				
		2	Nov	Dec Jan	r Feb	March	April	May Ju	June July	ly Aug	Sept	Oct	Nov	Dec Jan	n Feb	March	April	May J	June Ju	July Aug	ng Sept	t Oct	Nov	Dec	Jan	Feb Mg	March April	il May	y June
Design Process	Responsible Party		-	2	8	4 5	9	7	8	9	10 11	12	13	14	3	4 5	9	7	80	6	10	11 12	2 13	14	15	16	17	18	19
NTP - Design	Owner			100																									
Kick-off meeting - Owner Review	A/E Proj Arch/Proj Manager				H							E									F								F
Verify any changes to concept drawings previously prepared. Discuss and confirm Phasinal it now																													
Conceptual Schematic	A/E Proj Arch/Proj Manager	-				F	F	-	F	F	F	E	H	F	-			F			F	-		F	F	F		F	F
Develop initial plans, massing, etc.			E			E			E		E												E						F
Site Selection Process	Owner	F	Ē				F	H	E		E	E	F				E	F						F	F			F	F
Site Re-Zoning Approval Process	Owner/A/E	F	Ē	F						3	Ē	E					E	F			F				F			F	F
Advanced Schematic	A/E Proj Arch/Proj Manager	-	L	F	-			F	E	F	F	E	F	-	F		E	-	F	F	F	F	F	F	F	F	E	F	F
Further develop plans/elevations		F			F	E		F	E		F	E				L	E	F				F		Г				F	F
Owner Meeting, Review and Approval	Owner	-				E					E																		Ĺ
Incorporate Owner Comments	A/E Proj Arch/Proj Manager																											_	
Schematic Budget Review				H																									
PRC Application		1		+	+	1				+	1		1	1	+	1		+	1			1	1		+			1	+
GCCM Selection		+	1		+	1							1		+			+	1			1	1		1	1		1	1
Design Development	A/E Proj Arch/Proj Manager	1		-	-															1									-
Refine plans, devations, details, develop MEP drawings, wall sections, finish selections, schedules																													
Owner Meeting, Review and Approval	Owner	-																				-							
Incorporate Owner Comments	A/E Proj Arch/Proj Manager																												H
Design Develoment Budget GMP																													
Construction Documents	A/E Proj Arch/Proj Manager																												
Quality Control Review	A/E Proj Arch/Proj Manager	+	1		+	1		+		1	1			1	+			+			1	+		-	+	+	1	1	+
Owner Review and Approval of 100% CD's	Owner	+			+	1		1		1	$\frac{1}{1}$			-	+			+	1		1	+			1	1	1	1	1
Initiate Bidg Permitting/ AHJ Review	A/E Proj Arch/Proj Manager	+	1		+	1				+					+			+	1			1	1		+			1	+
Develop Bid Packages for GMP Preparation	Owner	+	1		1			-							+	1		+	1			+			+			1	1
GMP Roview	Owner/GC	+	1		+	$\frac{1}{1}$		-			1				+	1		+	+		1	+			+			-	+
Board Approval	Owner	+			4													+	+			1	1	-	1		1	1	+
Construction																													
NTP, Construction	Owner - A/E				H																H								H
Pre-Construction Meeting	Ownor - A/E																												-
Construction	CM				-																								+
Substantial Completion	CM							+					+									+						-	+
Progress Mtg Owner/CRA/GC	A/E Const. Admin Specialist	+	1										+		+	1		+											+
Commissioning/Training	A/E Const. Admin Specialist	+	1		-	-		-		-			+		+													1	+
Construction Final	CM	+			1	1		+		+			+		+	1		+											+
Closeout documents review. Copy to Owner	CM/A/E	+			+	1		+					1					+				+							+
Owner Occupancy/Move In/Furnishings	Ownor/CM/AE	+				1		+		+	1		-									+			1				-
11 Month Inspection (1 yr later)	Owner! A/E / CM	-						-					-		+	1		+				-			1				+
NTP - Notice to Proceed - Construction	OR - Owner Review			-SS	Conceptua	CS - Conceptual Schematics	53		AH	- Authority	AHJ - Authority Having Jurisdiction	sdiction																	
GC - Construction Manager/General Contractor	OOC - Owner Occupancy			AS-	Advanced	Schomalics			The same of the sa																				
Sub - Substantial Completion	AI - Anniversary Inspection			CD	Construction	CD - Construction Documents	SIL		LEE	D (Optional	1) - Leaders,	LEED (Optional) - Leadership in Energy and Environmental	y and Envin	onmental															
ADV - Advertise for Bids	The state of the s	- makeus							1	-																			

