

Project Review Committee

Chair Report to CPARB

September 14, 2023

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PRC HYBRID MEETING MAY 25, 2023

Hybrid from the Talbott Event Center in Spokane

Jeff Jurgensen, Chair

Kyle Twohig, Vice Chair

8:00 am HIGHLINE PUBLIC SCHOOLS – GC/CM PROJECT

– *Pacific Middle School Replacement*

Panel Members Present: Eza Agoes, Tom Golden, Jeff Gonzalez, Sherry Harris, Young Sang Song, Louise Sweeney and David Talcott

- Project Cost: \$142.7M
- Replacement 132,800 sf three-story middle school with 40 classrooms, associated admin spaces, and instructional support spaces. Will serve up to 950 students grades 6th through 8th.
- Site shares utilities, vehicle and pedestrian access routes, shared areas, and play fields with adjoining occupied elementary and high school.
- Knowledgeable and experienced team.
- Project meets RCW requirements.
- Unanimous Approval 7/7

9:00 am SEATTLE SCHOOL DISTRICT\SEATTLE PUBLIC SCHOOLS

– *JSCEE Central Kitchen Improvements Project Approved 6/23/2022*

– *Alternative Subcontractor Selection for Kitchen Equipment Contractor/CM*

Panel Members Present: J Eza Agoes, Tim Buckley, Jeff Gonzalez, Jeff Jurgensen, Mike Pellitteri, Louise Sweeney, and Kyle Twohig

- Alternative Subcontractor Cost: \$6.1M out of \$18.8M of original project
- Renovate central kitchen to create an efficient culinary kitchen, modernize cooking and refrigeration equipment, and address plumbing and health code requirements.
- Funding fully secured in August 2022 via bond.
- Knowledgeable and experienced team.
- Project meets RCW requirements.
- Unanimous Approval 7/7

9:00 am NORTSHORE SCHOOL DISTRICT

Room 2 – Inglemoor High School Replacement Project Approved 1/26/2023

– *Alternative Subcontractor Selection for EC/CM & MC/CM*

Panel Members Present: Ato Apiafi, Alexis Blue, Marvin Doster, Dave Johnson, Linneth Riley Hall, Vicky Schiantarelli, Mike Shinn, and Kevin Thomas

- Alternative Subcontractor Cost: \$19M out of \$100M of original project
- Assessment of current school electrical and mechanical systems during the critical design development phase
- Value engineering opportunities for selected electrical and mechanical system components.
- Work with the selected GC/CM and the Design Team for phasing strategy to help with student relocation etc.
- Early recommendation of specific materials and equipment selections to assist with ongoing supply chain issues.
- Knowledgeable and experienced team.
- Alternative Subcontractor meets RCW requirements.
- Unanimous Approval 8/8

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9:30 AM SPOKANE COUNTY – GC/CM PROJECT

– Avista Stadium Improvements

Panel Members Present: Alexis Blue, Mallorie Davies, Sherry Harris, Brian Holecek, Jeff Jurgensen, Jessica Murphy, Mike Pellitteri, and David Talcott

- Project Cost: \$22M
- Partnership project between Spokane County and Longball Inc. (aka Spokane Indians) who have an agreement in place for shared funding of the project.
- Stadium improvements are required to meet current MLB imposed regulations by March 2025. Improvements will include improvements to home and visitor clubhouses, new batting cage and workout facilities, additional foul ball safety netting, improved video scoreboard, replacement dugouts, stadium lighting, and field renovations. Additional spectator amenity projects will look to be completed as finances allow.
- Project is funded via a shared expense agreement including matching funds, an ask of \$5.8M ask from the state, and additional matched deposits over the course of the project.
- Highly qualified team
- Project meets RCW criteria.
- Unanimous Approval 8/8

