State of Washington Capital Projects Advisory Review Board (CPARB) PROJECT REVIEW COMMITTEE (PRC)

APPLICATION FOR PROJECT APPROVAL

To Use the General Contractor/Construction Manager (GC/CM)

Alternative Contracting Procedure

The CPARB PRC will only consider complete applications: Incomplete applications may result in delay of action on your application. Responses to Questions 1-7 and 9 should not exceed 20 pages (font size 11 or larger). Provide no more than six sketches, diagrams or drawings under Question 8.

Identification of Applicant

- a) Legal name of Public Body (your organization): Kennewick School District
- b) Address: 1000 4th Avenue, Kennewick, WA 99336
- c) Contact Person Name: Dave Bond Title: Superintendent
- d) Phone Number: 509.222.5020 E-mail: davebond@ksd.org

1. Brief Description of Proposed Project

- a) Name of Project: Southridge High Classroom Addition & Athletics Improvements
- b) County of Project Location: Benton County

Please describe the project in no more than two short paragraphs.

Southridge High School is located in the City of Kennewick at 3520 Southridge Boulevard. It occupies a 47-acre parcel with parking, play fields, and a track. The site will be reorganized to improve student safety by providing a new bus loading/unloading zone at the back of the building with access from Hildebrand Boulevard. The track and field area will be redeveloped to solve drainage issues as well as meet NFHS Track and Field Standards. The new classroom addition will add about 26,000 sf, and the new weight room addition will add another 4,000 sf for a total of approximately 30,000 sf addition to the 225,000 sf existing building. The additions will provide special education classrooms, science classrooms with prep spaces, a weight room, and an after-hours athletic entry. This will bring the student enrollment capacity up from 1700 students to roughly 2000 students. The project will be occupied during construction, including summer, and will be phased to take advantage of lower occupancy times and favorable construction times.

One of the goals of the project is for the addition to improve internal circulation within the school. The second floor addition improves flow by providing another connect between all three classroom wings. The GC/CM delivery approach will impact student safety and emergency access during construction.

2. Projected Total Cost for the Project:

A. Project Budget

Costs for Professional Services (A/E, Legal etc.)	\$1,200,000
Estimated project construction costs (including construction contingencies):	\$11,700,000
Equipment and furnishing costs	\$500,000
Off-site costs	\$500,000
Contract administration costs (owner, cm etc.)	\$420,000
Contingencies (design & owner – amount exceeds 5% required by RCW)	\$1,500,000
Other related project costs (briefly describe)	\$0
Sales Tax	\$1,100,000
Total	\$16,920,000

B. Funding Status

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Please describe the funding status for the whole project.

 The Southridge High Classroom Addition & Athletics Improvements project is being paid for by the Kennewick community through a bond measure approved by voters in February 2019.
 These funds are fully disbursable now. Additionally, the project also qualifies for state OSPI matching funds and the District is currently anticipating that value to be \$6,620,000.

3. Anticipated Project Design and Construction Schedule

Please provide the anticipated project design and construction schedule, including GC/CM procurement and Hiring Consultants:

GC/CM Procurement Phase

June 20 GC/CM Submit Application to PRC

June 28, 2019 Advertisement for Request for Proposal Published. (1st Notice)

July 5, 2019 Advertisement for Request for Proposal Published. (2nd Notice)

July 9, 2019 Pre-proposal conference

July 16, 2019 Statements of Qualifications due.

July 19, 2019 SOQ scoring and short-listing of firms

July 23, 2019 Notification of highly qualified firms with draft AIA A133 and A201 contracts.

July 25, 2019 Project presented to PRC.

July 30, 2019 Short listed firms submit contract questions/comments due

August 2, 2019 Interviews with short listed firm (tentative date).

August 5, 2019 Notification to most highly qualified GC/CM firms to submit RFFP.

August 12, 2019 RFFP Submittal Deadline and Publicly Open-Read.

August 13, 2019 Owner QA proposals and issue notification of intent to award contract.

