Risk Assessment and Procurement Delegation of Authority
(A Lean Journey)
Background
• Procurement Reform requires delegated authority to be provided based on a risk assessment
• DES must assess all agencies

Risk Assessment and Procurement Delegation of Authority
(A Lean Journey)

Risk Assessment and Procurement Delegation of Authority
(A Lean Journey)
The Challenge
Background
• Procurement Reform requires delegated authority to be provided based on a risk assessment
• DES must assess all agencies

Background

- Procurement Reform requires delegated authority to be provided based on a risk assessment
- DES must assess all agencies

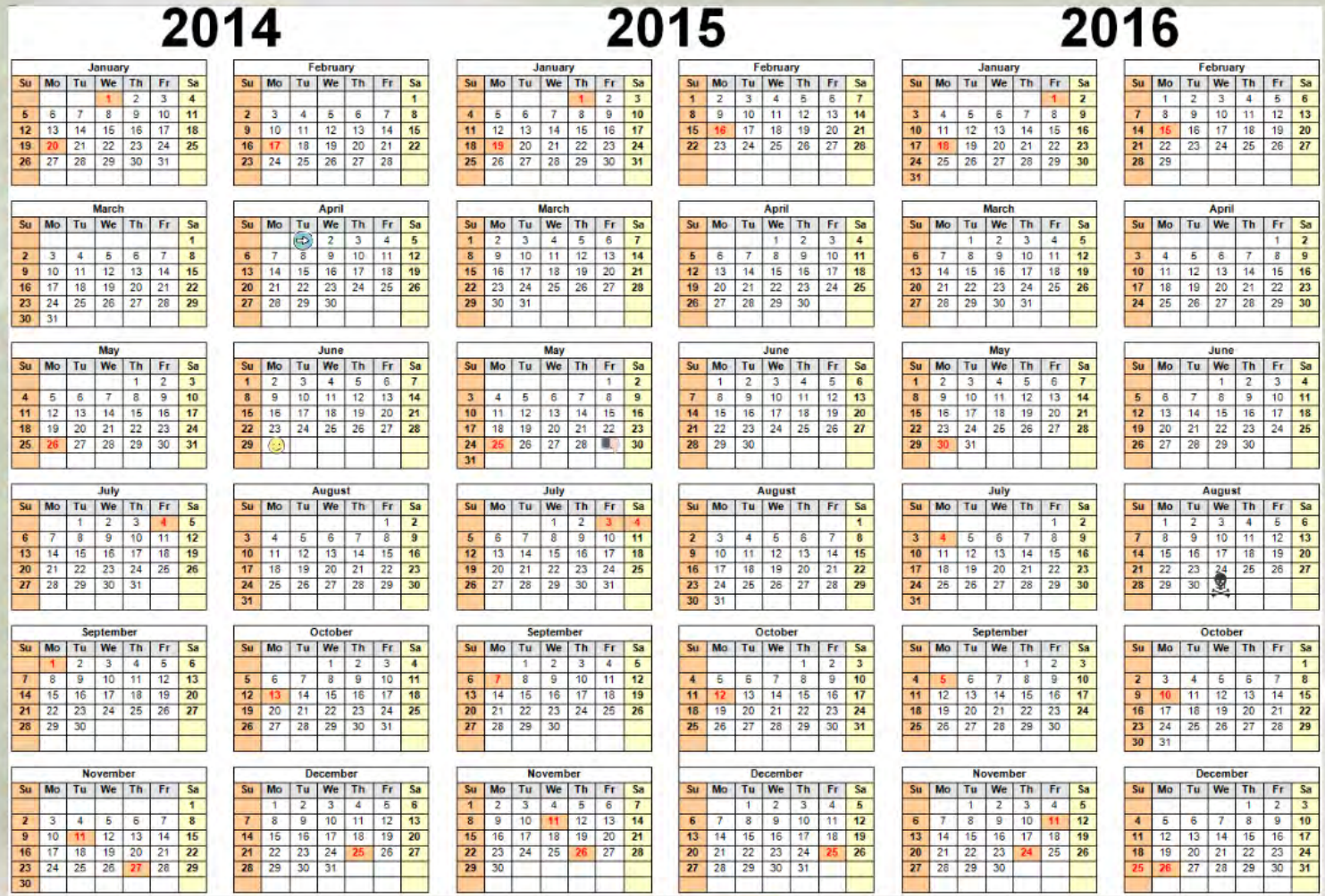
prezi2014

The Challenge

August						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

October						

The Challenge



29	30	31				

Sa
7
14
21
28

May

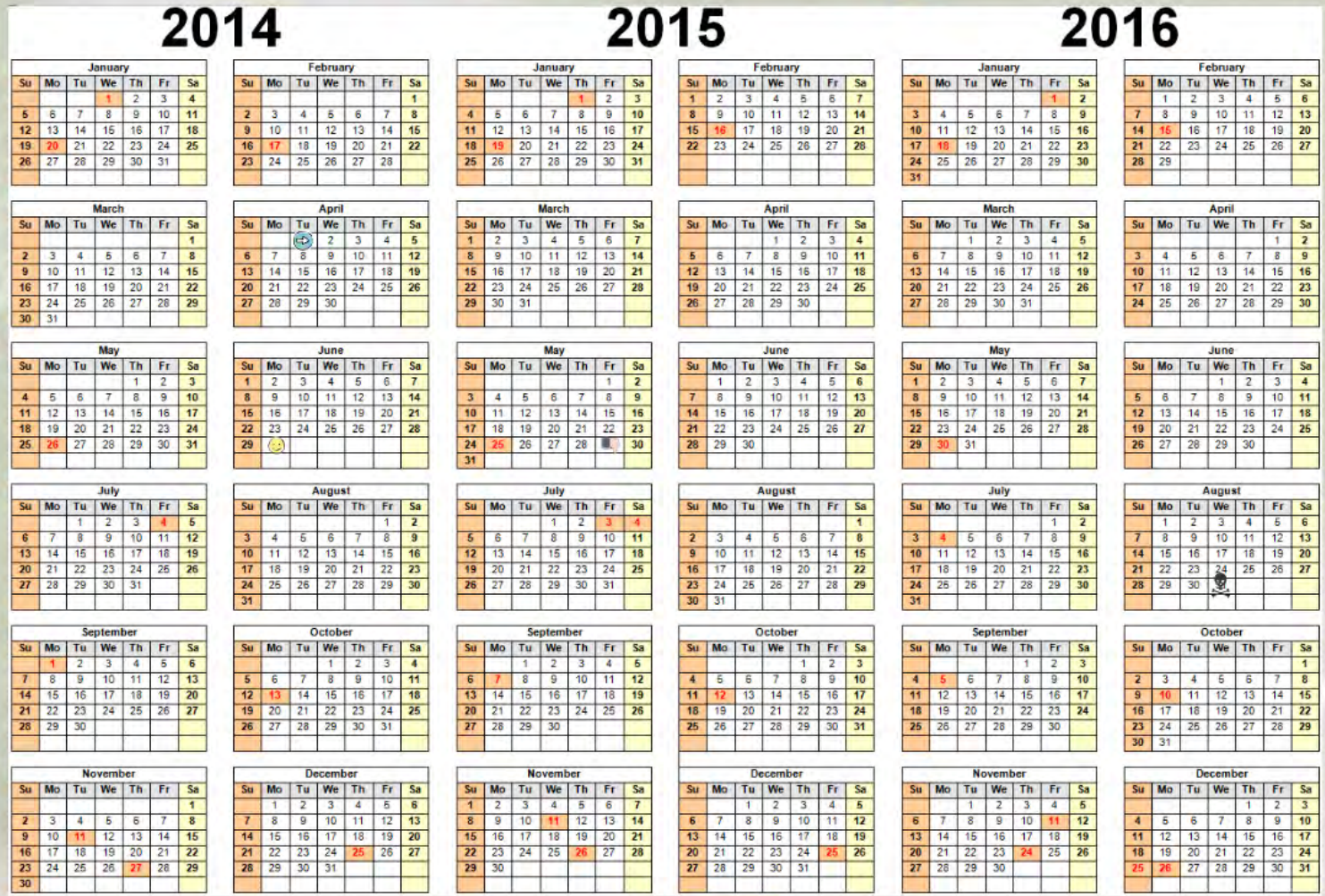
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		30
31						