9:30 am NORTSHORE SCHOOL DISTRICT

Room 2 – Leota Middle School Replacement Project Approved 1/26/2023

– Alternative Subcontractor Selection for EC/CM & MC/CM

Panel Members Present: Ato Apiafi, Jim Dugan, Cory Hamilton, Dave Johnson, Art McCluskey, Linneth Riley Hall, Vicky Schiantarelli, Mike Shinn

- Alternative Subcontractor Cost: \$11.4M out of \$60M of original project
- Assessment of current school electrical and mechanical systems during the critical design development phase
- Value engineering opportunities for selected electrical and mechanical system components.
- Work with the selected GC/CM and the Design Team for phasing strategy to help with student relocation etc.
- Early recommendation of specific materials and equipment selections to assist with ongoing supply chain issues.
- Knowledgeable and experienced team.
- Alternative Subcontractor meets RCW requirements.
- Unanimous Approval 8/8

10:30 AM BUSINESS MEETING

Chaired by Jeff Jurgensen\Kyle Twohig – Full Committee of 30 members with 3 members absent.

- CPARB Update
 - Lekha Fernandes, Director of OMWBE and member of CPARB, gave a brief overview of CPARB activities that impact the PRC.
 - Many PRC positions have eventually bunched up to the point that multiple positions within the same stakeholder group are coming up for renewal at the same time which doesn't allow for any experienced PRC member of that stakeholder group to mentor the incoming recipient. CPARB's Board Development Committee is brainstorming how to realign the appointments more evenly.
 - The Board Development committee has completed their own Onboarding check list for new members and has also updated the 'Job Descriptions' for CPARB so all members will know

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- what expected of them.
- The CPARB Small Works Committee helped pass SB 5268 which modified the small works roster requirements into one statewide system and creates a small business certification program. Implementation is set to be July of 2024.
- CPARB also reconstituted the BE/DBI Committee to continue the work started last year with the BE/DBI report to the legislature of reducing barriers for within the construction industry.
- CPARB appreciated the PRC's initiative to start a workgroup to address conflicts and issues that come up after owners have come to the PRC. They created the Project Feedback Process Workgroup. This workgroup consists to the initial PRC members who volunteered to be on the Accountability subcommittee, and CPARB members. The goal is to research and identify a process for addressing these issues within the parameters of state government or making recommendations to CPARB on possible statute modifications to maintain the integrity of the PRC and CPARB.
- Vice Chair Election
 - No letters of interest were submitted for the PRC Vice Chair position.
 - Jim Dugan expressed interest in the Vice Chair position.
 - Linneth Riley Hall nominated Jessica Murphy as a candidate for the position.
 - After a close vote, Jessica Murphy was voted as the incoming Vice Chair.
- Next Hybrid meeting is expected to be in September. No location has been identified yet.

11:00 AM EDMONDS SCHOOL DISTRICT – GC/CM

- Recertification

Review Chair: Kyle Twohig; Full Committee of 29 members present. Becky Barnhart, Timothy Buckley and Taine Wilton recused, and 3 members absent.

- The Edmonds School District has been certified to use GC/CM over the last 9 years. They have completed 10 GC/CM projects, have 6 projects underway, and 6 more projects under consideration. To increase their diversity, equity and inclusion efforts, the district starts with the students, engage and establish goals with district leadership, develop a plan with the GC to meet the district's goals, encourage GC to create smaller bid packages to reach more diverse interest, and monitor the GC in outreach efforts.
- The applicant continues to demonstrate success in GC/CM delivery.
- Lessons Learned – GC/CM:
 - Agency Status enhances both Project and Program Management
 - GC/CM requires significant Owner participation.
 - Involving the GC/CM at the earliest stage maximizes value.
 - GC/CM – Integrated Project Delivery approach not only has kept the district's projects on schedule and under budget, but also directly supports all parties--Owner, Architect, and Contractor--in meeting their goals.
 - It is incumbent on the Owner to remain up to date on Legislative revisions to RCW 39.10.
 - The GC/CM-IPD approach helps mitigate the impact of Major scheduling uncertainties.
 - Project Management Tools Improve the Project
- Applicant meets the RCW requirements for GC/CM Recertification.
- Unanimous Approval 27/27

12:30 PM SPOKANE PUBLIC SCHOOLS – GC/CM

- Recertification

Review Chair: Art McCluskey; Full Committee of 27 members present. Becky Barnhart, David Beaudine, Thomas Golden, Karl Kolb, and Tim Thomas recused. 6 members absent.

