### Public Body Re-Certification

Design Build

5/27/2021



#### **Presentation Overview**

#### Design Build at Sound Transit

Linneth Riley-Hall, Executive Project Director – Federal Way Link
 Extension

#### Sound Transit Experience with Design Build

Nick Datz, Technical Advisor to PCD

## Operations and Maintenance Facility: East & Lessons Learned

• Jon Mihkels, *Project Director - New Facilities* 

#### Workforce Utilization

• Brenda Nnambi, Deputy Director - Civil Rights, Equity, and Inclusion



## Design Build at Sound Transit





#### **Current and Upcoming Service**



#### **Light Rail**

Northgate (3 stations, 2021)
Hilltop Tacoma (6 stations, 2022)

East Link (10 stations, 2023)

Lynnwood (4 stations, 2024)

Federal Way (3 stations, 2024)

**Downtown Redmond (2 stations, 2024)** 



#### Sounder

Puyallup, Kent, Sumner and Auburn Parking and Access Improvements









#### **Upcoming Alternative** Delivery Opportunities



#### **Light Rail**

West Seattle to Ballard Extension **Everett Extension** Federal Way to Tacoma Extension **Operation and Maintenance Facility – South** 



#### **Bus Rapid Transit**

SR 522/NE 145<sup>th</sup> Stride I-405 Stride - Lynnwood to Burien



#### Sounder

**Station Access and Parking Improvements Sounder Maintenance Base South Sounder Capacity Improvements** 



Tillicum

## Agency Experience with Design Build

#### Staff Experience and Development

Project Experience

## Over 75 staff with Design Build Experience

•52 with DBIA Certifications

**Staff Development** 

#### **Trainings**

- Offered to all staff
- Internally Focused
- Externally Provided



#### Successful Management of Design Build Projects



Federal Way Link Extension Opening 2024



Overlake Station to Redmond Technology Center

Opening 2023



Downtown Redmond Link Extension

Opening 2024



Sounder Access Improvements

Opening 2022 - 2025



Operations and Maintenance Facilities

**Opened 2021** 

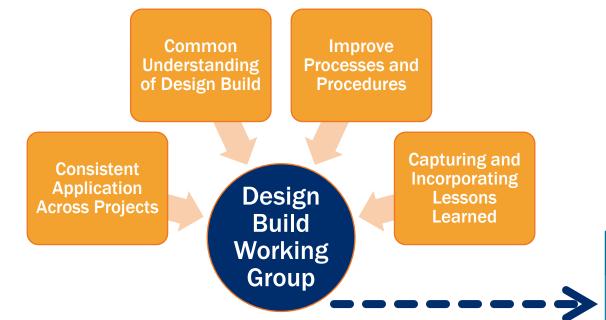


Angle Lake Garage and Station

Opened 2016

#### Nearly \$3 Billion in Design Build Projects

#### **Evolving Design Build Practices**



#### **Key Deliverables**

- Revised General Conditions
- Standardized Training Program
- Design Build Manual
- Delivery Method Selection Input



#### External Engagement by Sound Transit

#### **CPARB Committees**

- Re-Authorization
- Design Build
- Business Equity
- Project Review Committee

#### **AGC Design Build Trainings**

**DBIA Locally and Nationally** 



# Operations and Maintenance Facility: East & Lessons Learned





#### Link OMF East - Plan from 2017 DB Proposal



















#### Management of Design Build Contract

## Management Practices

- Design Build Project Management Consultant
- Co-location
- Partnering
- Jurisdictional engagement

#### **Budget Performance**

Total Project Budget	\$449.2 million
Design Build Contract	\$228.8 million
Land	\$134.5 million

6.1% in contract change orders with 3.1% of those Owner initiated



#### Project Lessons Implemented

#### Developing the Procurement to Solve Design Problems

Great functional OMF and optimize TOD opportunity

#### Monitor and Maintain the Culture of Collaboration

Proactively and collaboratively made staff changes when identified

#### Adopting More Advanced Technology into Projects

 DB teams have implemented design and project management technologies



#### Agency Lessons Learned

**Ground Conditions & Utility Relocations** 

Authorities Having Jurisdiction

Alternative Technical Concepts

Design Build Project Management Consultant Role



## Workforce Utilization on Design Build Projects

#### Operations and Maintenance Facility: East

#### **Workforce Utilization**

- ≥2,168 Total Employees
- >\$34.9M in Wages Paid \$14.6M in Benefits Earned

#### **SBE/DBE Performance**

	Sound Transit Goal	Hensel Phelps Commitment	Hensel Phelps Achieved
SBE	12%	13.1%	14.28%
DBE	6%	7.1%	13.15%
Apprenticeship	20%	20%	21.1%

#### S/DBE Utilization on Design Build Projects

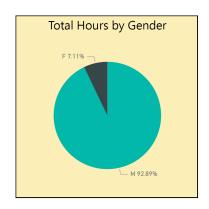
Project	Goal Type	Goal	Attainment	<b>Project Status</b>
South 200th Station & Guideway	DBE	5%	10.1%	Complete
	SBE	18%	19%	
Angle Lake Parking Garage	DBE	5%	6.8%	Complete
	SBE	16%	40.6%	
Maintenance of Way	DBE	4%	4.25%	Complete
	SBE	12.5%	13.4%	
Sounder Yard Expansion	DBE	0	15%	Complete
	SBE	25%	29.6%	

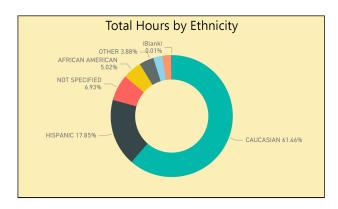
#### S/DBE Utilization on Design Build Projects

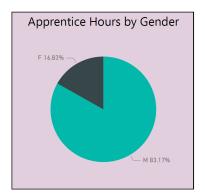
Project	Goal Type	Goal	Attainment	<b>Project Status</b>
Bellevue to Redmond Construction	DBE	6%	23.88%	90%
	SBE	16%	19.87%	
Federal Way Link Extension	DBE	5%	7.23%	26%
	SBE	15%	9.34%	
Puyallup Station Parking and Access Improvements	DBE	5%	10.69%	22%
	SBE	12%	25.53%	
Downtown Redmond	DBE	5%	4.36%	17%
	SBE	10 %	8.10%	

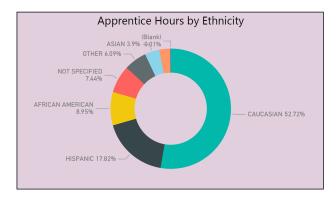


#### Sound Transit Labor Utilization











#### Thank you.



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