August 14, 2019 School Board approve GC/CM selection and award preconstruction services

August 15, 2019 - Jan. 2020 - GC/CM Preconstruction Services

January 2020 MACC Estimate / Negotiation of 90% CD's

February 2020 School Board Approval of MACC/GMP

February - March, 2020 GMP Amendment Executed

Design & Construction Phases

School Board Approval to use GC/CM - June 2019

Hire A/E Consultants - completed pre-bond passing

Educational Specifications - completed pre-bond passing in 2018

Schematic Design - completed pre-bond passing in 2018

Design Development - April through September 2019

Value Engineering by GC/CM - August / September

Construction Documents - October 2019 through January 2020

90% Constructability Review by GC/CM - December / January

Permit Documents submitted to AHJ - February 2020

Hire third party testing and inspection consultants - February 2020

Bid Package / Early Bid Package - February 2020 through March 2020

Building Permit issued by AHJ - April 2020

Construction - April 2020 through July 2021

Substantial Completion - July 2021

Occupancy - August 2021

Final Completion - October 2021

Warranty - August 2021 - August 2022

4. Why the GC/CM Contracting Procedure is Appropriate for this Project

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Please provide a detailed explanation of why use of the contracting procedure is appropriate for the proposed project. Please address the following, as appropriate:

- If implementation of the project involves complex scheduling, phasing, or coordination, what are the complexities?
- See Attachments A, B, C. As illustrated, the construction area is surrounded on all (4) sides by the existing school, athletic fields, the school bus drop off area, and staff/student parking lots. It is anticipated that the contractor will need to work around multiple entry and egress points without impacting students and staff & community.
- The various locations of the construction activities on campus present numerous scheduling, coordination, safety and logistical issues. As a majority of the work will be completed during the school year, some of the safety and site logistics issues include: contractor access to the construction areas, access to construction staging and laydown areas, safety for staff and students around construction activities, construction noise during the school day, construction proximity to school bus student drop-off and student pathways, student and staff access to parking lot areas around the construction site, and other similar issues.
- This project presents complex scheduling and phasing issues including: it is a year round occupied campus with summer school programs, the potential interruption of existing utilities, the timing and coordination of tying in new mechanical and electrical systems to existing systems, connecting the new building structure to the existing structure, and connecting the building envelopes.
- Having a GC/CM involved for 6 months of pre-construction work (September through February)
 will help ensure we have a well thought and coordinated plan for addressing these issues.
- o If the project involves construction at an existing facility that must continue to operate during construction, what are the operational impacts on occupants that must be addressed?
- One of the major operational concerns for the project team to consider is noise mitigation. We will need to tie-in to the existing school at multiple locations on both the 1st and 2nd floors while classes are being held. Obtaining contractor feedback during the completion of design and pre-construction phases will help to ensure impacts to classes are minimized. Another major concern is student and staff foot traffic to the parking lots and field areas.

5. Public Benefit

In addition to the above information, please provide information on how use of the GC/CM contracting procedure will serve the public interest. For example, your description must address, but is not limited to how the use of the traditional method of awarding contracts in a lump sum is not practical for meeting desired quality standards or delivery schedules.

The lump-sum hard bid process will not allow us to get a General Contractor's valuable input on any of the complex scheduling, logistics, and safety issues the team has identified. Additionally, the project team has concerns about the local General Contractor bidding environment given the size/value of our project. Our project is not large in dollar volume (\$10-13M) but is complex based on the considerations noted above. There will likely be contractors that are able to provide a bond to bid, but have limited or no experience with a project of similar complexity.

6. Public Body Qualifications

Please provide a description of your organization's qualifications to use the GC/CM contracting procedure.

