

State of Washington
Capital Projects Advisory Review Board (CPARB)
Project Review Committee (PRC)

APPLICATION FOR CERTIFICATION of PUBLIC BODY
RCW 39.10 Alternative Public Works Contracting- GCCM

The CPARB PRC will only consider complete applications. Incomplete applications may delay action on your application. Responses to Questions 3-10 should not exceed 15 pages (font size 11 or larger).

1. Identification of Applicant

- (a) Legal name of Public Body (your organization): Northshore School District, # 417
- (b) Address: 22105 23rd Drive SE Bothell, WA 98021
- (c) Contact Person Name: Ms. Karen Mooseker Title: Director of Capital Projects
- (d) Phone Number: 425.408.7853 Fax:425.408.7852 E-mail: kmooseker@nsd.org

2. Experience and Qualifications for Determining Whether Projects Are Appropriate for GCCM under Alternative Contracting Procedure (RCW 39.10.270 (2)(a).) Limit response to two pages or less. (See attached example of a public body's internal project approval flow chart)

Please submit a process chart or list showing: (1) The steps your organization takes to determine that use of the procedure is appropriate for a proposed project; and (2) The steps your organization takes in approving this determination. Also submit the written guidelines or criteria that your organization uses in determining whether this alternative contracting procedure is appropriate for a project.

The list below summarizes the process the Northshore School District uses in determining the use of GC/CM is appropriate and the steps in approving the determination.

1. CPO Director and Executive Director work with Enrollment Demographics Task Force and Bond Levy Task Force to develop list of projects for School Board review and approval.
2. CPO Director and Project Manager (Planning Administrator) facilitate a project delivery review with Project Architect and NSD Construction Managers (see Delivery Method Checklist and Recommendation).
3. CPO Director confirms recommendation with Executive Director.
4. Recommendation is forwarded to School Board for review and approval.
5. CPO Director and Project Manager prepare PRC application for use of GC/CM.
6. After acceptance by PRC, CPO Director and Project Manager proceed with GC/CM procurement process in accordance with RCW and NSD process with GC/CM consultant and legal counsel

See Delivery Method Checklist and Recommendation – Attachment A

3. Project Delivery Knowledge and Experience (RCW 39.10.270 (2)(b)(i).) Limit response to two pages or less.

Please describe your organization's knowledge and experience in delivering projects over the past 10 years, including the complexity of projects your organization built. Describe delivery methods, management structures, and project controls utilized.

Since 1990, The Northshore School District has renovated three high schools (two using GC/CM) completing construction of a fourth high school (using GC/CM & EM/CCM) and converted a warehouse into an alternative high school. The District has also renovated three junior high schools (one using GC/CM) and numerous other projects. Most of the projects are complex, phased, occupied projects. Our alternative high school was the winner of the 2013 CEFPI Polished Apple Award. All of these projects were managed by in-house staff.

See Attachment C Project Matrix

Management Structure and Controls

In managing projects, the Northshore School District has a very “hands on” process throughout design and construction. This wealth of experience is used to update both DBB and GC/CM processes and contracts. Our District, assisted by legal counsel, has developed an Owner –Architect Agreement reflecting the role of the GC/CM on the team, revised A121 Owner – GC/CM, revised A201 General Conditions, Division 0 & 1 Final Proposal Bid Documents and Owners General Conditions, Pre-Construction Services Matrix, and Cost Responsibility Matrix (Cost of Work, Negotiated Support Service, GC/CM Fee, Specified General Conditions, Preconstruction Services, By Owner).

Program Oversight – All major construction project milestones, including initial project and budget authorization, selection of architects and other consultants, authorization to call for bids, approval of all contracts greater than \$300,000, approval of GC/CM selection, and acceptance of projects, require formal School Board action at a scheduled business meeting. If a project involves OSPI State Construction Assistance, the Board must take formal action on a wide range of matters, including approval of value engineering and constructability reports. In addition Capital Projects (CP) gives the Board regular status updates. The CP Director reports to the Executive Director of Support Services, and gives them a weekly status report at a formally scheduled meeting. They meet informally as issues arise. The Executive Director reports to the District’s Superintendent and gives the District’s Board of Directors a formal status update on a regularly scheduled monthly basis. This structure is described in more detail in our response to question #5.