Sa

July

Su	Mo	Tu	We	Th	Fr	Sa

The Challenge



29						

27	28	29	30			

Sa						
3						
10						
17						
24						
31						

June

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29						

S						
1						
1						
2						
3						

Sa						

August

Su	Mo	Tu	We	Th	Fr	Sa

S						

5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	

4	5	6
11	12	13
18	19	20
25	26	27

March

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

April

Su	Mo	Tu	We	Th	Fr	Sa
			2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

M

Su	Mo	Tu
1	2	3
8	9	10
15	16	17
22	23	24
29	30	31

May

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

June

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29						

Su	Mo	Tu
3	4	5
10	11	12
17	18	19
24	25	26
31		

July

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12

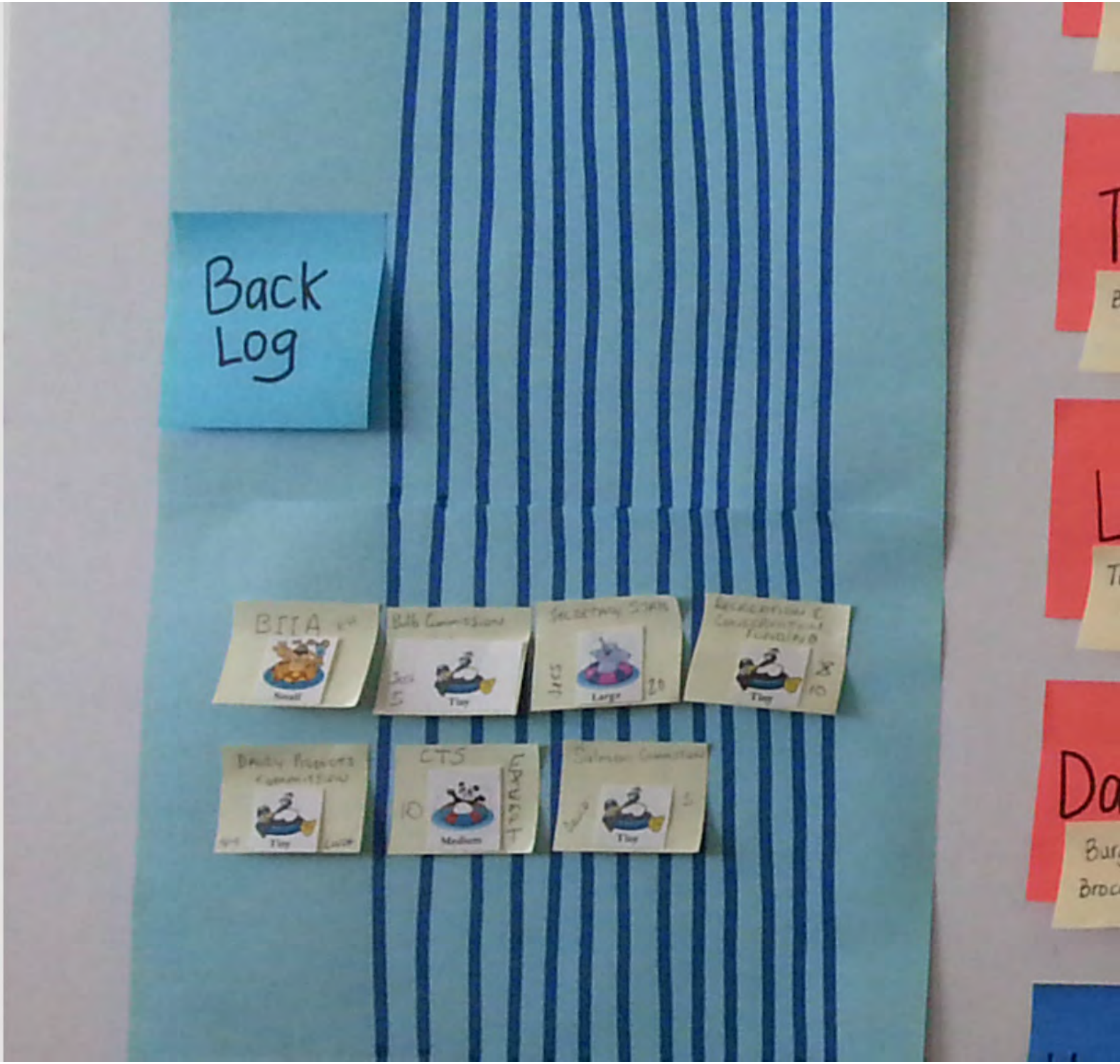
August

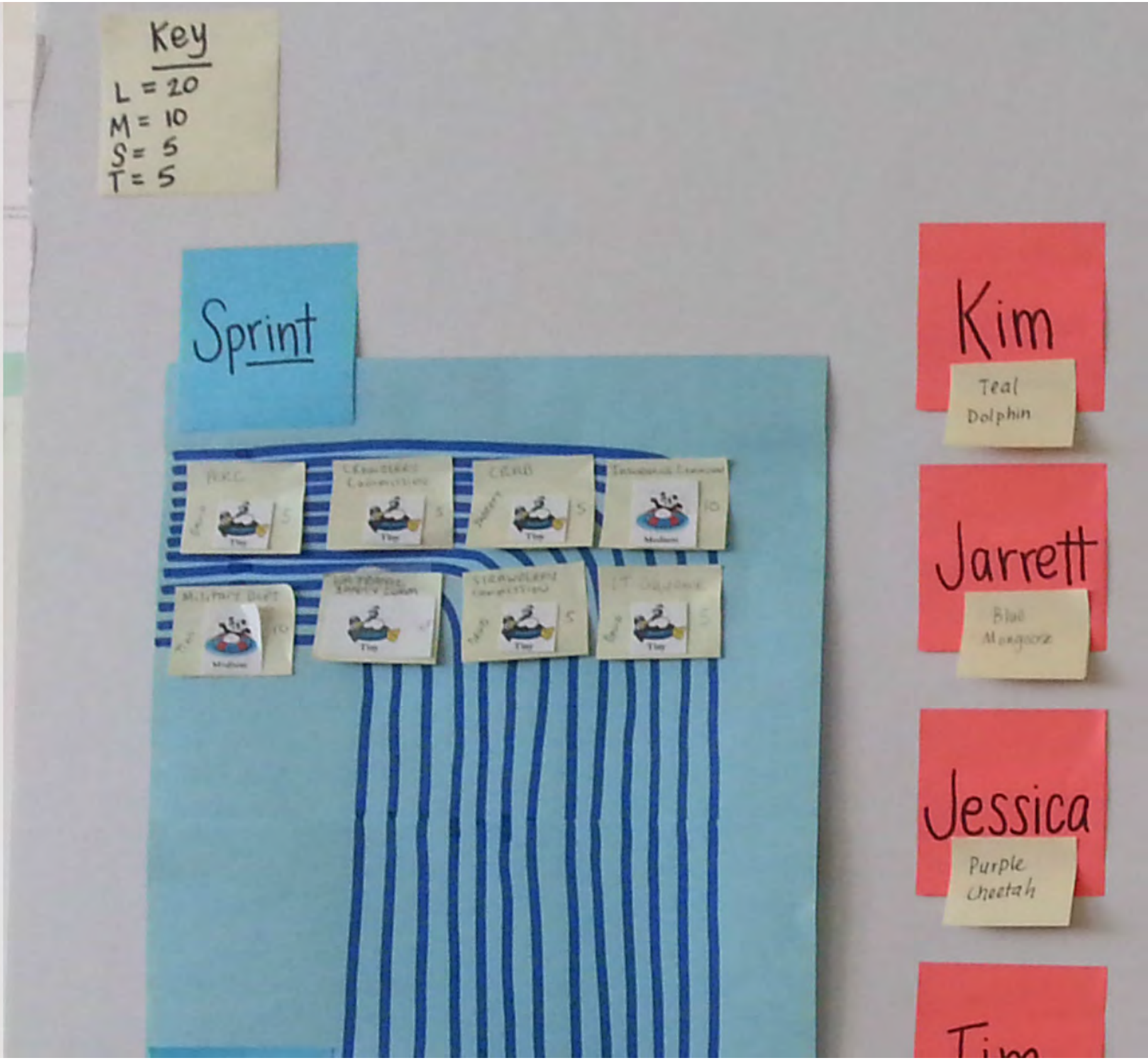
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9

Su	Mo	Tu
5	6	7

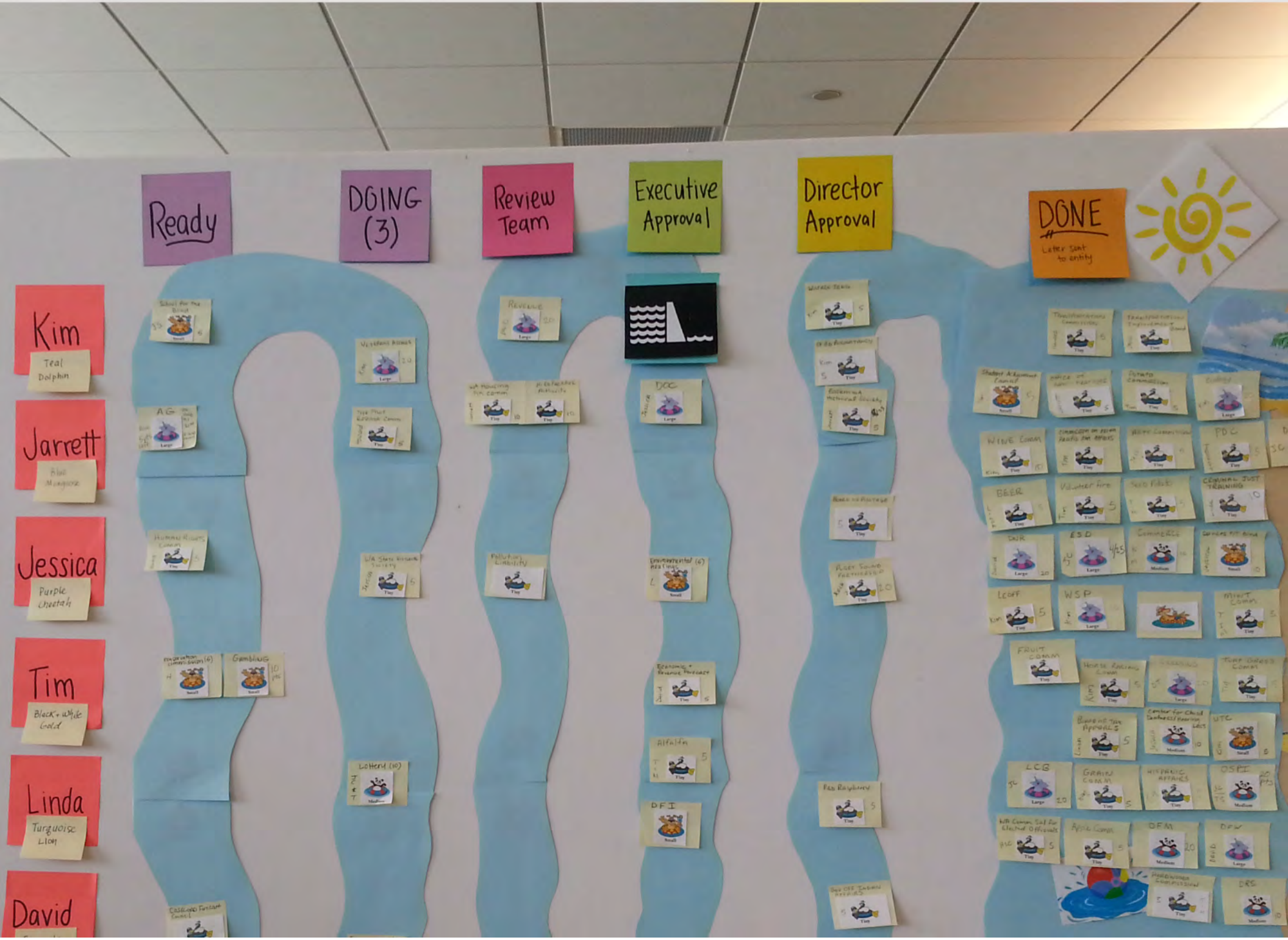
Approach (Scrum)