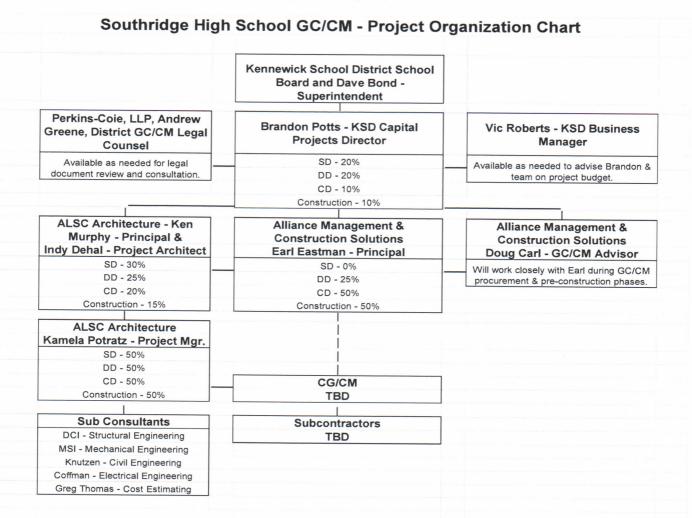
- Kennewick School District's GC/CM Experience
 - The Kennewick School District (KSD) successfully completed a three year, \$37,500,000, GC/CM project in 2015. The PRC approved use of GC/CM for the three elementary school project in February of 2011. The construction and closeout of the Sunset View, Cascade, and Lincoln Elementary School projects was completed in July of 2015. KSD Superintendent, Dave Bond, and Executive Director of Business, Vic Roberts, were both a part of those projects and both currently work in the same roles for the KSD. Additionally, Alliance's Doug Carl (former Capital Projects Director for Kennewick School District) was directly involved in the entire GC/CM process including the PRC application, GC/CM procurement, through project closeout. Alliance's Earl Eastman (former Project Manager for Bouten Construction)

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was the General Contractor's Project Manager for both the pre-construction and construction phases of the project.

o Andrew Greene & Perkins-Coie GC/CM Experience

- Andrew Greene is a partner in the Seattle office of Perkins Coie, LLP and chair of its national construction practice. He has been retained as project legal counsel and is the main point of contact for the District for legal issues that arise during the project and will be reviewing project documents for the team. Andrew has served as project counsel and drafted RCW 39.10 compliant agreements (construction, architectural, construction management, etc.) for numerous school districts and other public owners. Recent GC/CM experience include projects for Metro Parks of Tacoma, The Point Defiance Zoo & Aquarium, Spokane International Airport, City of Spokane, Washington State University and numerous school districts (Highline Vashon, Clover Park, Cheney, Olympia and Edmonds, etc.).
- Alliance Management & Construction Solutions' GC/CM Experience
 - As indicated above, Doug Carl and Earl Eastman were key team members in the successful
 completion of Kennewick School District's \$37,500,000 GC/CM project. Additionally, Earl
 Eastman (while working as PM for Bouten Construction) was the Project Manager for the \$40
 million GC/CM Port of Pasco Tri-City Airport Expansion project. Earl led Bouten's preconstruction effort through successful negotiation of the MACC/GMP.
- ALSC Architecture's GC/CM Experience
 - As a firm, ALSC has successfully completed GC/CM projects for Spokane Public School District, Mead School District, Cheney School District, and Central Valley School District.
- A Project organizational chart, showing all existing or planned staff and consultant roles.



o Provide the **experience and role on previous GC/CM projects delivered** under RCW 39.10 or equivalent experience for each staff member or consultant in key positions on the proposed project.

Brandon Potts, Director of Capital Projects - Kennewick School District Role on this project: KSD Construction Director

Brandon has extensive construction history working on CM at Risk and Design Build projects with public institutions. Brandon spent over 15 years as a general contractor working though design, preconstruction, construction and closeout of multiple alternative delivery public procurement (Design-Build and CM at Risk) projects in the state of California. In October 2018, he was hired as the Capital Projects Director for the Kennewick School District and is currently leading the design, construction and closeout of multiple K-12 projects including a 290,000sf replacement high school, 47,000sf Elementary School, 22,000sf Home School Program and an 18,000 sf alternative high school. Prior to starting with the Kennewick School District, Brandon completed many large construction projects as a Construction Director, all of which utilized alternative delivery methods with public institutions in the state of CA.