CPO Organizational Structure – Karen Mooseker, Capital Projects Director, leads every major project by establishing overall project scopes and a Master Budget & Schedule for the entire capital program. Ms. Mooseker assigns specific projects to individual Planning Administrators who are responsible for refining and managing the scope, budget and schedule on a day to day basis. A Construction Manager, who is a consultant to the district, is assigned to assist each Planning Administrator. The CP Budget Coordinator processes payments, project start-up and close-out documentation, assists the Planning Administrators with budgeting, OSPI coordination and related technical tasks. CP uses outside consultants, including OAC, to assist Project Managers with GC/CM selection process and draft contract review. District’s legal counsel, also provides draft contract review and advice as needed during the project.

Budget and Cost Monitoring – Construction budgets are established by formal action of the District’s Board of Directors at its regular business meetings. Each Planning Administrator along with the Budget Coordinator provides monthly budget updates on their projects to the CP Director, supplemented by informal reports as issues arise. The CP Director has authority, within the limits of an authorized project budget, to approve change orders up to \$30,000. Change orders between \$30,000 and \$50,000 require approval from the Executive Director of Support Services and items greater than \$50,000 must be approved by the Board of Directors. The CP Director and Budget Coordinator meet monthly to review expenditures, revenues, and other matters affecting the entire Capital Projects Fund. The Budget Coordinator meets monthly with the District’s Business Office to review budget status of the Capital Projects Fund and all other district funds. The Washington State Auditor’s Office conducts an audit of the Capital Projects Fund, and all other District Funds, every year.

4. Personnel with Construction Experience Using various Contracting Procedures (RCW 39.10.270(2)(b)(ii).) *Limit response to two pages or less. (See attached sample to display personnel experience)*

Please provide a chart with your organization's current personnel with construction experience using the contracting procedure and briefly describe their experience (for example, the type of project, the length of time they worked on the project, the tasks they performed, and the percent of time devoted to each task). Only identify those personnel that you reasonably expect will be with your organization over the next three years.

The Project Team

Karen Mooseker

Director of Capital Projects, Northshore School District

Ms. Mooseker, with Northshore School District since 2013, has served as Director of Capital Projects for both the North Creek HS GC/CM project and Phase III of the Woodinville HS GC/CM project. Prior to NSD Karen worked for the University of Washington for twelve years in management roles requiring oversight and compliance of complex contracts and financial awards including administration of business operations and facilities issues.

Shelly Henderson

Capital Projects Budget Coordinator, Northshore School District

Ms. Henderson has been with the district since 1995, has a business degree and project management certification from University of Washington. Shelly has advanced from a support role to taking the lead in OSPI's D-Process for projects that qualify, including some GC/CM projects. She works on the budget, accounting, public works documentation, and procurement for our projects.

Ed Lee

Planning and Design Administrator, Northshore School District

On the planning and design side, Mr. Lee brings a broad perspective of K-12 GCCM design and construction experience, and has also been instrumental in the development of our design and construction standards manual.

Lee Hall

Planning and Design Administrator, Northshore School District

Mr. Hall is a registered architect and has recently joined our team from Amazon Web Services.

Lee was a core member of the Architectural, Civil, Structural team under Data Center Global Services and played a key role in the development of Basis of Design, standard Data Center plans, selection of design consultants globally, feasibility assessment of existing facilities, preparation of RFP documents and management of design consultants and budgets throughout the design and construction process globally. He was also architect for a medical center GC/CM project.

George Bulloch

Construction Manager, consulting with Northshore School District

Mr. Bulloch is the construction manager for our North Creek High School GC/CM project, his fourth GC/CM project with Northshore School District. George has a civil engineering and construction background and has overseen over \$200 million worth of construction for the district since 2002 successfully using both DBB and GC/CM delivery methods.