- Spokane Public Schools has been certified to use GC/CM since 2017. The district is one of the largest school districts in Washington serving 29,000 students and have 4,000 staff.
- The applicant continues to demonstrate success in GC/CM delivery.
- Lessons Learned – GC/CM:
 - Inclusion of SBE solicitation language in procurement process
 - Modified interview portion of selection process to be more collaborative for candidates.
 - Existing site investigations
 - Early discussions with City of Spokane
 - Early site packages to improve project scheduling.
 - Identification and tailoring of Bid Packages to engage more bidders.
 - Expanded GC/CM pool.
- Have long range bond planning to cover project costs for current and future projects.
- Applicant meets all RCW requirements for GC/CM Recertification.
- Unanimous Approval 22/22

1:30 pm MASON HEALTH – GC/CM

- Recertification

Review Chair: Jim Dugan; full Committee of 24 members present. Jeff Jurgensen recused. 9 members absent.

- Mason Health (formerly known as Mason Hospital or Mason General Hospital) has been GC/CM certified since 2017. They are a rural critical access public hospital located in Shelton, WA. They have a full-scale hospital with an attached medical clinic and offsite clinics throughout Mason County. They have several critical projects coming up to meet with their 2023 Master Plan towards meeting community growth, and to meet operational and regulatory changes.
- The applicant continues to demonstrate success in GC/CM delivery.
- Lessons Learned – GC/CM:
 - Leave room in budget for inefficiencies when reusing existing layout & partitions.
 - Preconstruction budget decisions and value engineering impacts on operations
 - It's never too early to start outreach.
 - Early procurement – don't let off the gas.
 - Utilize MC/CM & EC/CM on future projects.
 - Hold lessons learned meetings after each project.
- Applicant meets all RCW requirements for GC/CM Recertification.
- Unanimous Approval 23/23

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2:30 pm TACOMA PUBLIC SCHOOLS & PORT OF TACOMA – PROGRESSIVE DB

– Tacoma Maritime Center Prog. Design-Build Project

Panel Members Present: Becky Barnhart, David Beaudine, Kurt Boyd, Tim Buckley, Kyle Dilbert, Brian Holecek, Jeannie Natta, and Kyle Twohig

- Project Cost: \$73M
- Partnership project between Tacoma Public Schools and Port of Tacoma for the development of an educational/skills center facility specializing in programs and courses focused on trades related to maritime and logistics industries.
- TPS facility is anticipated to be 30-35,000 sf and will include classroom/lecture spaces, lab/shop spaces, collaborative project areas, office, storage, warehousing, administrative and support function space for up to 300 students.
- Port of Tacoma facility is anticipated to be 60,000 sf and will include a lobby, office spaces, conference rooms, commission meeting room, event space and support function spaces for 160 staff.
- Additional construction will include extension of utilities, parking lots, walkways, landscaping, off-site improvements, and other on/off site amenities.
- Half the project budget has been secured and the other half will be procured through capital bonds and state grants.
- Highly qualified team
- Project meets RCW requirements.
- Unanimous Approval 8/8

Total Project Approvals for May 25, 2023:

• 3 GC/CM Recertifications	
• 1 Design-Build project totaling	\$ 73,000,000
• Alternative Subcontractor Selection Applications Reviewed: <u>3</u> totaling	\$ 36,900,000
• 2 GC/CM projects totaling	<u>\$164,720,000</u>
Total for May:	\$274,620,000

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PRC VIRTUAL MEETING JUNE 22, 2023

Jeff Jurgensen, Chair

Kyle Twohig, Vice Chair

8:00 am BUSINESS MEETING

Chaired by Jeff Jurgensen\Kyle Twohig – Full Committee of 26 members with 7 members absent.