Brandon Potts - relevant project experience				
Project	Project Value	Involvement	Project Timeframe	
Kennewick High School			October 2018 to	
(D.B.B.)	\$87.0 M	Capital Projects Director	Jul. 2022	
Kennewick School District				
MCP Home School			October 2018 to	
(D.B.B.)	\$6.0 M	Capital Projects Director	Jan. 2019	
Kennewick School District				
Legacy Alternative HS			October 2018 to	
(D.B.B.)	\$4.0 M	Capital Projects Director	May 2019	
Kennewick School District				
Hospital Bed Tower			March 2000 to	
CM at Risk	\$500.0 M	Sr. Project Manager	Oct. 2015	
UC San Diego				
Central Plant non-OSHPD				
work		Project Director for both	January 2017 to	
Design Build	\$24.0 M	pre-construction &	Oct. 2018	
UC Irvine		construction		
Central Plant OSHPD work		Project Director for both	September 2016 to	
Design Build	\$30.0 M	pre-construction &	Oct. 2018	
UC Irvine		construction		

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Earl Eastman, Principal - Alliance Management & Construction Solutions Role on this project: Construction Manager & Owner's Representative

Earl Eastman will serve as the Kennewick School District's Construction Manager and Owner's Representative throughout the remaining design process as well as through the pre-construction, construction, and closeout phases of the project. Earl has extensive K-12 experience in both the General Contractor's Project Manager role as well as his more recent role of Construction Manager and Owner's Representative roles. Earl was the project Manager for Bouten Construction and led the effort to successfully complete three GC/CM elementary school projects for the Kennewick School District. While working for Bouten Construction, Earl also led the preconstruction phase, through successful negotiation of the MACC/GMP, for the \$40 million GC/CM expansion to the Tri Cities Airport for the Port of Pasco.

Earl Eastman - relevant project experience			
Project	Project Value	Involvement	Project Timeframe
Amon Creek Elementary		Owner's Representative &	April 2018 to
(D.B.B.)	\$23.5 M	Construction Manager	Jul. 2018
Kennewick School District			
Fuerza Elementary School		Owner's Representative &	April 2018 to
(D.B.B.)	\$21.7 M	Construction Manager	Jul. 2018
Kennewick School District			
Umatilla ES, MS, HS Upgrades		Program Manager &	June 2017 to
(CM/GC)	\$10.5 M	Owner's Representative	Mar. 2019
Umatilla School District			
Sunset View Elementary			July 2010 to
(GC/CM)	\$9.5 M	Project Manager	Aug. 2011
Kennewick School District			
Cascade Elementary			July 2011 to
(GC/CM)	\$9.5 M	Project Manager	Aug. 2012
Kennewick School District			
Lincoln Elementary			July 2012 to
(GC/CM)	\$9.5 M	Project Manager	Aug. 2013
Kennewick School District			
Tri-Cities Airport Renovation		Project Manager through	March 2013 to
(GC/CM)	\$40.0 M	pre-construction & GMP	Feb. 2014
Port of Pasco			

Carl, Principal - Alliance Management & Construction Solutions Role on this project: GC/CM procurement advisor

Prior to joining Alliance, Doug Carl was the Capital Projects Director for the Kennewick School District for 13 years. Doug was responsible for Long Range Planning, Bond Program Management, as well as design, construction and closeout of all capital projects during his tenure with KSD. Additionally, Doug led the District's effort to gain approval for use of the GC/CM delivery method for the District's only other GC/CM project. Doug will be an asset to the team providing lessons learned from the prior GC/CM project as well as advising on potential issues relating to General Contractor and Subcontractor issues that arise during pre-construction and construction.