Mike Funis

Project Manager, consulting with Northshore School District

Prior to taking the lead on Phase III of the Woodinville High School GC/CM project, Mr. Funis assisted in all aspects of planning, design and construction beginning with Woodinville HS Phase I in 2005. For the last nine years, Mike has worked closely with school and district staff, as well as the architects, consultants and construction team through completion of Woodinville HS Phase II. Mike has also worked with United Parcel Service as the lead planner for new distribution centers throughout the United States

Ed Thomson

Construction Manager, consulting with Northshore School District

Mr. Thomson has managed Northshore School District construction projects for eighteen years and is currently the construction manager of the Woodinville HS Phase III GC/CM project. Additionally, he has assisted maintenance and operations personnel in the management of issues including developing small works projects scope, bid documents, and construction schedules. Ed has served as the owner's representative, managing the design team through the construction phase of the project to final acceptance by the owner. He approved change orders and pay applications by the contractor as well as approval of changes proposed by the design consultants. He observed all phases of the project, assisting with quality control of the materials installed as well as the labor methods employed

OAC Services

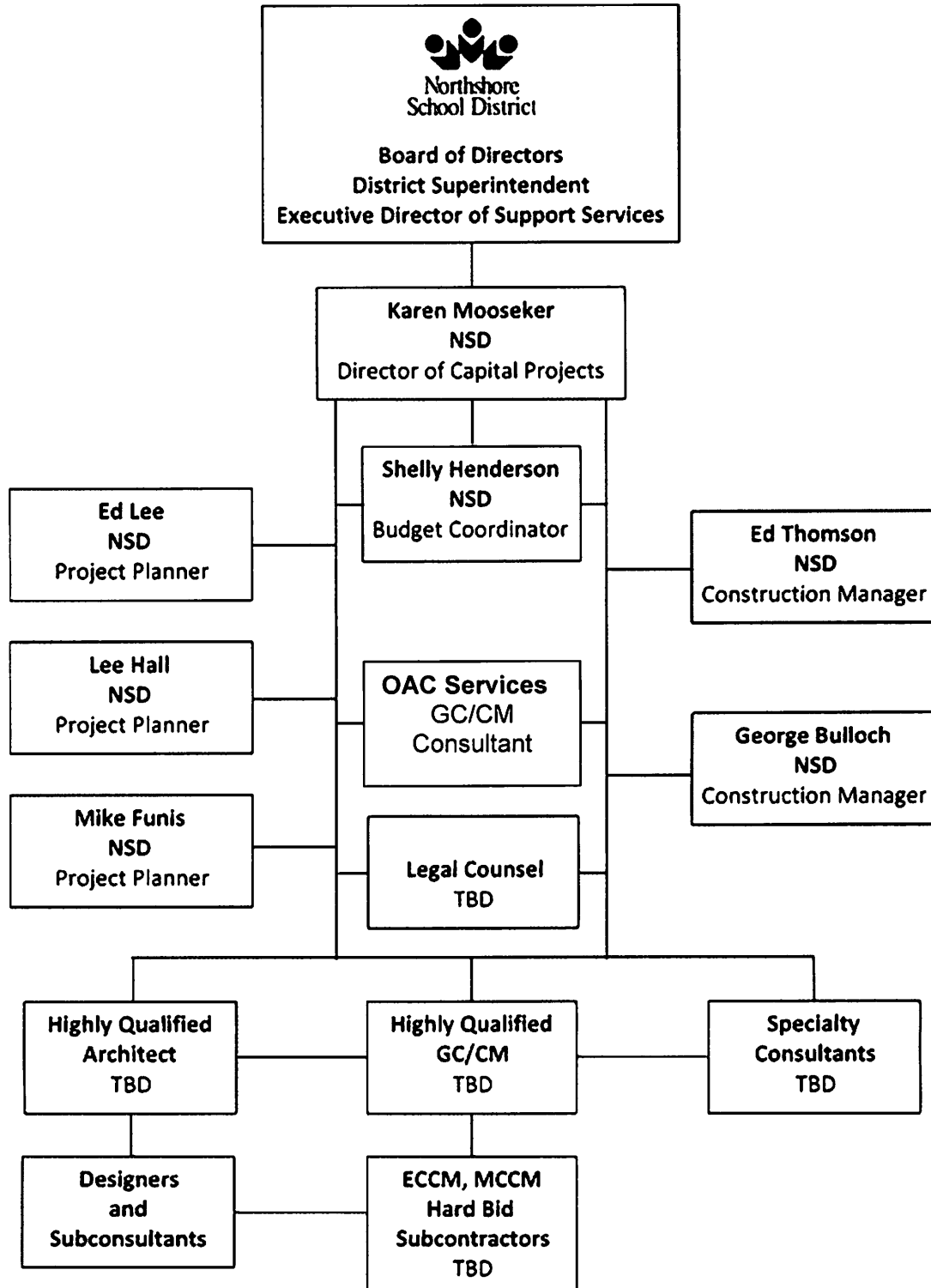
GC/CM Advisor

OAC Services, Inc., the region's most experience GC/CM project management consulting firm will support the Northshore School District with as needed consulting on best practices, procurement strategies, selection panel participation and shared lessons learned. OAC staff available to the program include Project Review Committee veterans Dan Chandler, Eric Smith and Rusty Pritchard as well as 20 other AGC and experienced GC/CM, EC/CM and MC/CM practitioners.

See Recent Personnel Experience - Attachment B

5. Management Plan and Rationale for Alternative Contracting Projects (RCW 39.10.270 (2)(b)(iii).) Limit response to one page or less. (See attached example of a management plan and rationale for using an alternative contracting procedure.)

