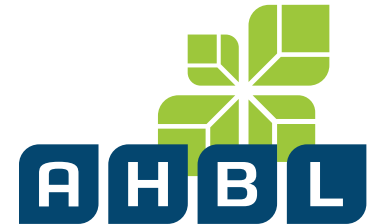


April 26, 2017

Talia Baker, CPARB Administrative Staff
Engineering & Architectural Services
Washington State Department of Enterprise Services
1500 Jefferson Street SE
Olympia, WA 98504



Delivered via email: Talia.Baker@des.wa.gov

RE: Project Review Committee - Letter of Interest (Design Industry - Engineer)

Dear Ms. Baker and Selection Panel Members:

This letter is meant to express my sincere interest to fill the position of Design Industry Engineer on the Project Review Committee. I am currently an Associate Principal at AHBL, Inc., and have 19 years of experience. Over the course of my career, I have been a part of a variety of projects including K-12, higher education, as well as federal, state, and private sector projects. This committee serves a critical role in our industry, and I am eager to lend my expertise. Throughout my career, I have worked on a variety of traditional design-bid-build projects, as well as projects that utilize an alternative delivery method, and understand certain projects are better suited for design-build or GC/CM than others.

Civil Engineers

I have worked on public projects that total more than \$700 million. Below I describe two of my projects – one delivered via design-build, and the other delivered via design-bid-build – and discuss why each was successful.

Structural Engineers

A recent example of a successful design-build project was the renovation of the South Puget Sound Community College Lacey, Center for Business and Innovation. I was structural principal-in-charge for this project, which transformed an existing building into a modern space. Design-build was appropriate for this project as it allowed the Owner, designer, and general contractor to work together as a team to ensure the success of this project. This project was under a very tight schedule in order to open in time for Fall quarter in September of 2015, and was delivered to the Owner in just under a year from Notice to Proceed. The design-build delivery method allowed demolition to start prior to completion of design and construction documents, allowing the team to investigate existing conditions. This allowed us to identify unforeseen conditions, and produce clearer construction documents prior to start of construction, thus avoiding delays during construction. Design-Build also allowed for phased construction, which reduced the overall project schedule by approximately six months.

Landscape Architects

Community Planners

Land Surveyors

I have also worked on projects where traditional design-bid-build has proven to be a better option. Often, this delivery method helps reduce overall project cost through competitive bidding, and is appropriate when the Owner has a clear understanding of their needs. An example can be found in the Wheelock Student Center Renovation and Expansion project at the University of Puget Sound, where I served as the structural project manager. Originally, the Owner wanted to propose this project be delivered via GC/CM. However, after consulting with the design team, the Owner realized they could minimize risk by completing detailed phasing drawings that were then bid by a select group of contractors. This reduced overall project costs, and allowed a critical portion of the facility, the kitchen and dining area, to remain in operation during the academic year, which was much less of a disruption to students and staff.

Through these projects, and several others, I have developed an objective viewpoint when it comes to project delivery methods, and hope to put this expertise to use through a position on this committee.

Below are three references who can attest to my knowledge and understanding of alternate delivery methods.

Robert Ebert
Capital Project Manager (former
Project Manager at S. Puget
Sound CC)
City of Renton
(425) 430-6602
rebert@rentonwa.gov

Robin Heinrichs
Executive Director of Support
Services
Franklin Pierce Schools
(253) 298-4601
rheinrichs@fpschools.org

Steve Rich
Senior Preconstruction Manager
Korsmo Construction
253.582.6712
srich@korsmo.com

I sincerely appreciate you taking the time to consider me for this important position. Should you wish to discuss my qualifications further, or if you have any questions you can contact me via phone (253) 383-2422 or via email: kleland@ahbl.com.

T A C O M A

2215 North 30th Street

Suite 300

Tacoma, WA 98403-3350

253.383.2422 TEL

253.383.2572 FAX

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Regards,

Kenneth P. Leland, PE, SE
Associate Principal