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Doug Carl - relevant project experience				
Project	Project Value Involvement		Project Timeframe	
Amon Creek Elementary			April 2018 to	
(D.B.B.)	\$23.5 M	Capital Projects Director	Jul. 2018	
Kennewick School District				
Fuerza Elementary School			April 2018 to	
(D.B.B.)	\$21.7 M	Capital Projects Director	Jul. 2018	
Kennewick School District				
Sunset View Elementary			July 2010 to	
(GC/CM)	\$9.5 M	Capital Projects Director	Aug. 2011	
Kennewick School District				
Cascade Elementary			July 2011 to	
(GC/CM)	\$9.5 M	Capital Projects Director	Aug. 2012	
Kennewick School District				
Lincoln Elementary			July 2012 to	
(GC/CM)	\$9.5 M	Capital Projects Director	Aug. 2013	
Kennewick School District				
Kennewick High School		Capital Projects Director	February 2017 to	
(D.B.B.)	\$87.0 M	Planning and Design	Jun. 2018	
Kennewick School District				

Ken Murphy, Principal - ALSC Architects Role on this project: Managing Principal

Ken Murphy is identified as the Managing Principal for this project. Mr. Murphy's experience includes numerous K-12 school GC/CM projects for ALSC Architects. These projects include Highland Middle School, Creekside Elementary School and Northwood Middle School (Mead School District); Opportunity Elementary School Addition/Remodel, Sunrise Elementary School Addition/Remodel (Central Valley School District); Cheney High School Addition/Remodel (Cheney School District); Franklin Elementary School Addition/Remodel and Mullan Road Elementary School Addition/Remodel (Spokane Public Schools).

Ken Murphy - relevant project experience					
Project	Project Value	Involvement	Project Timeframe		
Highland Middle School			June 2018 to		
(GC/CM)	\$36.2 M	Managing Principal	Sept. 2020		
Mead School District					
Creekside Elementary			June 2018 to		
(GC/CM)	\$17.5 M	Managing Principal	Sept. 2020		
Mead School District					
Northwood Middle School			April 2015 to		
(GC/CM)	\$40.0 M	Managing Principal	Dec. 2017		
Mead School District					
Cheney High School			May 2017 to		
(GC/CM)	\$25.3 M	Managing Principal	Oct. 2019		
Cheney School District					
Opportunity Elementary			March 2015 to		
(GC/CM)	\$15.4 M	Managing Principal	Feb. 2018		
Central Valley School District					
Sunrise Elementary			March 2015 to		

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(GC/CM)	x	Managing Principal	Feb. 2018
Central Valley School District			
Franklin Elementary			Dec. 2015 to
(GC/CM)	\$20.5 M	Managing Principal	Oct. 2018
Spokane Public Schools			
Mullan Road Elementary			April 2013 to
(GC/CM)	\$16.0 M	Managing Principal	Mar. 2015
Spokane Pubic Schools			

Indy Dehal, Principal - ALSC Architects Role on this project: Project Designer

Indy Dehal is identified as the Project Designer for this project. Mr. Dehal has been involved with numerous K-12 school GC/CM projects, as well as many other alternative delivery method projects (design-build, negotiated construction contract). Mr. Dehal's GC/CM experience with ALSC includes Highland Middle School, Creekside Elementary School and Northwood Middle School (Mead School District); North Pines Middle School (Replacement, Evergreen Middle School (Central Valley School District); Cheney High School (Cheney School District); Franklin Elementary School and Mullan Road Elementary School (Spokane Public Schools). Additional Alternative Delivery projects include the Washington State University Cougar Football Complex (GC/CM), the Volkar Center for Athletic Achievement at Gonzaga University (Integrated Project Delivery/Cost Plus) and the Site. Michelle Wine Estates WSU Wine Science Center, Richland (Design-Build).