Please provide your typical management plan or protocol that you would use to manage a GGCM project. Your plan should address the typical roles, types of positions with specific responsibilities and also list any advisory or oversight roles (by expertise).



Roles and Responsibilities

Board Of Directors and District Superintendent	Review and approve/disapprove recommendations of Bond Task Force, Enrollment Demographics Task Force, and individual projects, and report to the public, voters and taxpayers. Review and approve/disapprove recommendation of award of GC/CM and MACC and Amendments to the MACC presented by Executive Director and Director of Capital Projects
Executive Director, Support Services	Supervise capital project decisions, execution and Capital Projects Office (CPO) staffing. Review and concur/overrule delivery method recommendation by Director.
Capital Projects Director	Lead and oversee all capital projects activities including budgets, schedules, scopes, delivery method decisions, consultant and contractor selection, contract documents, OSPI coordination. Supervise project managers and other Capital Projects staff. Review and Concur/overrule delivery method recommendation prepared by Project Manager.
Budget Coordinator	Oversee budgets and day to day accounting of all projects; manages public works documentation and procurement, OSPI coordination.
Project Planner and Construction Manager	Lead and oversee the day to day execution of the project from pre-design to construction closeout, including budgets, schedules, scopes, consultant and contractor selection, contract documents, OSPI coordination. Prepare delivery method recommendation. Serve as primary point of contact with Architect and GC/CM.
Architect	Lead designer and prime consultant for the design of projects. Contracted to Northshore School District.
GC/CM	General Contractor/Construction Manager selected via qualifications and fee process. Contracted to Northshore School District.
GC/CM Consultant	Provide general GC/CM advice including staff training, best practices, procurement strategies and other project management topics. Provide consulting expertise for GC/CM selection process, review of draft contractual documents, and related items.
Legal Counsel	Provide legal advice including contract document preparation and review, procurement strategies, dispute resolution and related items.