- Vice Chair Twohig shared an overview of the flow of PRC meetings and welcomed new members Gina Hortillosa, Ron Paananen, Catina Patton, Lance Thomas, and Anthony Udeagbala who shared a little about themselves.
- Committee members discussed the pros and cons of the hybrid meeting in May.
 - The only real challenge was a review where the panel chair was virtual, but the applicant was in-person. For future hybrid meetings leadership will strive to match up in-person applicants with in-person chairs.
 - Members would like to continue to have 2 hybrid meetings a year: one on either side of the state. Talia has not identified a location in the Seattle area yet for the September PRC meeting.
- Mentor\Mentee Program Update – Future Onboarding
 - There are 5 new incoming members that need mentors. Jeff Jurgensen, Eza Agoes, Tim Buckley, Jim Dugan, Tom Golden, Jeannie Natta, and Young Song offered be mentors.
 - Vice Chair Twohig will work with incoming Vice Chair Murphy to make the mentorship pairings.
 - Young Song and Eza Agoes shared their positive experiences with the new Mentorship Program.
 - Vice Chair Twohig recommended shortening the check list deadline to 6 months.
- Application Review & Online Examples – Review & Updates
 - Several updates were discussed for the current application and score sheet forms.
 - Additional language was suggested to be added to the GC/CM project application:
 - Add Yes/No question to question 1 on whether or not this application includes ASSP. A sub note that supplement B will need to be submitted in the future if not applying for ASSP at this time.
 - Add Alternative Subcontractor Selection to the budget section.
 - Add reminder in question 3 to use supplement A if applying for ASSP.
 - Additional language was added to the DB project and certification applications adding a request to include past performance inclusion goals and actual costs.
 - GC/CM project score sheet will be updated to include scoring for ASSP.
 - ASSP Supplements A & B need to be reviewed to make sure the project schedule is reviewed.
 - All forms will be updated for consistency and presented for final approval in July.
- Alternative Subcontractor Selection Discussion
 - Kurt Boyd was on the CPARB EC/CM-MC/CM Committee in 2016 that created the legislative report posted on the CPARB Background and Reference page.
 - This document needs to be updated now that the PRC has been analyzing the use of ASSP. Several members offered to meet to create a proposed update to bring to CPARB. Dave Johnson offered to Co-Chair a workgroup, Jeannie Natta, Linneth Riley Hall, Kurt Boyd, Young Song, Catina Patton, Taine Wilton, and Eza Agoes offered to participate.
- Appreciation for exiting members.
 - Chair Jurgensen made space to personally thank all the exiting PRC members for their hard work and commitment to the PRC process.

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10:00 am Fife Public Schools

– Fife Public Schools Replacement High School GC/CM Project

Panel Members Present: Ato Apiafi, Jeff Gonzalez, Karl Kolb, Mike Pellitteri, Young Song, Tim Thomas, and Taine Wilton

- Project Cost: \$225.13M
- Construct a multi-phase 204,000 gross sf replacement High School for grades 9-12 on an existing occupied campus serving 1,300 students.
- Funding partially secured via 2018 bond, planned capital bonds to be voted on in November 2023 and state funding from OSPI.
- Knowledgeable and experienced team.
- Project meets RCW requirements.
- Unanimous Approval 7/7

11:00 am Snohomish County, Dept. of Conservation & Natural Resources

– Snohomish County Food and Farming Center Progressive Design-Build Project

Panel Members Present: Ato Apiafi, Jim Dugan, Dave Johnson, Jessica Murphy, Jeannie Natta, Vicky Schiantarelli, Mike Shinn, and Kevin Thomas