Visual Management


Back
Log
BITA
Small
Tiny
Large
Tiny
CTS
10
Medium
Tiny


Key
L = 20
M = 10
S = 5
T = 5
Sprint
Kim
Teal
Dolphin
Jarrett
Blue
Mongoose
Jessica
Purple
Cheetah

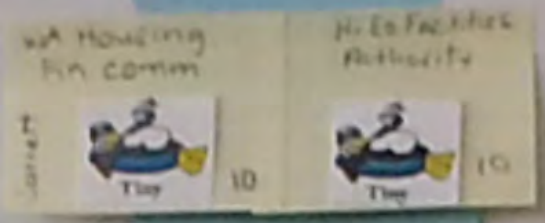
Ready
DOING (3)
Kim
Teal Dolphin
Jarrett
Blue Mongoose

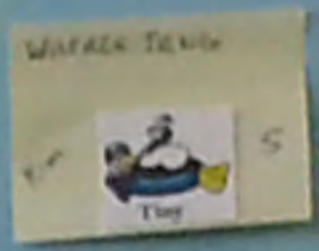

Ready
DOING (3)
Review Team
Executive Approval
Director Approval
DONE
Letter sent to entity
Kim
Teal Dolphin
Jarrett
Blue Mongoose
Jessica
Purple Cheetah
Tim
Black + White Gold
Linda
Turquoise Lion
David