6. Contracting Procedures (RCW 39.10.270 (2)(b).) *(Limit responses to two pages or less. (See attached example table of how to display construction history.)*

Please provide a table with the following information for a maximum of twenty-five (25) public works projects with a total cost of at least \$5M each that your organization has managed over the past 10 years:

- Name of project
- Description of project
- Total project cost
- Method of delivery (GC/CM or other)
- Lead Design Firm (including current contact information)
- General Contractor or GC/CM (including current contact information)
- Planned construction start at authorization date
- Planned completion date
- Actual construction start date
- Actual completion date
- Reason for schedule overrun (if any)
- Original budget at authorization (not including land acquisition)
- Final Cost
- Reason for cost overrun (if any)

**If the public body has fewer than twenty-five (25) applicable projects, it may list projects under \$5 million if they believe them to be relevant.*

***If the public body has more than twenty-five (25) applicable projects, they should state the number of projects they have managed and provide a list of the twenty-five (25) projects it believes are most relevant.*

See Attachment C Project Matrix

7. Demonstrated Success in Managing at Least One Project Using the GCCM Contracting Procedure Within the Last Five Years (RCW 39.10.270 (2)(b).) *(Limit response to one page or less.)*

In addition to the information provided in response to Question 7 about projects that your organization has managed using the alternative contracting procedure, please provide a narrative discussion with the following information:

- Appropriateness of the alternative contracting method used for the project(s).
- Lessons learned from your experience.

Northshore School District is currently completing two GC/CM projects, Woodinville HS Phase 3, the final phase of an occupied campus, and North Creek HS, a new school next to an occupied elementary school. Also, one GC/CM project, Woodinville HS Phase 2 was completed in 2012.

Our North Creek HS demonstrated the critical role of the GC/CM in maintaining the project schedule through the close coordination of sequenced procurement sub-bid packages and sequenced permit packages from authorities having jurisdiction. We were also able to time the bid market to achieve buyout savings.

North Creek HS was also our first use of EM/CCM. Through close collaboration between design and construction teams and the use of BIM, many assemblies were fabricated in the shop and installed in the field with close tolerances. There is also a BIM as-built for the building and the site showing locations of utilities and geothermal field.

We had an extremely challenging process getting everyone on the same page for our hybrid geothermal system. Although we had a set of goals, our in-house maintenance team was not familiar with the system, controls vendor, mechanical engineer, and commissioning agent couldn't agree on how the system would operate to get there. We recognize EM/CCM is also new for the subcontractors in the K-12 market, however, we need them to step up and be more active in the process. Our next focus will be "value added" services during the pre-construction process.

For our upcoming round of 2018 Bond, potential GC/CM projects, we will be reviewing ways to incorporate the Owner's Project Requirements Report and LCCA studies (by McKinstry) into our contract documents. We will also conduct EM/CCM and GC/CM roundtable discussions (our recent North Creek High School GC/EM/CM) including a review of the building envelope process and the GC/CM involvement in design/constructability and structuring of sub-bid packages to help manage a complex process.

8. Ability To Properly Manage the Public Body's Capital Facilities Plan (RCW 39.10.270 (2) (b) (vi).)
(Limit response to one page or less.)

As part of this statutory requirement, the PRC needs to determine that the public body has the appropriate project planning and budgeting experience. In addition to the information that's been requested in previous questions, please provide other information to assist the PRC to determine whether the organization has project planning and budgeting experience.

The Northshore School District has been engaged in an ongoing program to replace, upgrade, and expand its school facilities since the 1950's. Since 1990, The District has renovated three high schools (two using GC/CM) completing construction of a fourth high school (using GC/CM & EM/CCM) and converted a warehouse into an alternative high school. The District has also renovated three junior high schools (one using GC/CM) and numerous other projects. All of these projects were managed by in-house staff.

The current 2014 Bond planning was started in 2011 and lead by the previous Capital Projects Director.

Our next 2018 Bond planning is being led by our Executive Director of Support Services and Director of Capital Projects. Demographic studies and District wide master planning are developed with our Enrollment Demographics Task Force. Recommendations are forwarded to our School Board and Bond Levy Task Force. A Districtwide assessment of the condition of facilities is also used by our Bond Planning Task Force to determine additional suitable projects.

Our District has received outstanding support from our community and has consistently passed our bonds.

9. Ability to Meet the Requirements of Chapter 39.10 of the Revised Code of Washington (RCW 39.10.270 (2)(b)(vii).)
(Limit response to one page or less.)

Please provide any information not presented in your answers to Questions 3-9 further demonstrating your organization's ability to meet the requirements of this chapter.

