Port of Seattle – GC/CM & Design-Build Recertification

1. Do you have executed completed attachment C form?

See attached

- 2. Have your design build projects been qualifications based or a design competition (Progressive versus Design Competition)?
 - a. What are the lessons learned for each of the types as it seems your lessons learned in section 2(b) are mostly for GC/CM?
 - The Port has been utilizing GC/CM since the RCW was passed allowing this delivery method. In that time the Port has incorporated many lessons learned in our processes. Below are examples of more recent lessons learned being included in our practices.

The Port has done one progressive D/B in 2016. Since then, all of our D/B Projects have been traditional sum.

GC/CM Specific

- 1. Agree upon format of estimates with GC/CM & SC/CM, Designer, and Owner prior to quantifying costs.
- 2. Utilizing SC/CM when appropriate has been helpful for our complex operations
- 3. Contracting with the GC/CM as early as possible in design (As early as 5%)
- 4. Ensure Preconstruction Services budgets are adequately funded.

DB Specific

- 1. The Port is still improving on our basis of design & Spec development. Our early D/B projects could have benefited from improved BOD documents.
- 2. Improving on Role Clarity and ensure all stakeholders and their roles are understood to ensure efficient use of time at meetings.
- 3. Awareness around the Port's technology requirements that may be out of date. CAD standards do not allow searchable or linked documents and may not be the design industry standard.
- 4. DB team weekly meeting included key stakeholders which supported collaborative approach and design engagement and supported an aggressive schedule by allowing creative solutions for operational issues and limitations and making decision quickly.

Overall

1tra. The Port has implemented lessons learned after each phase: procurement, design, and construction rather than waiting to the end of the project.

3. Does the Port have baseline data for its DB projects (FY2021 and FY 2022 year-to-date) for W/MBE utilization, and if so, could you provide it?

This Port is compiling this information and is excited to share this during our presentation.