- Project Cost: \$14.4M
- New first-of-its-kind Food and Farming center to serve the farming community in Snohomish County and surrounding regions. The center is expected to be 50,000-70,000 sf with flexible office/classroom spaces, a year-around indoor farmers market, a commercial kitchen, and a food processing, aggregation, and distribution center with cold storage and points of sale for local farm products.
- Project site is close to community transit and easy access to I-5.
- Funding includes state and federal grants, county reserves, and parks funds.
- Applicant has a strong knowledgeable team.
- Project meets the RCW requirements.
- Unanimous Approval 8/8

Total Project Approvals for June 22, 2023:

- 1 Design-Build project totaling \$41,400,000
 - 1 GC/CM project totaling \$235,130,000
- Total for June: \$276,530,000**

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PRC VIRTUAL MEETING JULY 27, 2023

Kyle Twohig, Chair

Jessica Murphy, Vice Chair

8:00 am BUSINESS MEETING

Chaired by Kyle Twohig\Jessica Murphy – Full Committee of 28 members with 5 members absent.

- New Member Q&A
 - All five new members introduced themselves to the Committee.
 - Chair Twohig reviewed the basic PRC meeting structure and expectations to attend Business Meetings, Certification\Recertification reviews, and flexibility to accommodate the occasional 2-day meetings.
 - All members were reminded that there is no company representation during panel reviews. Each member is representative of a stakeholder group only.
 - All members were reminded to respond to Talia's requests for information as quickly as possible so she can meet the PRC deadlines.
 - All scoresheets are due the same day as the meeting, and they must be signed. New members can run them by their mentor first if preferred. Please let Talia know if this is the case.
 - When sending in Questions to the applicants, please remember they are to be questions only and not advice. When giving advice the PRC members must then recuse themselves from that review to avoid a conflict of interest.
 - Each panel chair is the facilitator of that review and must try to keep to the panel time frames for consistency.
 - During the deliberation period, members are encouraged to share their concerns and impressions about the project, but not to state their voting preferences. Additionally, the deliberation period is just between the panelists and not a time to address the applicant.
 - The 2-minute clarification period is still a new addition to the schedule, but this time is only for clarification by the applicant and panel chairs must remain firm that no new information is to be added.
- Mentoring\Onboarding Update
 - The mentorship program has been very helpful for the new members.
 - New members are encouraged to discuss the pre-questions with their mentors prior to turning them in to the panel chairs.
- Updated Forms – Edits/Approval
 - All application forms were reviewed, and new language added to include past performance and utilization goals.
 - The GC/CM applications and scoresheets include Alternative Subcontractor Selection usage language to better track it's use.
 - All changes will be revisited in 6 months.
 - Jessica Murphy moved to accept all the changes to the forms, Vicky Schiantarelli seconded the motion. Unanimous Approval 28/28
- September PRC meeting location options were discussed to include South Seattle College, Pier 66, Highline Community College, Shoreline, and possibly a county community center.
- Updates to the Alternative Subcontractor Selection Guidelines need to be made. Chair Twohig will bring it up to CPARB for consideration.

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9:00 am UNIVERSITY OF WASHINGTON DESIGN-BUILD

- Recertification

Review Chair: Art McCluskey; Full Committee of 28 members present and 5 members absent.