In February of 2014, the voters approved a \$ 177.5 Million construction bond program at a 62% approval rate. With our successful history of bond programs, we were ready to bid shortly after the bond passed. In anticipation of our 2018 bond, we are applying for agency approval status for the next round of projects (pending approval by our School Board) to expedite our process.

Maltby K-8

Scope: New K-8 on a new site for 1,200 students

Total Project Budget: TBD

Scheduled Date for Student Occupancy: Possibly phased between two bond issues with first phase occupancy in August 2020.

District Project Manager: TBD

GC/CM Architect: Dykeman Architects

Status: Currently in development with Enrollment Demographics Task Force

Potential GC/CM Criteria: Potential complex accelerated schedule with phased project located between wetlands and utility easements with ROW acquisition affecting the design.

Skyview/Canyon Creek Addition

Scope: Two-story addition and infrastructure improvements to two existing schools

Total Project Budget: TBD

Scheduled Date for Student Occupancy: Possibly in August 2020.

District Project Manager: TBD

GC/CM Architect: BLRB Architects

Status: Currently in development with Enrollment Demographics Task Force

Potential GC/CM Criteria: Potential complex accelerated schedule on two occupied sites.

Renovation of Existing School

Scope: Renovation of existing school

Total Project Budget: TBD

Scheduled Date for Student Occupancy: TBD

District Project Manager: TBD

GC/CM Architect: TBD

Status: To be developed with Bond Planning Task Force

Potential GC/CM Criteria: Potential complex accelerated schedule on occupied site.

10. Resolution of Audit Findings on Previous Public Works Projects (RCW 39.10.270 (2)(c).) (Limit Response to one page or less.)

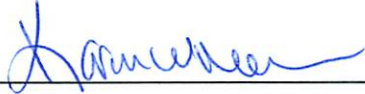
If your organization had audit findings on any project identified in your response to Question 6, please specify the project, briefly state those findings, and describe how your organization resolved them.

The Northshore School District has received no audit findings on any project identified in our response to question 6 or any other construction matter.

Signature of Authorized Representative

In submitting this application, you, as the authorized representative of your organization, understand that the PRC may request additional information about your organization, its construction history, and the experience and qualifications of its construction management personnel. You agree to submit this information in a timely manner and understand that failure to do so shall render your application incomplete.

Should the PRC approve your request for certification, you also agree to notify CPARB when your organization approves the construction of a project using the alternative contracting procedure(s) for which you are certified; and to participate in brief, state-sponsored surveys at the start and completion of each of these construction projects. You understand that this information will be used in a study by the state to evaluate the effectiveness of the alternative contracting procedure(s).



Name (please print): Karen Mooseker

Title: Capital Projects Director

Date: May 2, 2016



Northshore
School District

Capital Projects

22105 23rd Drive S.E.
Bothell, WA 98021-4409
(425)408-7850

**Project Delivery Method Checklist and Recommendation
Capital Projects Office**

Project Manager:

Project Name:

Address:

Architect:

Scope of work outline:

Proposed schedule (include any special constraints):

Total project budget:

Proposed GMP for construction only:

Attachment A

Internal Project Review Questions are as follows (Circle):

- Is the project to be occupied during the construction phase? Yes or No
- Is the site very constricted with limited access? Yes or No
- The project is very complex or technical requiring high level of expertise? Yes or No
- Implementation involves complex phasing, scheduling or coordination? Yes or No
- The project requires work in historic building or in neighborhood which is very active and requires project input? Yes or No
- Budget success requires involvement of a GCCM during the design stage? Yes or No

Project Manager delivery method recommendation: GCCM, DBB (Circle)

Brief explanation:

Signed:

Design and Construction Manager

**Approved/Disapproved:
(Circle)**

Capital Projects Director

Concur:

