

1. Budget:

Section 3 within the application provides figures for design and construction services [\$11.6m] and equipment [\$9.4m].

- a) What is the disposition of this 'equipment': is it part of this project?
- b) Is it purchased by Grant Co. PUD?
- c) Who installs this equipment?

Dependent on answers to the above questions please clarify as to potential impacts to this substation project should this equipment not meet expectations [cost, quality, spec., delivery, etc.]?

2. Management:

- a) Both the original and revised [due to Mr. Smith's status] project org. charts, the *owner's* stated engineer (POWER Engineers) is shown as reporting to Vanir CM as opposed to the owner with whom they're contracted; please clarify.
- b) The owner's DB entity [yet to be procured] is not shown on the org chart. Please clarify both position and reporting relationship within currently depicted structure.
- c) Please provide additional information/clarification on the team's experience with the use of Design-Build under RCW 39.10. Given that Mark Milacek will be the primary project manager and the application does not provide any actual D-B experience for Mark aside from DBIA training, will the support that Mark receives from consultants who list D-B experience be sufficient to ensure a successful D-B project?
- d) Who as overall decision making authority on behalf of the Owner as to OPR, Validation, Design, Budget and Contract Changes?

3. Section 5:

- a) Expand on how the Owner is integrated into the equipment criteria, design and selection?

4. Section 7:

- a) What other projects and the amount of time that Eric Smith and Stacy Shewell are devoted to other client projects?