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June 24, 2020

Talia Baker
Project Review Committee
Department of Enterprise Services
Engineering & Architectural Services
PO Box 41476
Olympia, WA 98504-1476

RE: Bellingham School District GC/CM Project

Members of the Project Review Committee:

We confidently recommend Bellingham School District for approval of their current GC/CM application for Sunnyland Elementary School Rebuild. In over 30 years in the industry, we have found BSD's Capital Projects team among the best we work with; they are professional, experienced, and exhibit an extensive understanding of construction.

Because our work is diverse and includes a balanced blend between competitive bid and GC/CM-type projects, and because we have worked with Bellingham School District on several projects, including Bellingham High School Renovation, Whatcom Middle School Replacement, and Sehome High School GC/CM, we are well-suited to evaluate their suitability for construction with alternative project methods. We work with about 20 owners a year; Bellingham School District stands out for their ability to successfully meet milestones, communicate well, set clear expectations, procure work in an open and fair manner, and provide sound project leadership.

Bellingham School District's team is well qualified to manage and execute the Sunnyland project as a GC/CM.

Sincerely,



Jeremy Carroll
Vice President