Executive Director, Support Services

Attachment B Recent Personnel Experience

Name	Summary of Experience	Projects	Construction	Procurement	Role During Project Phases *			
			Budget	Type	Pre-Design	Design	Construction	
Karen Mooseker	Director of Capital Projects Northshore School District	North Creek HS	\$95.2M	GC/CM	Karen oversees all projects addressed by Northshore School District Capital Projects office.			
		Woodinville HS Phase III	\$15.8M	GC/CM				
Ed Lee	Planning & Design Administrator, Northshore School District	North Creek HS	\$95.2	GC/CM	PM	PM	CM	
		Woodinville HS Phase III	\$15.8	GC/CM	PM	PM		
		Kenmore JH Phase III	\$15.4M	D/B/B	PM	PM	CM	
		Woodinville HS Phase II	\$51.9M	GC/CM	PM	PM	CM	
		Pop Keeney Field Improvements	\$5.8M	D/B/B		PM		
		Woodinville HS Phase I	\$18M	GC/CM	PM	PM		
		Bothell HS Phase III	\$24.7M	GC/CM	PM	PM	CM	
		Bothell HS Phase II	\$15.8M	GC/CM	PM	PM	CM	
Lee Hall	Planning and Design Administrator, Northshore School District	New member to the Northshore team from Amazon Web Services	\$300M	DBB	PM	PM		
		TGB Architects	Kadlec Medical Center	\$12.5M	GC/CM	Architect	Architect	Architect
George Bulloch	Construction Manager, Consultant, Northshore School District	North Creek HS	\$95.2M	GC/CM		PM	CM	
		Woodinville HS Phase II	\$51.9M	GC/CM		PM	CM	
		Secondary Academy of Success	\$6.4M	D/B/B			CM	
		Kenmore JH Phase II	\$9.3M	D/B/B			CM	
		Woodinville HS Phase I	\$18M	GC/CM			CM	
		Canyon Park JH Phase II	\$11.7M	D/B/B			CM	
		Bothell HS Phase II	\$15.8M	GC/CM			CM	
Northshore JH Modernization	\$18.5M	GC/CM			CM			
Mike Funis	Construction Manager, Consultant, Northshore School District	Woodinville HS Phase III	\$15.8M	GC/CM	PM	PM	CM	
		Woodinville HS Phase II	\$51.9M	GC/CM	PM	PM	CM	
		Woodinville HS Phase I	\$18M	GC/CM	PM	PM	CM	
Ed Thomson	Construction Manager, Consultant, Northshore School District	Woodinville HS Phase III	\$15.8M	GC/CM			CM	
		Pop Keeney Stadium					CM	
		Transportation Center					CM	
		Support Services Building					CM	
Shelly Henderson	Budget Coordinator Northshore School District	North Creek HS	\$95.2	GC/CM				
		Woodinville HS Phase III	\$15.8	GC/CM				
		Kenmore JH Phase III	\$15.4M	D/B/B				
		Woodinville HS Phase II	\$51.9M	GC/CM				
		Pop Keeney Field Improvements	\$5.8M	D/B/B				
		Woodinville HS Phase I	\$18M	GC/CM				
		Bothell HS Phase III	\$24.7M	GC/CM				
		Bothell HS Phase II	\$15.8M	GC/CM				
		Northshore JH Modernization	\$18.5M	GC/CM				

* Typically planners and construction managers team up on projects for the duration of the project. Planners will also team on a project depending on skill sets and work load

