CAPITAL PROJECTS ADVISORY REVIEW BOARD PROJECT REVIEW COMMITTEE

QUESTIONS RE: PROJECT APPLICATIONMeeting Date: December 3, 2020

TACOMA POWER - DB PROJECT

- CUSHMAN 2 UNIT 31 & 32 REBUILD

1. Describe how lessons learned and best practices are shared amongst staff delivering different project types from the City and Power sides of the organization?

Response:

Tacoma Power has a Project Management Office (PMO) that is responsible to establish process and facilitate training providing a platform for collaboration. The PMO periodically facilitates forums for Project Managers to meet, share lessons learned and discuss experiences. The PMO additionally collects and makes available lessons learned on previous projects in a centralized SharePoint site that is accessible to staff/ Project Managers.

The PMO works closely with other groups within the City, such as Tacoma Water and Environmental Services, to leverage efforts made on their side and serve as a bridge for Project Managers within Tacoma Power.