

March 9, 2024

Talia Baker  
CPARB, PRC Program Specialist  
Washington State Department of Enterprise Services  
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(360) 790-8322

Dear Talia,

I am applying for the **Port's Position on the Project Review Committee**.

I currently work as Senior Project Manager at the Port of Tacoma and have worked in capital delivery at the Port for nearly 11 years – the last 5 in a senior role. I currently supervise 3 other project managers. In my Port role, I have design management as well as construction management responsibilities.

My career spans 30 years, all of it directly involved in project delivery. I have worked as a consultant on transportation projects (bridge and highway) before my time at the Port.

My current role is the Port's project manager on the Port Maritime Center- a progressive design build project. This \$100M+ project is in conjunction with the Tacoma School District's Maritime Skills Center. The project will create a new Port administration building as well as a new District Skills Center on a 20-acre parcel along the Foss Waterway in Tacoma.

My knowledge of alternative delivery method is from the Maritime Center Project (PDB). I had previously worked on the SR520 Floating Bridge (DB) for KPFF as a design lead.

With regards to the RFQ/RFP process, I lead the Port's team for the selection of a design builder jointly with Tacoma Public Schools for the Maritime Center Project. The process involved PRC approval as well as a robust selection process that chose a DB firm from 10 teams. Over my career I have done many RFQ responses on the consulting side and have written RFQ's and conducted evaluations with the Port.

I have a bachelor's and master's degree in civil engineering from the UW and sit on the Seattle Freight Advisory Board and the UW-Tacoma engineering advisory board.

My references are:

Jim Dugan  
Senior Principal  
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Thais Howard  
Director of Engineering  
NW Seaport Alliance / Port of Tacoma  
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Morris Aldridge  
Executive Director  
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Thank you for your consideration for the Port position on the Project Review Committee.

Sincerely,



Stanley Ryter, PE, PMP  
Senior Project Manager

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