- Is a national leader in the use of Design-Build.
- Has completed \$237.4M in DB projects over the last 3 years.
- Currently have \$1,046,370,000 in active projects.
- Have a robust Diversity and Equity program with includes equity inclusion from the RFQ through the close-out of the project.
- Have an extensive team of experts that participate in local, regional, and national education forums and governance to help build a well-educated design and construction culture.
- Application meets RCW requirements.
- Lessons Learned
 - Design-Build, assigns risk to those best cable of managing / mitigating risk, does not eliminate the risk
 - Managing project contingency transparently and together is critical.
 - Project Definition is difficult, worth the time, and critical for success.
 - Timing of GMP and early procurement is important to mitigate risks.
 - Partnership is a long-term commitment.
 - Culture of recognition motivates quality and performance.
 - Owner needs to be clear about what to incentivize.
 - Senior Management Team must stay engaged for the duration.
 - Chargeable Cost Contract requires resources to manage.
- Unanimous Approval 28/28

10:00 am RENTON SCHOOL DISTRICT – GC/CM

- Certification

Review Chair: Dave Johnson; Full Committee of 23 members present, Becky Barnhart, Jim Dugan, and Thomas Golden recused and 7 members absent.

- One of Washington's most diverse school districts with a minority enrollment of 77%.
- Have 4 GC/CM projects underway and 4 anticipated in the near future.
- Passed \$676M bond in November 2022
- Strong team with knowledge and experience.
- Application meets RCW requirements.
- Lessons Learned
 1. Communicate early and often with all members of design and construction team, as well as with sub-consultants and sub-contractors.
 2. Evaluate selected district standards in the current economy against supply chain issues and unstable pricing – be willing to discuss alternatives early in process.
 3. Identify points of concern in critical path early and often. Re-visit the conversations as often as needed.
 4. Bring trade partners (MC/CM or EC/CM) on in earlier phases to maximize their value in the planning process, so their input can be considered when high level decisions are being made and their knowledge can be leveraged.
- Unanimous Approval 23/23

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11:00 am City of Tukwila – GC/CM

- Tukwila Public Works Maintenance & Engineering East Campus Project
- ASSP Earthwork/Site Improvements

Panel Members Present: Jim Dugan, Jessica Murphy, Ron Paananen, Mike Pellitteri, Vicky Schiantarelli, Tim Thomas, and Anthony Udeagbala

- Project Cost: \$83.9M
- New 35,000 sf three-story maintenance and engineering building containing shops, offices, meeting rooms, locker rooms and support spaces, a new 5,000 sf Tool Storage Building with drive-through truck loading, and a new 2,600 sf Decant Facility as well as several covered parking structures.
- Site program elements include parking (covered and uncovered), covered spoils and salt/sand/gravel bins, covered brine tanks, covered equipment & parts storage, covered outdoor space for staff break area, and a variety of uncovered storage areas that support Public Works operations.
- Additional site work will include improvements to existing infrastructure and provision of new infrastructure for power, emergency generator, telecommunications, sanitary sewer, stormwater facilities, and water utility. New paved driveways for vehicle access are planned.
- ASSP for Earthwork/Site Improvements include substantial shoreline restoration work planned at the site area directly adjacent to the Duwamish River.
- Funding plan includes city general funding, utility funding and grants.
- Project team has appropriate experience and capacity.
- Project meets the RCW requirements.
- Unanimous Approval 8/8

12:30 pm LAKE WASHINGTON SCHOOL DISTRICT – PROGRESSIVE DESIGN-BUILD

- Kamiakin and Evergreen Middle School Campus Facilities Project

Panel Members Present: Alexis Blue, Jim Dugan, Thomas Golden, Jeff Gonzalez, Brian Holecek, Catina Patton, Mike Shinn and Young Song

- Project Cost: \$61M
- Construction of a new 900-student middle school building at each campus. Alterations to existing educational facilities to be determined.
- Funding secured from 2022 Capital Construction Levy for design and construction.
- Applicant has a knowledgeable team.
- Project meets the RCW requirements.
- Approval 7/8; Alexis Blue voted no.

