

May 9, 2017

To whom it may concern:

I would appreciate an opportunity to be considered for the Project Review Committee as the representative for the Department of Enterprise Services (DES). I believe DES should play an integral role as a member of the front line team creating new, more innovative construction methods that will sustain and grow Washington's economy.

DES should play a major supporting role in advising and helping to implement an alternative public works construction procedures and processes and I believe I would be an ideal candidate for the role.

I believe that based on my personal and professional experience, I can be a part of creating an environment that promotes innovation in the construction process and work with a variety of stakeholders to ensure that creativity and a new way of thinking drives the future of the construction industry.

I am a licensed architect with a Master Degree in Architecture and over 30 years of experience working with design and construction teams. I have served as a project manager with DES for over eight years managing "Design-Bid-Build" and "Design-Build" projects for community colleges, the Washington Military Department, the Department of Veteran Affairs, the Washington State Historical Society, the Capitol Campus, and many others. I am a certified DBIA Associate, a member of AIA and NCARB, and I am currently managing multi-million design-build project (\$30M). Previously, I managed the pre-design phase of the \$48M renovation of the John L. O'Brien building on the Capitol Campus and steered it to use the GC/CM process and two design-build projects (\$12M and \$29M)

Prior to working for the state, I spend several decades working in the private sector as a Design Architect and Project Manager with internationally recognized firms like Ambia and NBBJ.

I believe that the vision of the Project Review Committee is leading us all in the right direction and I would greatly appreciate an opportunity to contribute my unique experience and insight.

Please let me know if there are any other materials or information I can provide.

Very respectfully,



Yelena Semenova