# Charles E. Whitman Asotin County Commissioner Dist. 3 PO Box 250 Asotin WA 99403

**Summary:** This Resume is submitted for the record in application for the Washington State "General contractor/construction manager program" per RCW 39.10.340. The following is a review of technical management experience as a Project Coordinator, Project Engineer and Project Manager as well as extensive experience as an Operating Engineer and Personnel Administrator. Additionally in-depth experience in technical documentation, facility and equipment maintenance, operations, budgeting, inspections and executive level management.

#### PROFESSIONAL EXPERIENCE

**Operating Engineer:** Experience with operation and maintenance of US Navy steam propulsion and power plants, both oil fired and nuclear power. Experiences range from entry-level operations and maintenance to positions as Chief Engineer. Extensive civilian experience in the start up, operations and maintenance of ultra-pure water systems (reverse osmosis), refrigeration units, gas and electric fired boilers used for facility heating and auxiliary uses, air compressors, diesel generators, HVAC Sysyems, digital and analog control systems, chemical delivery systems, waste water, gas scrubbers, sanitary and more.

**Project Coordinator/Manager:** Coordinated numerous multimillion dollar repairs and overhauls of US Military ships. Accountable for schedules, test development and coordination, QA, cost controls, configuration control, documentation, design and engineering changes, training, etc. As a Civilian Project Manager budgeted, coordinated and managed heating, ventilation, air conditioning, mechanical and diesel generator fuel oil systems installations. Established and managed a High Tech Division for a Mechanical Contractor including bidding and project management.

**Project Engineer:** Responsible for design/engineering changes to facility process, utility and chemical delivery system as well a HCAC and plumbing systems. Additionally reviewed project Engineering Change Notices (ECN's) and Design Change Notices (DCN's) for completeness, accuracy and applicability. Developed an effective and useful tracking system for ECN's and DCN's. Monitored and supervised corrections to overall plant/facility design and installation discrepancies.

**Test Director/Engineer:** Responsible for systems design review, test schedules, testing, documentation and costs associated with testing and construction. Developed in-depth training programs to prepare customers for turn over and operation of facilities. Performed start up and routine maintenance as well as wrote procedures for maintenance, testing and operation. Projects include a Nuclear low level radiative waste water processing Facility at Hanford,WA (>\$84 million project cost) and the Komatsu Silicon Wafer Facility in Hillsboro, OR. energy center and process building utility systems.(>\$ 1 Billion project Construction cost).

Operations Manager/Facility Manager: Responsible for all operations and maintenance at a Department of Energy facility. Supervised janitorial, maintenance, security, and safety. Additionally has experience in managing ongoing maintenance, construction, operating budget and personnel assigned to a 44-acre overseas US Government facility. As Operations Manager for a manufacturing company, supervised accounts payable and receivable, developed manufacturing schedules and competitive bids for manufacturing equipment and systems for customers.

**Executive:** While on active duty with the US Navy held senior executive positions ashore and afloat. Also as a business co-owner held positions as Vice President and General Manager of Operations Technology Pacific (OTP), a technical support company specializing in providing technical personnel for industrial start up, testing and construction. As General Manager of OTP, managed numerous industrial systems start up and commissioning projects.

