

April 26, 2017

Ms. Talia Baker
CPARB Administrative Assistant
Capital Projects Advisory Review Board
Engineering and Architectural Services
Washington State Department of Enterprise Services
1500 Jefferson Street SE
Olympia, WA 98504

Re: Project Review Committee
Construction Manager Representative – Letter of Interest

Dear CPARB Members:

I am writing to express my strong interest to serve a second term on the Project Review Committee (PRC) as the Construction Manager Representative.

My experience includes all varieties of GC/CM and Design Build for agencies both large and small, urban and rural, experienced and novice. I have demonstrated my commitment to the process by supporting the development of best practices, training, and legislation to further CPARB's mission of promoting the proper use of the Alternative Public Works statutory authorities entrusted to state and local agencies.

Work Address and Contact information:

Name and Title: Howard Hillinger, Principal Consultant
Company: Parametrix, Inc.
Work Address: 719 Second Avenue, Suite 200, Seattle, WA 98104
Work Phone: (206) 394-3651
Work Email: hhillinger@parametrix.com

Relevant experience which highlights my skills, background or special knowledge in alternative public works methods per RCW 39.10 include:

- **Diverse Experience** – I have participated in and assisted owners in both GC/CM and Design Build delivery, including PRC applications. Clients have ranged from small, rural agencies to the largest in the state. This has provided me with an understanding of how to make the PRC project approval process fair and understandable to all. Clients have included:
 - Seattle Multi Modal Terminal, Washington State Ferries, Seattle, WA (Heavy Civil GC/CM)
 - Washougal School District Bond Program, Washougal, WA (GC/CM)
 - Tacoma Public Schools Stewart Middle School, McCarver Elementary School and agency certification (GC/CM)
 - Lake Washington School District Agency Certification (GC/CM)
 - Sound Transit Puyallup and Sumner Parking Garages (Design Build)
 - Sound Transit Lynnwood Link Extension (Heavy Civil GC/CM)

SENT VIA EMAIL

- Ridgefield Schools Program, Ridgefield, WA (GC/CM)
- Sound Transit Redmond Link Extension (Design Build)
- Eastside Community Center, Metro Parks Tacoma, Tacoma, WA (GC/CM)
- Summit Pacific Medical Center Medical Office Building, Elma, WA (GC/CM)
- **Sharing of Industry Knowledge** – I have helped to develop and disseminate knowledge in our alternative delivery methods chairing the annual regional alternative project delivery forum focusing on lessons learned and best practices. The seminars have attracted a wide audience (over 100 each event) and have helped participants to improve their knowledge and application of GC/CM and Design Build project delivery.
- **PRC Experience** – In my three years on PRC, I have attended all PRC meetings save one, and volunteered for special meetings. I have also provided input to needed updates in PRC procedures and helped potential applicants to better understand and navigate the PRC process.
- **Industry Participation:** Construction Management Association of America: 5+ years board member, Northwest Chapter Board of Directors, Government Liaison and Professional Development committees, instructor for Certified Construction Manager course 2016; past national board member and VP Programs; Design Build Institute of America member.
- **Legislation:** Recognizing that the Alternative Public Works statutory authority is subject to frequent Legislative review and revision, I have participated in and supported legislative efforts including the successful Heavy Civil GC/CM task force and legislative testimony to support eventual passage of the bills. I am currently participating in the CPARB P3 committee. This has given me an understanding of and appreciation for the many stakeholder interests at play and the strong need for accountability in the PRC process.

I believe that my combination of training, experience, and commitment to the advancement of alternative project delivery and the PRC process make me the right candidate for the Construction Manager position.

Education and Accreditations:

Bachelors Economics, University of Washington
Master of Public Administration, University of Washington
DBIA Boot Camp Trained
AGC-UW GC/CM Training
Design Build Professional
Certified Construction Manager

References:

John Palewicz, AIA, DBIA, LEED AP (current PRC member), Director, Strategic Programs University of Washington, Capital Projects Office, Box 32205, Seattle, WA 98195 palewicz@uw.edu | 206.391.6090.

Ms. Janice Zahn (Current PRC member), Director, Construction Management Services, Port of Seattle – Pier 69, 2711 Alaskan Way, Seattle, WA 98121 zahn.j@portseattle.org | (206) 787-3798.

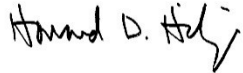
Ms. Anne Timmermans, CCM, President, Northwest Region, Construction Management Association of America, pacificnwcmaa@gmail.com | (206) 658-7392.

SENT VIA EMAIL

Thank you for considering my application. I have deeply appreciated the opportunity to participate in the important work of the PRC, and believe that if selected I will continue to work to further the use and expertise in GC/CM and Design Build delivery.

Please feel free to contact me if you have any questions.

Sincerely,



Howard Hillinger, CCM, DBIA
Principal Consultant