



Spokane International Airport
BUSINESS PARK AND FELTS FIELD

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March 5, 2024

Capital Projects Advisory Review Board
Attn: Talia Baker, CPARB\PRC Program Specialist

Re: Letter of Interest for Project Review Committee Vacancies
Position of Interest: Either General Owner or General Public Owner

To Whom It May Concern;

This letter is to express my professional interest in serving the Capital Projects Advisory Review Board (CPARB) as a future member of the Project Review Committee (PRC). There are currently two open PRC seats for which I qualify under the owner role: General Owner and the Owner- General Public. It would be my pleasure to serve the CPARB in the capacity of either role.

As a Director at Spokane Airports (public body under provisions of RCW 14.08), I have pursued several projects with alternative project delivery, including design build and GC/CM methods. As a public servant, I commit to supporting the CPARB, PRC and design/ construction community. I bring value to the PRC because of the recent collaborate alternative Public Works delivery methods pursued for some of Spokane Airports' capital projects. My experience consists of the following:

- Implementation of alternative capital project delivery methodologies as defined in RCW 39.10
- Experience and comprehension of the interests and concerns of Public Owners
- Knowledge of fundamental facility design and construction benefits in alternative delivery models
- Involvement in senior-level capital asset delivery-related role (federal and state)
- Understanding and completion of GC/CM and heavy civil projects

In my 28-year career in the aviation industry and with a civil engineering background, I have served 11 years in a public owner role and 17 years as a consultant (multidiscipline firm with vertical and horizontal design). In my positions, I have developed many capital improvement plans, of which included projects that were pursued with alternative Public Works delivery methods. Through this effort and role as a public owner, I have had the pleasure of working with many great contractors, consultants and attorneys, and continue to interact and collaborate with our design/construction community. I have also been privileged to speak with other public owners and airports throughout the nation to discuss, promote and recognize benefits of pursuing projects outside the traditional design-bid-build Public Works method. The following identifies some of the recent and relevant experience within the past 5 years:

- GC/CM (Heavy Civil Project) - Security Upgrades Project (\$14M)
- Design Build – State of Washington Department of Enterprise, Energy Program (ESCO): Terminal Windows, Roofs and Vestibule Replacements (\$15M)
- GC/CM - Concourse C Terminal Renovation and Expansion Project (\$150M)
- Design Build – State of Washington Department of Enterprise, Energy Program (ESCO): Lighting, Escalators and HVAC Replacements (\$8M)

Letter of Interest for Project Review Committee (PRC) Vacancies
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- GC/CM - Airport Administration Office Building (\$20M)
- GC/CM - Central Hall Terminal Expansion Project (\$185M)
- Progressive Design Build (Upcoming) - Public Parking Garage (\$30M)
- GC/CM (Upcoming Heavy Civil) - Runway-to-Runway Intersection Reconstruction (\$12M)

Listed below, are my references of which I have worked with on some of our recent alternative Public Works delivery method projects:

Andrew Greene, Construction Practice Attorney, Firmwide Chair
Perkins Coie LLP
AGreene@perkinscoie.com
1.206.359.3234

Hollis Barnett, Vice President (and AGC National Past Board of Directors)
Garco Construction
hollis@garco.com
1.509.755.7232

Lawrence J. Krauter, A.A.E., AICP, FRAeS, CEO
Spokane Airports
Lkrauter@spokaneairports.net
1.509.455.6419

I hope you find my letter highlighted my background, skills and knowledge on implementing alternative Public Works methods as address in RCW 39.10. I would be honored to serve as a public owner in the PRC. Thank you for your consideration.

Sincerely,



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