1:30 pm PASCO PUBLIC FACILITY DISTRICT – PROGRESSIVE DESIGN-BUILD

- Pasco Aquatics Facility Project

Panel Members Present: Kyle Dilbert, Jim Dugan, Cory Hamilton, Gina Hortillosa, Dave Johnson, Vicky Schiantarelli, Lance Thomas, Anthony Udeagbala

- Project Cost: \$33M
- The Pasco Public Facility District has planned a two phased approach. The first phase will include an indoor leisure pool, outdoor activity pool, wet classroom/party room, concessions for the outdoor pool, locker rooms and other support spaces. This project is anticipated to be about 46,000 square feet and will be built on property that is currently being procured by the PPF.
- Phase two is intended to be a separate project and will include an 8-lane competition pool.

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- Funding was approved by Pasco voters in April 2022 and is receiving .2% sales tax as of January 1, 2023. Additional bond will pay for construction up to \$40M.
- Applicant has a strong knowledgeable team.
- Project meets the RCW requirements.
- Unanimous Approval 8/8

Total Project Approvals for July 27, 2023:

- 2 Design-Build projects totaling \$94,000,000
- 1 GC/CM projects totaling \$83,865,000 **Total for March: \$177,865,000**
- Alternative Subcontractor Selection Applications Reviewed: 1 totaling **\$7,300,000**

Statistics:

Year to Date Total project Approvals:

DB:	\$ 849,578,862	Traditional DB: 0	Progressive DB: 12	
GC/CM:	\$1,500,231,000	Approved Proj: 20	Heavy Civil: 1	w/ASSP: 4
Total:	<u>\$2,349,809,862</u>			

Current number of Certified Agencies: 15

Year to Date Alternative Subcontractor Selection Applications Approved: 17

Types of ASSP Requested:

- EC/CM 6 Cost: \$86.7M
 - MC/CM 6 Cost: \$72.2M
 - Baggage Handling System 1 Cost: \$35M
 - Glazier 1 Cost: \$3.5M
 - Specialty Tank Coatings 1 Cost: \$4M
 - Kitchen Equipment Contractor 1 Cost: \$6.5M
 - Earthwork/Site Improvements 1 Cost: \$7.3M
- Total: \$215.2M**

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PRC Member Attendance 2023:

Member Attendance	2023							
	9/28	7/27	6/22	5/25	3/24	3/23	1/27	1/26
Agoes, Eza		x	x	x		x	x	x
Barnhart, Becky		x	x	x		x		x
Blue, Alexis		x	x	x	E	E	x	x
Buckley, Timothy		x	x	x		E		x
Davies, Mallorie	E	E	O	x	x	O	E	E
Dilbert, Kyle		x	O	x	x	x	E	E
Doster, Marvin		x	E	x		x	x	x
Dugan, Jim		x	x	x	x	x	x	x
Golden, Thomas		x	x	x	x	x		x
Gonzalez, Jeff		x	x	x		x		x
Hamilton, Cory		x	x	x	x	x	x	x
Holecek, Brian		x	x	x	E	O	x	x
Hortillosa, Gina	E	x						
Johnson, Dave		x	x	x		x	x	x
Jurgensen, Jeff (Chair)		O	x	x		x	x	x
Kolb, Karl		x	x	x		E	E	E
McCluskey, Art		x	x	x		x	x	x
Murphy, Jessica		x	x	x	x	x	x	x
Natta, Jeannie		E	x	x	x	x		x
Paananen, Ron		x						
Patton, Catina		x						
Pelitteri, Mike		x	x	x	x	x		x
Riley-Hall, Linneth		x	x	x		x	x	x
Schiantarelli, Vicky		x	x	x		x	x	x
Shinn, Mike		x	x	x		x	x	x
Song, Young-Sang		x	x	x	x	x	x	x
Sweeney, Louise		x	E	x		x	x	x
Thomas, Kevin		E	x	x		x		x
Thomas, Lance	E	x						
Thomas, Tim	E	x	x	E		x		x
Twohig, Kyle (Vice Chair)		x	x	x	x	x		x
Udeagbala, Anthony		x						
Wilton, Taine		O	x	E		x	x	x

	Not Scheduled
O	No Show/Unexcused
E	Excused Absence