#### **EDUCATION**

- BS Mechanical Engineering, University of Idaho
- US Navy Nuclear Power Program
- US Government Leadership/Management Training, mid and upper level management
- Total Quality Management (TQM) training
- US Government Contracting School
- OSHA Safety Management Course
- Contractor Seismic Bracing (California, Zone 4 Seismic)
- 2001 EMCOR Management Development Program

### Walter R. Olsen, PE 1191 So. Shore Diamond Lake Road

Newport, WA 9915 (360) 485-3133

#### **ASPIRATIONS FOR THE FUTURE**

Provide exceptional and motivated leadership in a challenging, professional environment for County Road Administration Board.

#### MANAGEMENT SKILLS

Over 46 years of experience in public administration, civil engineering, surveying, and forestry. Deputy Director for 19 years at County Road Administration Board with direct responsibility for daily operations for both engineering and information technology divisions. Prepared agency budgets and developed Board policy statements. Developed and administered statewide grant programs and county road construction, solid waste and intergovernmental services with budgets exceeding 100 million dollars annually. Developed annual and long-term capital improvement plans and funding mechanisms. Administered and negotiated numerous construction and materials production contracts. Experience in direction of up to 60 employees in road maintenance, construction, and solid waste activities for county department of public works and up to 20 employees in forest engineering, management, and fire control.

#### **PROFESSIONAL LICENSES**

Licensed Professional Engineer, Washington State, #28598

	EMPLOYMENT HISTORY
2001 - 2020	County Road Administration Board
	Deputy Director
	Maintenance Management Engineer
1995 – 2001	Pend Oreille County Public Works Department
	County Engineer
1984 – 1995	Adams County Public Works Department
	County Engineer
	Acting County Engineer
	Engineering Technician I, II, & III
1982 – 1983	Plum Creek Timber Company
1977 – 1982	Weyerhaeuser Company
1971 – 1977	Washington State Department of Natural Resources

#### **EDUCATION**

Continuing education course work in engineering, personnel management and administration, 1978 - Present Professional Engineer Exam passed October 1991 Engineer-in-Training Exam passed April 1991 Washington State University, 1978, B.S. Forest Management