	Indy Dehal - relevant project experience			
Project	Project Value	Project Timeframe		
Highland Middle School			June 2018 to	
(GC/CM)	\$36.2 M	Project Designer	Sept. 2020	
Mead School District				
Creekside Elementary			June 2018 to	
(GC/CM)	\$17.5 M	Project Designer	Sept. 2020	
Mead School District				
Northwood Middle School			April 2015 to	
(GC/CM)	\$40.0 M	Project Designer	Dec. 2017	
Mead School District				
Cheney High School			May 2017 to	
(GC/CM)	\$25.3 M	Project Designer	Oct. 2019	
Cheney School District				
North Pines Middle School			July 2016 to	
(GC/CM)	\$22.2 M	Project Designer	Aug. 2018	
Central Valley School District				
Evergreen Middle School			April 2015 to	
(GC/CM)	\$21.7 M	Project Designer	Oct. 2017	
Central Valley School District				
Franklin Elementary			Dec. 2015 to	
(GC/CM)	\$20.5 M	Project Designer	Oct. 2018	
Spokane Public Schools				
Mullan Road Elementary			April 2013 to	
(GC/CM)	\$16.0 M	Project Designer	Mar. 2015	
Spokane Pubic Schools				

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Kamela Potratz, Associate - ALSC Architects Role on this project: Project Manager

Kamela Potratz is identified as the Project Manager for this project. Ms. Potratz has been involved with K-12 school GC/CM projects, as well as other alternative delivery method projects (design-build, negotiated construction contract). Her GC/CM school project experience with ALSC includes Highland Middle School (Mead School District); Opportunity Elementary School Remodel/Addition) and Sunrise Elementary School RemodelAddition (Central Valley School District). Additional Alternative Delivery projects include the Volkar Center for Athletic Achievement at Gonzaga University (Integrated Project Delivery/Cost Plus), Three Rivers Convention Center (Design-Build), Spokane Convention Center Completion Project (Design-Build); SEL Event Center (Design-Build), SEL Headquarters (Design-Build) and Central Spokane YMCA (Negotiated Construction Contract).

Kamela Potratz - relevant project experience					
Project	Project Value	Involvement	Project Timeframe		
Highland Middle School			June 2018 to		
(GC/CM)	\$36.2 M	Project Architect	Sept. 2020		
Mead School District					
Opportunity Elementary			March 2015 to		
(GC/CM)	\$15.4 M	Project Architect	Feb. 2018		
Central Valley School District					
Sunrise Elementary			March 2015 to		
(GC/CM)	\$15.2M	Project Architect	Feb. 2018		
Central Valley School District					
Cheney High School			May 2017 to		
(GC/CM)	\$25.3 M	Project Architect	Oct. 2019		
Cheney School District					
North Pines Middle School			July 2016 to		
(GC/CM)	\$22.2 M	Project Architect	Aug. 2018		
Central Valley School District					
Evergreen Middle School			April 2015 to		
(GC/CM)	\$21.7 M	Project Architect	Oct. 2017		
Central Valley School District					
Franklin Elementary			Dec. 2015 to		
(GC/CM)	\$20.5 M	Project Architect	Oct. 2018		
Spokane Public Schools					
Mullan Road Elementary			April 2013 to		
(GC/CM)	\$16.0 M	Project Architect	Mar. 2015		
Spokane Pubic Schools					

- If the project manager is interim until your organization has employed staff or hired a consultant as the project manager, indicate whether sufficient funds are available for this purpose and how long it is anticipated the interim project manager will serve.
 - Alliance Management & Construction Solutions has been hired as the Construction Manager for the duration of the project, through closeout, and their fees are included in the project budget.
- A description of the controls your organization will have in place to ensure that the project is adequately managed. A brief description of your planned GC/CM procurement process and contract process.
 - The project team's intent is to capitalize on, or repeat, processes that were successful during the Kennewick School District's previous GC/CM project. This includes using same

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GC/CM and AIA procurement and contract documents. Perkins-Coie will review these documents for RCW compliance & project success.

