

YEARS OF EXPERIENCE 25 years (14 years with AAA)

EDUCATION/CERTIFICATIONS

Yale University

Master of Architecture

Licensed Architect

Washington State NCARB Certified

American Institute of Architects Member

AFFILIATIONS

State of WA PRC Committee WMBE Representative

NAMC-WA

Current Member Former Vice-President (7 years)

REFERENCES

William J. Frare

Assistant Director
Department of Enterprise Services
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Morris Aldridge

Executive Director Tacoma Public Schools 253.571.3350 maldrid@tacoma.k12.wa.us

Robynne Thaxton

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April 06, 2023

Capital Projects Advisory Review Board (CPARB)
Washington State Department of Enterprise Services
Attention: Talia Baker, CPARB Program Specialist/Administrative Staff

RE: CPARB Project Review Committee (PRC) Reapplication
- WMBE Representative

Dear CPARB Members,

This is my letter of interest to serve on the PRC's open Minority/Women Owned Businesses (WMBE) seat after my current term expires in June 2023. I have had the privilege of serving our state on this committee dating back to November 2014. I am knowledgeable in the use of alternative public works contracting procedures and have projects' experience in Progressive Design-Build and GC/CM projects. Also, in 2013, I completed a GC/CM workshop with the AGC Education Foundation.

Here are some Diversity Equity and Inclusion (DEI) strong suits of mine that make me uniquely qualify to serve as a WMBE representative:

- 1. I have strived to maintain a consistent good PRC attendance record all nine (9) years of serving on the PRC committee.
- My WMBE outreach is thorough: in addition to owning a WMBE firm, I was
 the Vice-President of the National Association of Minority Contractors
 (NAMC-WA) from 2011-2018, I am a current member of another WMBE
 organization Tabor 100, and also served as a WMBE volunteer to the
 City of Seattle through end of 2022.
- 3. Most importantly, as a current WMBE stakeholder on the PRC, I have strived to encourage a supportive and inclusive culture to most agencies/applicants seeking the PRC's authorization to use an alternative projects delivery method.

With your help, I am looking forward to continuing promoting fair treatment and full participation (DEI) of all people in our state's activities and projects. I appreciate you taking the time to read this letter of interest and thank you, upfront, for your consideration.

Regards,

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Ato I. Apiafi, AIA Managing Principal