

ALASKA
907.780.1500 TEL
907.780.1501 FAX
P.O. Box 35825
Juneau, AK 99803

WASHINGTON
360.756.1000 TEL
360.756.1001 FAX
P.O. Box 30920 (98228)
405 32nd Street, Suite 110
Bellingham, WA 98225

dawson.com

July 23, 2018

Ms. Janice Zahn
Project Review Committee Chair
Department of Enterprise Services
Engineering & Architectural Services
PO Box 41476
Olympia, WA 98504-1476

RE: Western Washington University Design-Build and GC/CM Projects

Dear Ms. Zahn,

We confidently recommend WWU for approval of their current design-build and GC/CM applications. In over 30 years in the industry, we have found WWU's facilities development and capital budget team among the very best we work with.

Because our work is diverse and includes a balanced blend between competitive bid and GC/CM-type projects, and because we average one or two projects per year with WWU, including the successful Miller Hall Renovation and the current Multicultural Center, we are well-suited to evaluate their suitability for construction with alternative project methods. We work with about 20 owners a year; WWU is a standout for their ability to scale and build the right team for each project. They set clear expectations, procure work in an open and fair manner, and provide leadership and support necessary for successful delivery.

Knowing WWU's ability to form capable, competent teams, and their use of appropriate consultants, we commend them to you as a suitable candidate for these applications.

Sincerely,

Pete Dawson
President & CEO