



6 April 2020

Project Review Committee
Capital Projects Advisory Review Board
Washington State Department of Enterprise Services
PRC@des.wa.gov

RE: Application for Recertification of Public Body - RCW 39.10 Alternative Public Works Contracting
Subject: Letter of Support for Edmonds School District

Dear Members of the Project Review Committee:

It is with great pleasure that I submit this letter in support of Edmonds School District (ESD) for agency recertification for Alternative Public Works Contracting. ESD has been a model organization for the benefits and success of alternative project delivery for school districts across our state.

With the successful passage of their 2014 Capital Bond valued at \$275 million, ESD sought agency certification in order to utilize General Contractor/Construction Manager (GC/CM) contracting on six replacement or major modernization projects. Mahlum had the good fortune to partner with the district on the design and realization of two of these new facilities. The results demonstrate the benefits of partnering early in the design process with the general contractor to deliver the highest quality and greatest value to the district and its community.

The success of these projects came not only from the inherent benefits of the alternative project delivery program, but also through the commitment and professionalism ESD brought to the management of the process. From the onset, the district ensured that their in-house staff had the proper training and knowledge of GC/CM contracting to oversee these projects. They utilized both legal counsel and outside expertise with a deep knowledge of alternative project delivery to confirm the district's methods met the highest level of current practice.

ESD has developed internal processes, procedures, and tools to administer their GC/CM projects to meet all of the requirements of RCW 39.10. With a culture of continuous improvement, these methods are regularly evaluated and refined with each project to be sure their teams are benefiting from lessons learned on previous projects. The ESD Capital Projects team has taken their knowledge and generously shared their experiences with the AEC community.

Finally, with the intended spirit of partnership inherent in GC/CM project delivery, ESD has modelled collaboration, trust, and true integration that is essential for the success of the process. Furthermore, their approach values and supports the importance of the success of all team members.

We continually find ourselves looking to ESD for best practices in the GC/CM project delivery. From our experience, the district is a public body with experience, capability, and demonstrated success with GC/CM Alternative Public Works Contracting and without hesitation we recommend their recertification.

Best regards,

A handwritten signature in blue ink, appearing to read 'Corrie Rosen', with a stylized flourish extending to the right.

Corrie Rosen AIA
Principal