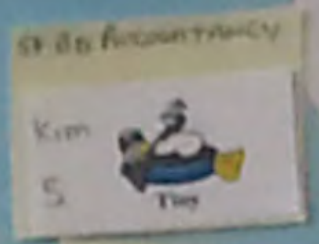
Review Team

Executive Approval

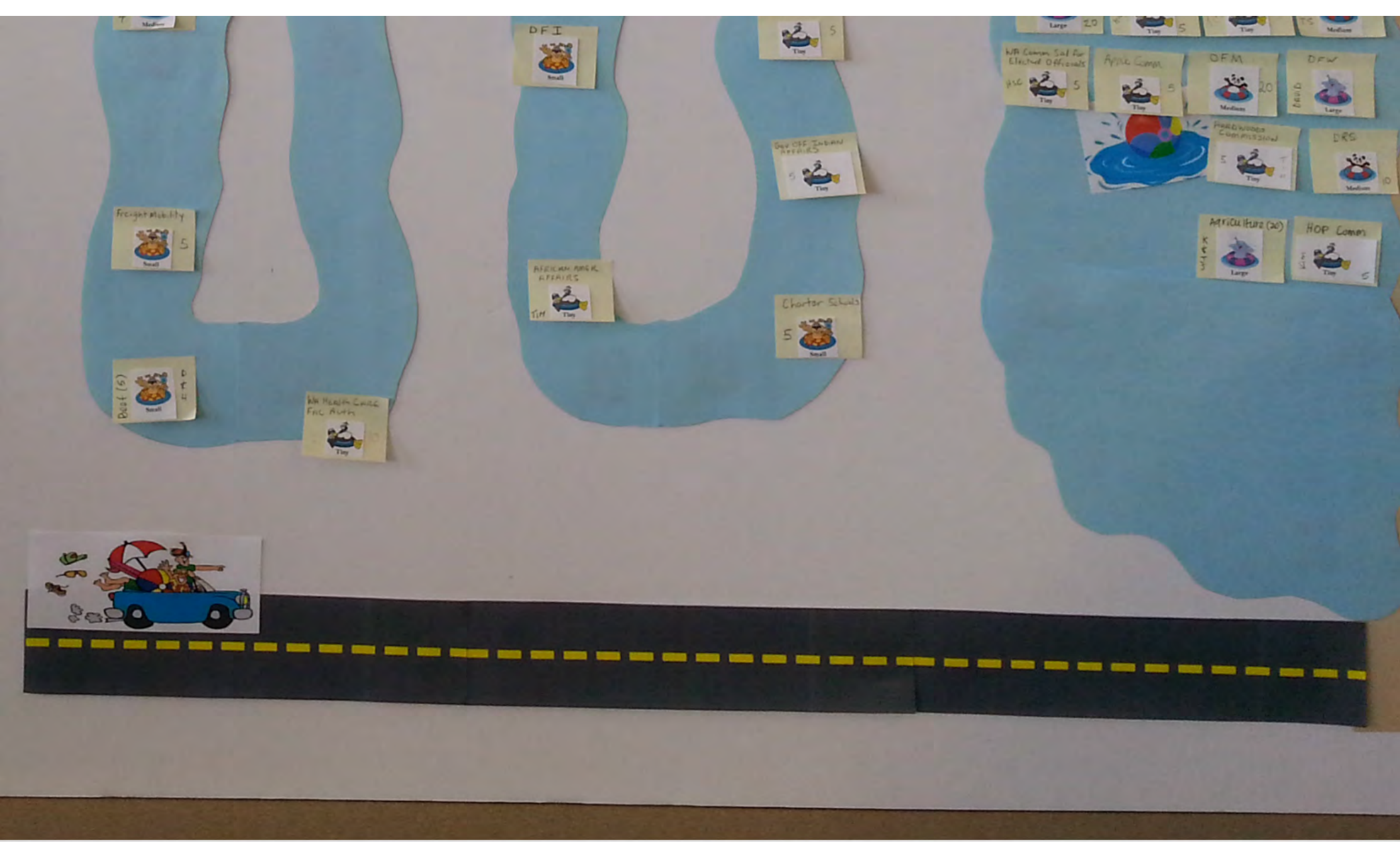
Director Approval





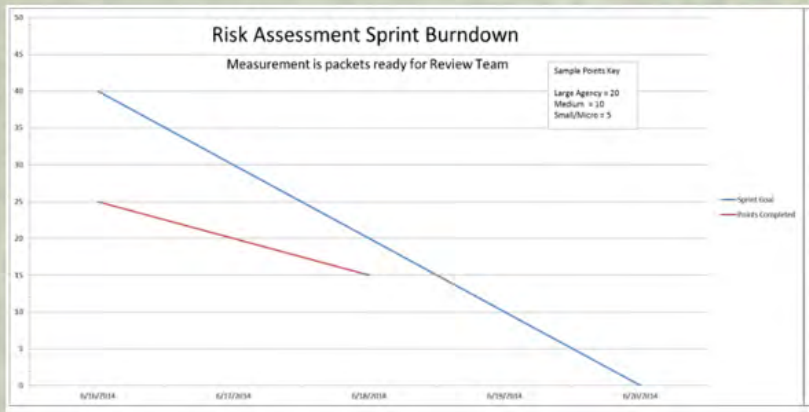


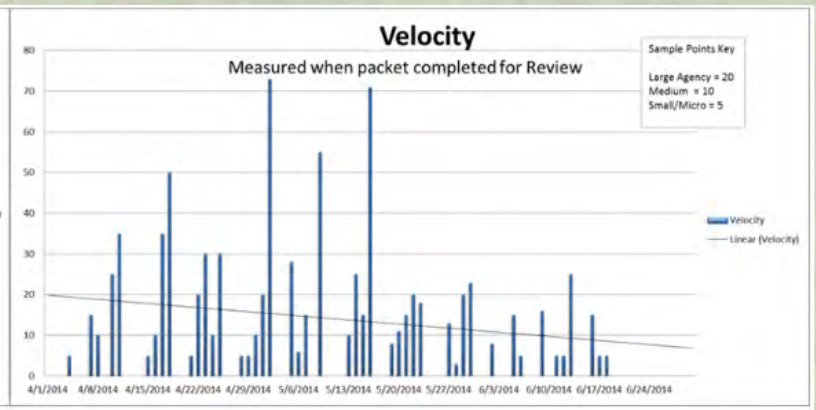
xecutive
Approval
Director
Approval
DONE
Letter sent
to entity
Chocolate
Bunnies
&
Easter
Eggs
DOC
WINE COMM
PDC
DAHP
BEER
CRIMINAL JUST
TRAINING
DNR
ESD
COMMERCE
LEOFF
WSP
MINT
COMM
FRUIT
COMM
UTC
LCB
GRAIN
COMM
HISPANIC
AFFAIRS
OSPI
OFM
DFW
Alfalfa
DFI

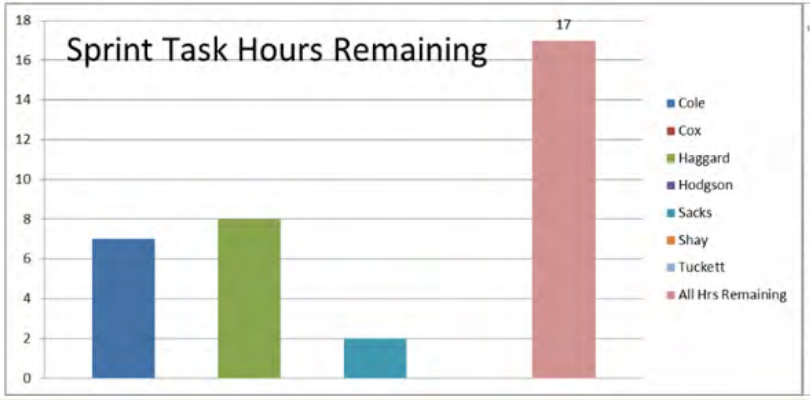

DFI
Freight Mobility
Boat (6)
Charter Schools
Agriculture (20)
HOP Comm
DRS
DFM
DFW