7. Public Body (your organization) Construction History:

Provide a matrix summary of your organization's construction activity for the past six years outlining project data in content and format per the attached sample provided: Project Number, Name, and Description

Kennewick School District - recently completed capital projects					
		Contracting	Planned	Actual	
Project Name	Project Description	Method	Completion	Completion	Actual Cost
Sagecrest Elementary	56,490sf new Elementary School	D - B - B	Aug-16	Aug-16	\$19,490
Desert Hills Middle School	110,400sf new Middle School	D - B - B	Aug-16	Aug-16	\$40,665,000
Chinook Middle School	110,400sf new Middle School	D - B - B	Aug-17	Aug-17	\$40,070,000
Westgate Elementary	60,500sf new Elementary School	D - B - B	Aug-17	Aug-17	\$18,415,000
Facilities Services Building	27,268sf new building	D - B - B	Oct-17	Oct-17	\$5,000,000
Tri-Tech East	10,200sf remodel & addition	D - B - B	Jun-18	Jun-18	\$4,000,000
Amon Creek Elementary	76,664sf new Elementary	D - B - B	Aug-18	Aug-18	\$23,255,000
Fuerza Elementary	66,338sf new Elementary	D - B - B	Aug-18	Aug-18	\$21,702,621
Mid Columbia Partnership	24,000sf renovation	D - B - B	Jan-18	Jan-18	\$6,700,000
Kewayden Discovery Center	4,080sf building addition	D - B - B	Jan-19	Jan-19	\$1,500,000
Legacy High School	18,000sf building renovation	D - B - B	Apr-19	Apr-19	\$3,500,000
				Total	\$164,827,111

8. Preliminary Concepts, sketches or plans depicting the project

To assist the PRC with understanding your proposed project, please provide a combination of up to six concepts, drawings, sketches, diagrams, or plan/section documents which best depict your project. In electronic submissions these documents must be provided in a PDF or JPEG format for easy distribution. (See Example concepts, sketches or plans depicting the project.) At a minimum, please try to include the following:

A overview site plan (indicating existing structure and new structures) See Attachments A, B, C

9. Resolution of Audit Findings on Previous Public Works Projects

If your organization had audit findings on **any** project identified in your response to Question 7, please specify the project, briefly state those findings, and describe how your organization resolved them.

 The Kennewick School District has <u>zero</u> audit findings on any of the projects identified in Question 7.

10. Subcontractor Outreach

Please describe your subcontractor outreach and how the public body will encourage small, women and minority-owned business participation

Alliance Management & Construction Solutions has already began reaching out to General Contractors who have GC/CM experience in the region as well as spreading the word to the subcontractor community. Based on preliminary feedback, we anticipate several qualified GC teams to respond to our RFP. Part of our RFP will ask GC's to identify and present strategies they would employ to ensure small, women, and minority owned businesses are encouraged to participate in the project. Additionally, GC's will be asked to describe how they would ensure quality subcontractors are a part of the project either through subcontractor bidder eligibility or through subcontractor criteria, and how they would manage the processes to be in compliance with RCW 39.10.

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CAUTION TO APPLICANTS

The definition of the project is at the applicant's discretion. The entire project, including all components, must meet the criteria to be approved.

SIGNATURE OF AUTHORIZED REPRESENTATIVE

In submitting this application, you, as the authorized representative of your organization, understand that: (1) the PRC may request additional information about your organization, its construction history, and the proposed project; and (2) your organization is required to submit the information requested by the PRC. You agree to submit this information in a timely manner and understand that failure to do so may delay action on your application.

If the PRC approves your request to use the GC/CM contracting procedure, you also understand that: (1) your organization is required to participate in brief, state-sponsored surveys at the beginning and the end of your approved project; and (2) the data collected in these surveys will be used in a study by the state to evaluate the effectiveness of the GC/CM process. You also agree that your organization will complete these surveys within the time required by CPARB. Additionally, responding to the 2013 Joint Legislative Audit and Review Committee (JLARC) Recommendations is a priority and focus of CPARB. Data collection shall include GC/CM project information on subcontract awards and payments, and if completed, a final project report. For each GC/CM project, documentation supporting compliance with the limitations on the GC/CM self-performed work will be required. This information may include, but is not limited to: a construction management and contracting plan, final subcontracting plan and/or a final TCC/MACC summary with subcontract awards, or similar.

I have carefully reviewed the information provided and attest that this is a complete, correct and true application.

Signature: Sovel	
Name (please print): Dave Bond	
Title: Superintendent	
Date: 6.19.2019	

