Public Body Re-Certification

Design Build

5/27/2021



Presentation Overview

Design Build at Sound Transit

• Linneth Riley-Hall, *Executive Project Director – Federal Way Link Extension*

Sound Transit Experience with Design Build

• Nick Datz, Technical Advisor to PCD

Operations and Maintenance Facility: East & Lessons Learned

• Jon Mihkels, *Project Director - New Facilities*

Workforce Utilization

• Brenda Nnambi, Deputy Director - Civil Rights, Equity, and Inclusion



Design Build at Sound Transit

Linneth Riley-Hall, Executive Project Director - FWLE



Current and Upcoming Service

Light Rail

Northgate (3 stations, 2021) Hilltop Tacoma (6 stations, 2022) East Link (10 stations, 2023) Lynnwood (4 stations, 2024) Federal Way (3 stations, 2024) Downtown Redmond (2 stations, 2024)

Sounder

Puyallup, Kent, Sumner and Auburn Parking and Access Improvements





Upcoming Alternative Delivery Opportunities

Light Rail

West Seattle to Ballard Extension Everett Extension Federal Way to Tacoma Extension **Operation and Maintenance Facility – South Bus Rapid Transit** SR 522/NE 145th Stride I-405 Stride – Lynnwood to Burien Sounder **Station Access and Parking Improvements** Sounder Maintenance Base

South Sounder Capacity Improvements



Agency Experience with Design Build

Nick Datz, Technical Advisor to PCD

Staff Experience and Development





Successful Management of Design Build Projects





Evolving Design Build Practices



Key Deliverables

- Revised General Conditions
- Standardized Training Program
- Design Build Manual
- Delivery Method Selection Input



External Engagement by Sound Transit

CPARB Committees

- Re-Authorization
- Design Build
- Business Equity
- Project Review Committee

AGC Design Build Trainings

DBIA Locally and Nationally



Operations and Maintenance Facility: East & Lessons Learned

Jon Mihkels, Project Director - New Facilities





Link OMF East – Plan from 2017 DB Proposal























Management of Design Build Contract

Management	 Design Build Project Management Consultant Co-location 		
Practices	• Partnering		
	 Jurisdictional engagement 		

Budget Performance

Total Project Budget	\$449.2 million
Design Build Contract	\$228.8 million
Land	\$134.5 million

6.1% in contract change orders with 3.1% of those Owner initiated



Project Lessons Implemented

Developing the Procurement to Solve Design Problems

Great functional OMF and optimize TOD opportunity

Monitor and Maintain the Culture of Collaboration

• Proactively and collaboratively made staff changes when identified

Adopting More Advanced Technology into Projects

DB teams have implemented design and project management technologies



Agency Lessons Learned

Ground Conditions & Utility Relocations

Authorities Having Jurisdiction

Alternative Technical Concepts

Design Build Project Management Consultant Role



Workforce Utilization on Design Build Projects

Brenda Nnambi, Deputy Director - Civil Rights, Equity, and Inclusion

Operations and Maintenance Facility: East

Workforce Utilization

2,168 Total Employees
\$34.9M in Wages Paid - \$14.6M in Benefits Earned

SBE/DBE Performance

	Sound Transit Goal	Hensel Phelps Commitment	Hensel Phelps Achieved
SBE	12 %	13.1%	14.28%
DBE	6%	7.1%	13.15%
Apprenticeship	20%	20%	21.1%



S/DBE Utilization on Design Build Projects

Project	Goal Type	Goal	Attainment	Project Status
South 200th Station & Guideway	DBE	5%	10.1%	Complete
	SBE	18%	19%	
Angle Lake Parking Garage	DBE	5%	6.8%	Complete
	SBE	16%	40.6%	
Maintenance of Way	DBE	4%	4.25%	Complete
	SBE	12.5%	13.4%	Complete
Sounder Yard Expansion	DBE	0	15%	Complete
	SBE	25%	29.6%	



S/DBE Utilization on Design Build Projects

Project	Goal Type	Goal	Attainment	Project Status
Bellevue to Redmond Construction	DBE	6%	23.88%	90%
	SBE	16%	19.87%	
Federal Way Link Extension	DBE	5%	7.23%	26%
	SBE	15%	9.34%	
Puyallup Station Parking and Access Improvements	DBE	5%	10.69%	22%
	SBE	12%	25.53%	
Downtown Redmond	DBE	5%	4.36%	17%
	SBE	10 %	8.10%	



Sound Transit Labor Utilization











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