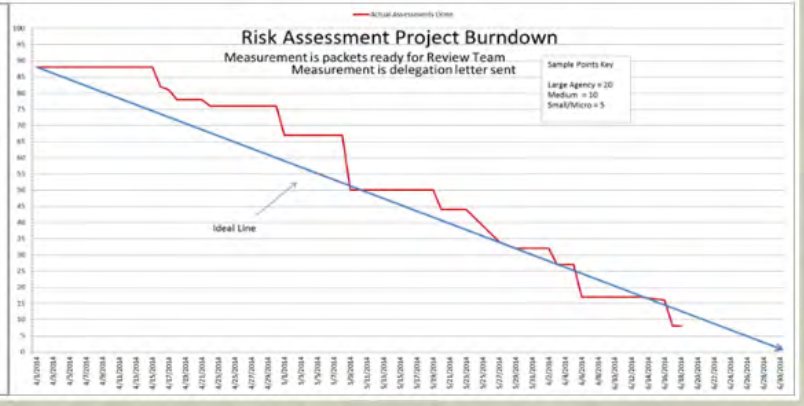
Visual Management

Metrics

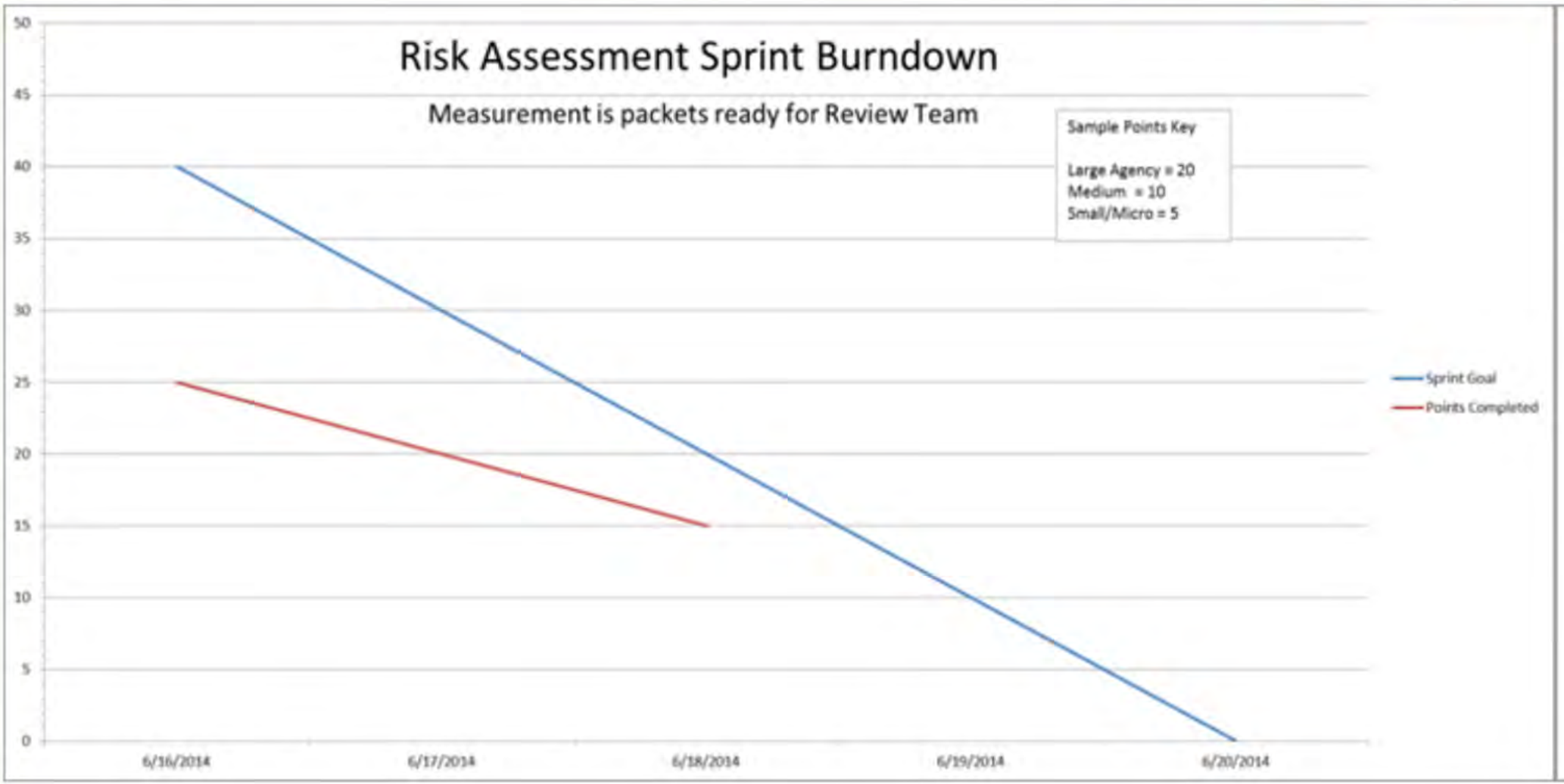

Risk Assessment Sprint Burndown
Measurement is packets ready for Review Team
Sample Points Key
Large Agency = 20
Medium = 10
Small/Micro = 5
Sprint Goal
Points Completed


Velocity
Measured when packet completed for Review
Sample Points Key
Large Agency = 20
Medium = 10
Small/Micro = 5
Velocity
Linear (Velocity)
4/1/2014 4/8/2014 4/15/2014 4/22/2014 4/29/2014 5/6/2014 5/13/2014 5/20/2014 5/27/2014 6/3/2014 6/10/2014 6/17/2014 6/24/2014


Sprint Task Hours Remaining
17
Cole
Cox
Haggard
Hodgson
Sacks
Shay
Tuckett
All Hrs Remaining

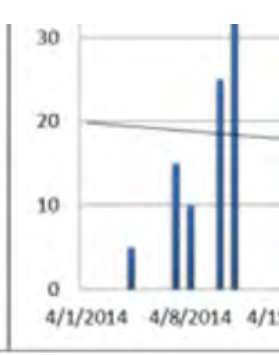

Risk Assessment Project Burndown
Measurement is packets ready for Review Team
Measurement is delegation letter sent
Sample Points Key
Large Agency = 20
Medium = 10
Small/Micro = 5
Ideal Line