Planning & Design
Administrators

100% of pre-design
75% of design
25% of construction management

Construction Managers

25% of design
75% of construction management

Northshore School District – Construction History

Project Name	Project Description	Total Project Cost	Method of Delivery	Lead Design Firm	General Contractor / GCCM	Planned Constr Start	Planned Constr Finish	Actual Start	Actual Finish	Original Constr Budget	Final Constr Cost	Reason for Budget or schedule overrun
Woodinville HS Phase 3		In Process	GC/CM	Dykeman	Cornerstone General Contractors, Inc.	July-2015	Aug-2016	July-2015	In process	\$15.8M	Pending	
North Creek High School		In Process	GC/CM	Dykeman	Cornerstone General Contractors, Inc.	April-2014	Nov-2016	May-2014	In process	\$95.2M	Pending	
Shelton View Roofing/HVAC plus district-wide energy improvements	Roofing/HVAC improvements weatherization, glazing, abatement & access controls	\$4.8M	ESCO	McKinstry	McKinstry	July-2010	Aug-2011	July-2010	Aug-2011	\$5.7M	\$4.8M	
Kenmore JH Phase 3		\$14.3M	D/B/B	NAC Architects	Korsmo Construction	July-2011	Dec-2012	July-2011	Dec-2012	\$15.4M	\$14.3M	
ESCO Kenmore Elem Roofing/HVAC		\$3.6M	ESCO	McKinstry	McKinstry	July-2011	Aug-2011	July-2011	Aug-2011	\$4.5M	\$3.7M	
ESCO Arrowhead Roofing/HVAC		\$3.4M	ESCO	McKinstry	McKinstry	July-2011	Aug-2011	July-2011	Aug-2011	\$4.1M	\$3.9M	
Woodinville HS Phase 2		\$43.9M	GC/CM	Studio Meng Strazzara	Cornerstone General Contractors, Inc.	May-2010	Nov-2012	May-2010	Nov-2012	\$49.3M	\$43.9M	
ESCO 9.1C - Glazing Project		\$1.5M	ESCO	McKinstry	McKinstry	July-2011	Aug-2011	July-2011	Aug-2011	\$1.7M	\$1.6M	
Canyon Creek Roofing/HVAC plus district-wide energy improvements	Roofing/HVAC improvements weatherization, glazing, abatement & access controls	\$4.9M	ESCO	McKinstry	McKinstry	July-2010	Aug-2011	July-2010	Aug-2011	\$5.3M	\$4.7M	
Pop Keeney Field Improvements		\$7.6M	D/B/B	DA Hogan & Associates	Sierra Construction	Feb-2010	Aug-2010	Feb-2010	Aug-2010	\$8.1M	\$7.7M	
Fernwood Modernization		\$3.8M	D/B/B	Sierra-Martin Architects	Opus NW Contractors	July-2009	Aug-2010	July-2009	Aug-2010	\$4M	\$3.9M	
SAS Tenant Improvements		\$6.7M	D/B/B	Studio Meng Strazzara	Kirtley-Cole Associates	June-2009	Aug-2010	June-2009	Aug-2010	\$6.6M	\$6.6M	
Transportation Facility		\$13.6M	D/B/B	Studio Meng Strazzara	Sierra Construction	May-2009	Aug-2010	May-2009	Aug-2010	\$13.8M	\$13.6M	
Canyon Creek Improvements	15,928 sf of new construction and modernization	\$4.2M	D/B/B	Studio Meng Strazzara	CDK Construction	July-2008	Aug-2009	July-2008	Aug-2009	\$4.4M	\$4.4M	
Woodinville HS Phase 1		\$12.1M	GC/CM	Studio Meng Strazzara	Cornerstone General Contractors, Inc.	July-2008	Feb-2009	Aug-2008	Feb-2009	\$12.5M	\$12.3M	
Kenmore JH Phase 2	Addition of 21,145 sf	\$9.3M	D/B/B	NAC Architecture	Northwestern Construction	July-2008	Dec-2009	July-2008	Dec-2009	\$10.1M	\$9.3M	
Bothell HS Phase 3	119,356 sf building replacement & modernization	\$24.5M	GC/CM	Dykeman	Cornerstone General Contractors, Inc.	July-2007	Nov-2008	July-2007	Oct-2008	\$24.6M	\$24.4M	
Canyon Park Phase 2		\$11.7	D/B/B	Dykeman	Cornerstone General Contractors, Inc.	July-2006	Aug-2007	July-2006	Aug-2007	\$10.9M	\$11.6M	Added scope AHJ and Owner – security & program

Contacts

Dykeman Architects – John Jones has retired – Contact Tim Jewett – 425-259-3161

NAC Architects – Colin Jones – 206-441-4522

McKinstry – Clint Hawn – 206-762-3311

DA Hogan – Dave Anderson – 206-285-0400

Studio Meng Strazzara – Eric Meng – 206-587-3797