UNIVERSITY OF WASHINGTON - GC/CM Recertification

Subcontractor Outreach

1. The PRC would like to see past performance data to show the results of UW's inclusion efforts. (Budgeted goals/required vs actual achievements) \

Project Name & Contract Value	Goals	Actuals
Founders Hall \$62M	25% Overall 15% MWBE	<u>Overall</u> 26.7%, \$16M MWBE 15.4%, \$9M
UW Tacoma <u>Milgard</u> Hall \$44M	20% Overall	<u>Overall</u> 40.21% MWBE 22.31%
ICA Softball Performance Center \$4M	35% Overall	<u>Overall</u> 43%, \$1.5M
Health Sciences Education Building \$71M	15% Overall	27%, \$19M
Hans <u>Rosling</u> Center for Population Health \$230M	20%	25%, 43.6M

- 2. Please share lessons learned from similar past performance achievements
 - 1. Proactively embrace outreach to all small, minority and woman-owned business, not strictly OMWBE-certified.
 - 2. Allow for flexibility in plans. Target scopes and trade partners can change based on market conditions and procurement challenges.
 - 3. Breakdown bid packages into smaller scopes
 - 4. Communicate early on in process to align strategies and outreach. in order
- 3. As an established organization with a plan and a track record, can you show some performance data to line up with past projects to support your statements?
 - Founders Hall
 - Early planning and identification of potential trade partners.
 - Participation by contractor in on-site outreach meetings, NAMC meetings, UW Ascend program
 - Libraries Off Site Shelving + ISchool Retrofit
 - Broke down the electrical scope into two separate, distinct electrical contracts. Awarded to two WBE contractors who had capabilities to handle the separate scopes.

• Milgard Hall:

- Targeted businesses in South Puget Sound to support the local economy. 29% of our work is committed to South Sound Businesses, a total of 12 trade partners and consultants.
- Mechanical contractor is women-owned, but they are also meeting our BEE goal of 20% for their sub-tier subcontractors and suppliers.
- Architect (sbe) built a diverse design team to include landscape architect, code consultant, LEED consultant, and lab planner - all minority-owned. The plumbing engineer and signage consultant are women-owned. The acoustical consultant is a small business.