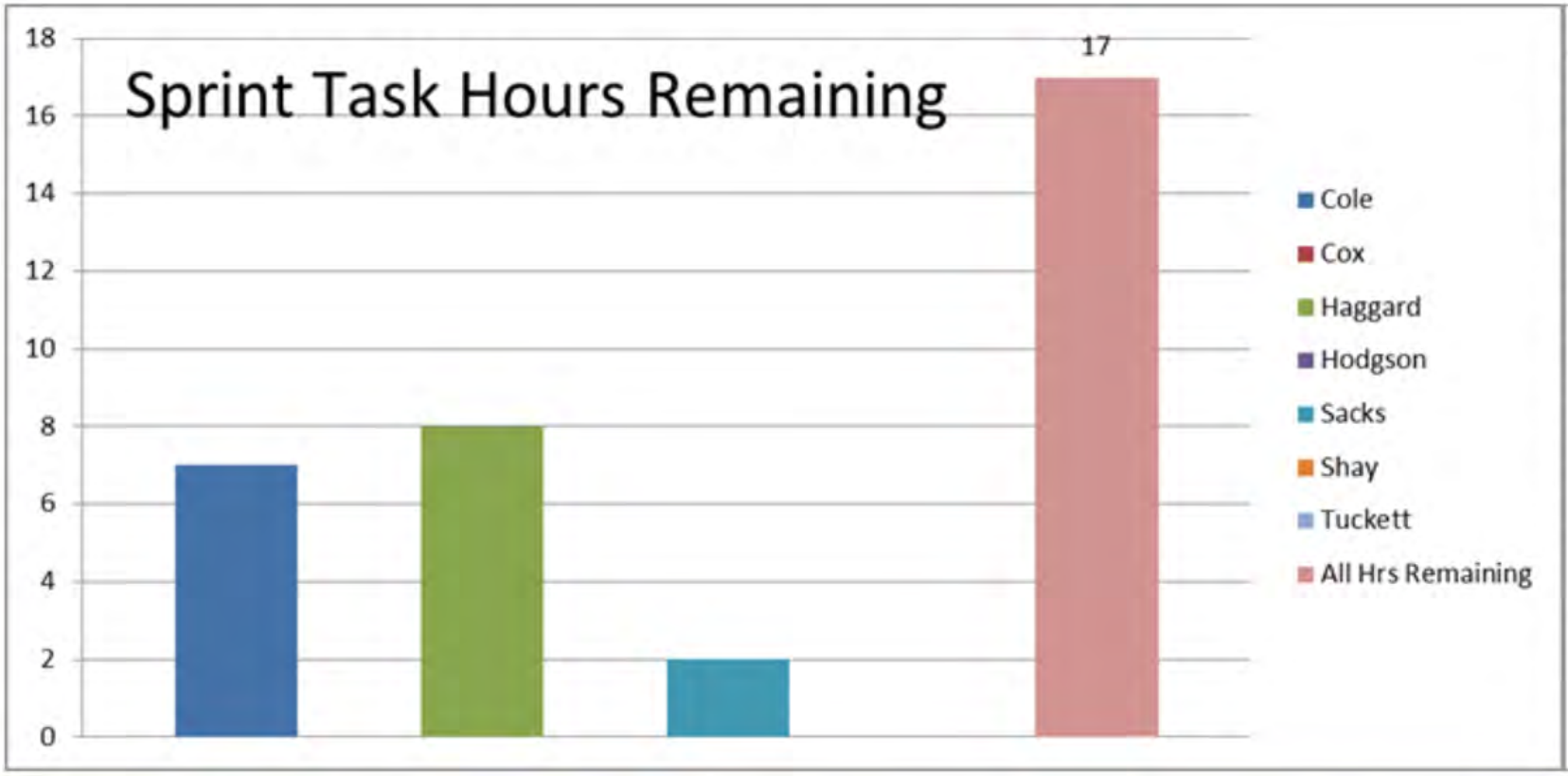
Met


Risk Assessment Sprint Burndown
Measurement is packets ready for Review Team
Sample Points Key
Large Agency = 20
Medium = 10
Small/Micro = 5
Sprint Goal
Points Completed
50
45
40
35
30
25
20
15
10
5
0
6/16/2014
6/17/2014
6/18/2014
6/19/2014
6/20/2014

18
17
Sprint Task Hours Remaining

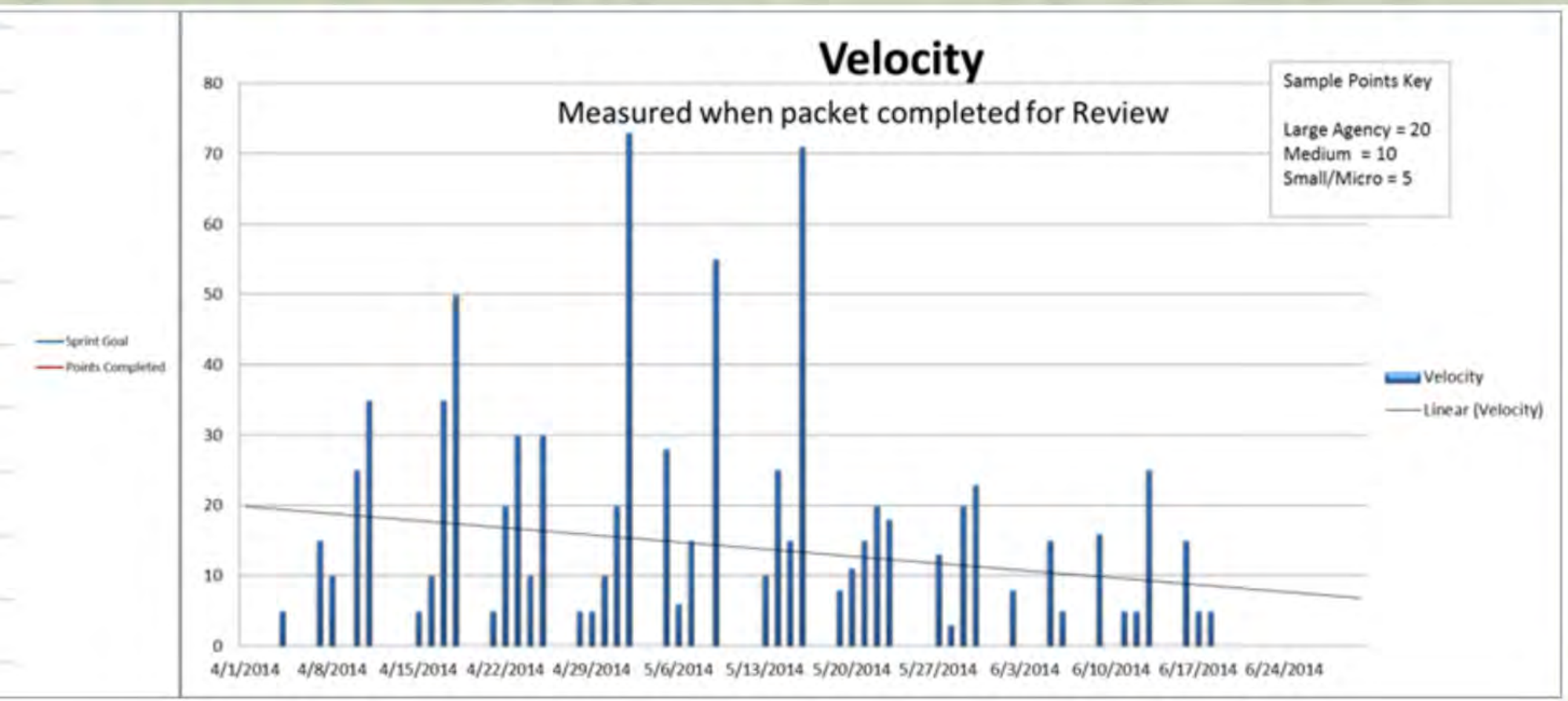
15
10
5
0
6/16/2014
6/17/2014
6/18/2014
6/19/2014
6/20/2014

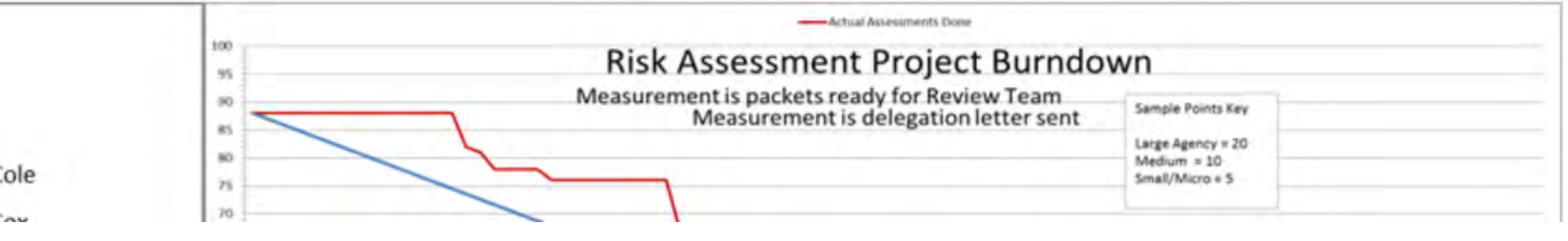

30
20
10
0
4/1/2014
4/8/2014

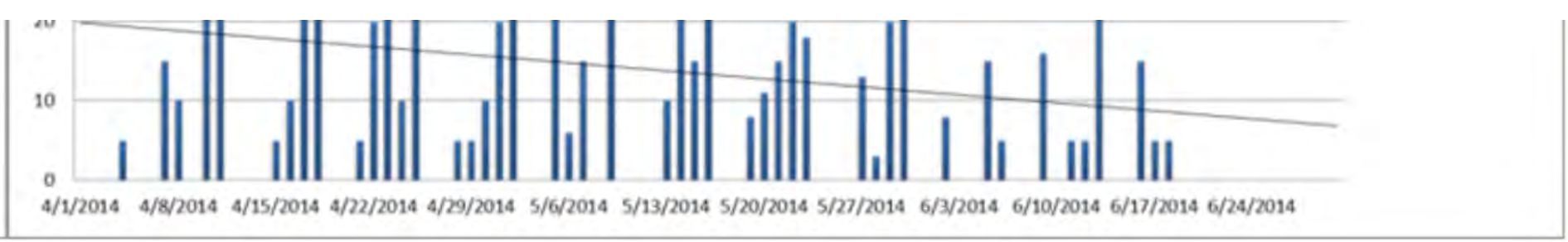

Sprint Task Hours Remaining
18
16
14
12
10
8
6
4
2
0
17
Cole
Cox
Haggard
Hodgson
Sacks
Shay
Tuckett
All Hrs Remaining