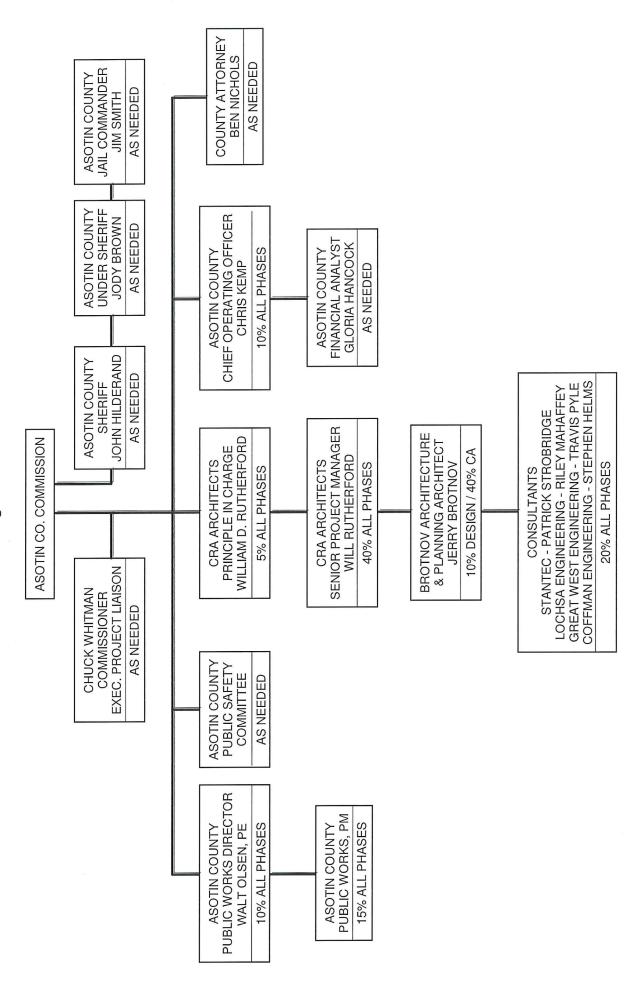
#### PROFESSIONAL ACCOMPLISHMENTS

NACE National Committee Chair, Emergency Preparedness, 2015 – 2019
Member, Washington State County Road Administration Board, 1996-2001
Chair, Washington State Technology Transfer Center, 1997-2000
President, Washington State Association of County Engineers, 2000-2001
Vice President, Washington State Association of County Engineers, 1999-2000
President, Eastern District, Washington State Association of County Engineers, 1996-1998
Secretary, Eastern District, Washington State Association of County Engineers, 1993-1996

#### **REFERENCES**

John Koster, 39th District Representative, Arlington Reema Griffith, Wash. St. Transportation Commission Blair Brady, Wahkiakum County Commissioner Scott Hutsell, Lincoln County Commissioner Keith Goehner, Former Chelan County Commissioner Ken Dahlstedt, Skagit County Commissioner Jim Potts, Former Whitman County Commissioner (WSAC) Dean Burton, Former Garfield County Commissioner Tom Ballard, Former Pierce County Engineer Kent Cash, Former Cowlitz PWD/CE (Port of Vancouver) Gary Rowe, Former Jefferson County Engineer (WSAC) Steve Thomsen, Former Snohomish County PWD/CE Joe Rutan, Kitsap County Engineer Grant Morgan, Garfield County Engineer Tim Fife, Lewis County County Engineer Jon Brand, Former Kitsap County Engineer

Asotin County Justice Complex Attachment C: Organizational Chart



Attachment D - Team Experience Matrix

	CRA ARCHITECTS INC. & BROTN	CRA ARCHITECTS INC. & BROTNOV ARCHITECTURE PROJECT EXPERIENCE	щ		Role	Role During Project Phases	ases
Name	Summary of Experience	Project Name	Project Size	Project Type	Planning	Design	Construction
3							
1. William D. Rutherford	President and Managing Principal of	Leon County Public Safety Complex	\$ 45M	GC/CM	PM, PIC	PIC	PIC
51 Years w/ Firm	CRA Architects Inc. Sixty two year old firm	Sumter County Public Safety Complex	\$35 M	DB	PM, PIC	PIC	PIC
	where projects have ranged from \$20k- \$250M.	Sumter County Detention Center	\$ 22M	DB	PM, PIC	PIC	PIC
	(This is limited to 10 projects scattered in geographic	Lyon County Detention Center	\$18 M	GC/CM	PM, PIC	PIC	PIC
	locations to show experience)	Petersburg County Jail	\$ 4 M	GC/CM	PM, PIC	PM, PIC	PIC
		Baker County Correctional Facility	\$ 35 M	GC/CM	PM, PIC	PM, PIC	PIC
		Hall County Corectional Facility	\$ 21 M	GC/CM	PM, PIC	PIC	PIC
		Polk County Jail	\$ 110 M	GC/CM	PM, PIC	PIC	PIC
		Senegal Correctional Facilities	\$ 750 M	GC/CM	PM, PIC	ploy no	on hold
		Lowndes County Jail	\$ 30 M	GC/CM	PM, PIC	PM,PIC	PIC
2. Will Rutherford	Senior Project Manager of CRA Architects Inc.	Jackson Hospital Surgery Suite Addition	\$ 16 M	GC/CM	PM	PM	PM
27 Years w/ Firm		Sumter County Public Safety Complex	\$35 M	DB	PM	PM	PM
		Sumter County Detention Center	\$ 22M	DB	PM	PM	PM
		Lyon County Detention Center	\$18 M	GC/CM	Estimating	Estimating	Estimating
		State of Florida EOC	\$ 150 M	GC/CM	PM	PM,on Going	pending
		Polk County Processing Center	\$ 11 M	GC/CM	PM	PM	PM
		Madison County High School	¥9 M	GC/CM	PM	PM	PM
		Polk County Jail	\$ 110 M	GC/CM	PM	PM	PM
		Senegal Correctional Facilities	\$ 750 M	GC/CM	PM	ploy uo	on hold
		Talbot County Jail	\$2 M	GC/CM	PM	PM	PM
3. Jerry Brotnov	Principal Architect of Brotnov Architecture &	Clarkston Seed Plant	\$1M	Neogiated	PM, PIC	PM, PIC	PM, PIC
	Planning	Asotin County Fire Station	\$3.50	Bid	PM, PIC	PM, PIC	PM, PIC
		JDA- Juvenile Detention Addition	\$1M	Bid	PM, PIC	PM, PIC	PM, PIC
		Howell-Machine	\$1 M	Neogiated	PM, PIC	PM, PIC	PM, PIC

