



March 1, 2024

Capital Projects Advisory Review Board  
Attn: Talia Baker, CPARB Administrative Staff  
Washington State Department of Enterprise Services

Subject: Owner-General Public Position (Project Review Committee)

Dear Ms. Baker and CPARB members:

In 2018, and again in 2021, I was appointed by CPARB to the position of *Owner-General Public* on the Project Review Committee (PRC). My term expires on June 30, 2024, and I request the opportunity to continue in that role for another three years. It has been an honor to serve as a committee member for the last six years and be a steward of public trust for alternative contracting through application of the standards and processes detailed in RCW 39.10.

During my two terms on the PRC, I have achieved perfect attendance and been designated as panel chair for several project application and public body certification/recertification review meetings and participated as a review panel member for many others. I currently serve on the PRC Project Feedback Process Work Group and in 2021 was the chair of a PRC work group that modified existing application and evaluation forms for the General Contractor/Construction Manager (GC/CM) method of project delivery to address Alternative Subcontractor Selection (ASS). Often I have volunteered to fill vacancies on application review panels in addition to those panels assigned to me by the chair/co-chair. Developing thoughtful questions for applicants, both ahead of their presentation to the committee, as well during their presentations, is an important responsibility of committee members, and is an aspect of the application review process that I value greatly. Being a PRC member has provided valuable insight from my PRC colleagues on their viewpoints on alternative public contracting that not only have helped me be a better PRC member, but have also been transferable to my daily duties within state government

For the past eight years, I have served as the State Design-Build Program Manager for the Washington State Department of Transportation (WSDOT). In this role, I am responsible for the development and implementation of design-build policies, procedures, contract documents, and staff training. I also provide oversight and support of the design-builder selection and contract administration processes to ensure consistent application of agency policy and serve as a liaison with the construction and consultant communities. Prior to joining WSDOT, I had nearly four decades of experience as a construction/engineering professional serving as an owner's representative/owner and as a contractor/practitioner on projects using conventional as well as alternate methods of project delivery. I was a member of several design-build

teams who successfully completed transportation/transit design-build projects nationwide.

I appreciate CPARB's time and consideration in evaluating my application to retain my position of *Owner-General Public* on the PRC. I believe the perspective of an owner that is primarily involved in heavy civil projects is important for the PRC to maintain. If reappointed, I am fully committed to the duties and responsibilities outlined in RCW 39.10.250 and in the PRC Operating Bylaws.

Thank you for your consideration and attention to this application.

Sincerely,



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