100
95
90
85
80
75
70
65
60
55
50
45
40
35
30
25
20
15
10
5
0

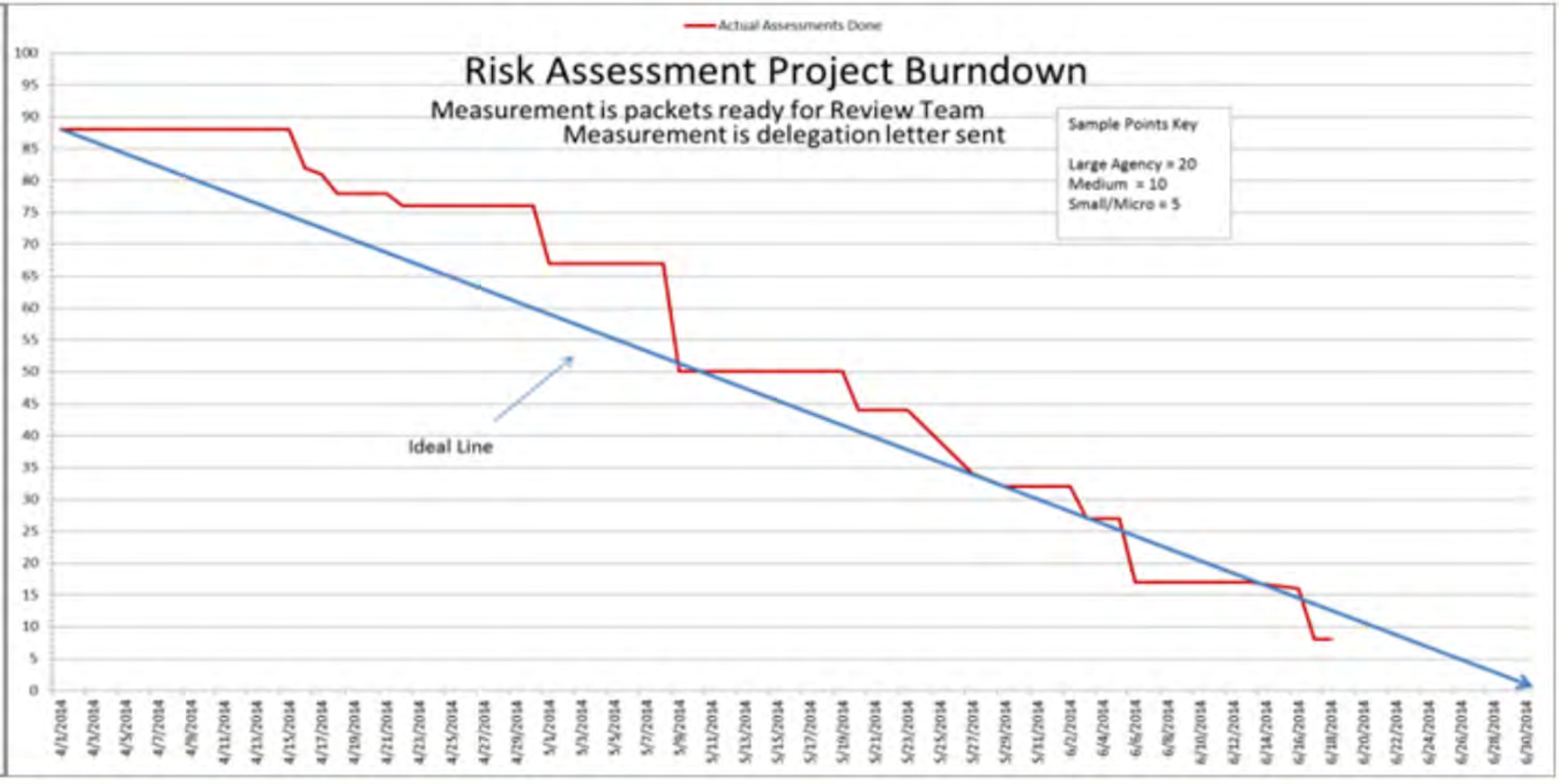
Metrics


Velocity
Measured when packet completed for Review
Sample Points Key
Large Agency = 20
Medium = 10
Small/Micro = 5
Velocity
Linear (Velocity)
Sprint Goal
Points Completed
80
70
60
50
40
30
20
10
0
4/1/2014
4/8/2014
4/15/2014
4/22/2014
4/29/2014
5/6/2014
5/13/2014
5/20/2014
5/27/2014
6/3/2014
6/10/2014
6/17/2014
6/24/2014


Actual Assessments Done
Risk Assessment Project Burndown
Measurement is packets ready for Review Team
Measurement is delegation letter sent
Sample Points Key
Large Agency = 20
Medium = 10
Small/Micro = 5
100
95
90
85
80
75
70


10
0
4/1/2014
4/8/2014
4/15/2014
4/22/2014
4/29/2014
5/6/2014
5/13/2014
5/20/2014
5/27/2014
6/3/2014
6/10/2014
6/17/2014
6/24/2014

naining


Actual Assessments Done
Risk Assessment Project Burndown
Measurement is packets ready for Review Team
Measurement is delegation letter sent
Sample Points Key
Large Agency = 20
Medium = 10
Small/Micro = 5
Ideal Line

Huddle Rules

Strict time box

Everyone reports

Every week is a goal

Results

Final Project Totals

Exempted	3
Removed From List	1
Combined with Other Agencies	3
Rescinded Authority	4
Delegations Issued	86
Total	**97**

97 agencies
completed in 91 days

Risk Assessment and Procurement Delegation of Authority
(A Lean Journey)
Background
• Procurement Reform requires delegated authority to be provided based on a risk assessment
• DES must assess all agencies