# Attachment E - Asotin County History

Project Name	Project Description	Contracting Method	Planned Start	Planned Finish	Actual Start	Actual Start Actual Finished	Planned Budget	Actual Budget	Reasons for Budget or schedule overrun
Fire and Life Safety Facility Phase 1	Site Excavation, grading, paving, sidewalks, sewer systems, water lines, fire hydrants, and electrical work	Direct Bid	11-19	Nov-18	Aue-18	lul-19	\$867.901.53		weather delays, water main relocate, catch basin (storm drain), electrical underground \$888.332.31 blde/barkine lot
Fire and Life Safety Facility Phase 2	8 truck bays, emergency triage room, sleeping quarters, Fire/EMS dayroom & health room, office space	Direct Bid	Mav-19	Apr-20		Dec-20	\$2.5	\$3.479,959.59	steel building design and construction delays, design changes to steel building, HVAC, \$3.479,959,59 electrical, flooring, overhead doors
Fleshman Way/SR 129 Interchange, CRP246	Rebuild interchange with concrete and HMA pavement, retaining walls, guardrail, drainage, illumination, and permanent signing	Direct Bid	4/24/2017	10/11/2017	4/1	6/15/2018	\$4,093,767.38	\$4,304,298.17	Sign Revisions, additonal catch basins, additional rock, electrical seed, luminaires
Run off road safety project, CRP 254	Install guardrail, concrete barrier, retrofit flashing beacons, and install permanent signing.	Direct Bid	11/4/2013	1/9/2014	1/9/2014 11/12/2013	2/21/2014		\$483,969.13	Add Electrical Service for relocating flashing \$483,969.13 school beacon
15th Street Pavement Overlay, CRP 256	Remove and replace ADA ramps, milling and overlaying HMA pavement, and permanent signing.	Direct Bid	2/23/2015	5/8/2015	2/1/2014	7/2/2014	\$652,123.46	\$678,760.48	Remove, replace curb and gutter and patch back in front of curb and gutter, fog seal HMA \$678,760.48 pavement, haul bituminous grindings
Heights/Lincoln Schools ADA Ramps, CRP 261	Removal of Structures and Obstruction, ADA Ramps, Curb and Gutter, Traffic Control, and other related work at 1945 4th Ave, Clarkston, WA.	Direct Bid	6/29/2020	8/3/2020	9	7/10/2020	\$105,685.00	\$96,362.00	
Southway Bridge Pavement Rehabilitation, CRP 262	Remove existing asphalt deck and repave. Direct Bid	Direct Bid	6/22/2020	8/28/2020	6/22/2020	8/19/2020	\$987,334.00	\$933,068.37	4 agency project (City of Clarkston, Asotin \$933,068.37 (Co., City of Lewiston, and Nez Perce Co.)
ACRL Pole Building Project	Construction of a 48x64 pole building at the Asotin County Regional Landfill, 2901 6th Ave, Clarkston, WA	Direct Bid	2/16/2015	4/30/2015	2/10/2015	4/3/2015	\$181,102.64	07	\$184,052.64 Prime & Paint OSB



Attachment F.2