

## MASON GENERAL HOSPITAL CERTIFICATION - GCCM

1. It is unclear from the organization chart and description regarding the actual project management. Will Mason General Hospital (MGH) staff be managing the design or construction firm or will OAC be directly responsible to manage the firms?

*OAC will manage the design and construction firms. OAC will provide recommendations in regards to best value, budget, and schedule to MGH and MGH will provide approvals and direction for the teams to be carried out.*

2. It seems OAC is primarily tasked with performing the execution, who are then reporting to Facilities Director? Does MGH have owner representation in the form of dedicated project manager at the table for the day-to-day construction management with OAC?

*Keith Geary, MGH Plant Engineer will be dedicated and directly involved in the projects working together with OAC to manage construction.*

3. Will the MGH CEO have to approve all change orders, or will some value amount be delegated to a director?

*All change orders will be reviewed by a "Building Committee" that includes the CEO and a Public Hospital District Commissioner. The building committee will make recommendations to the MGH Board for approval of all change orders.*

4. Please clarify Rick Smith's GCCM experience. It is noted that Rick has been at MGH 3+ years and was involved in the last GCCM project that was completed 4 years ago, please clarify.

*Rick came into the 2013 Campus Renewal Project during closeout of the last GCCM project. Rick was instrumental in documenting, auditing, and final reconciliation of the GCCM project costs.*

5. There are several references to MGH staff being involved in **all GCCM projects**, has there been more than the one GCCM project listed at MGH? If so, please included them as background information.

*The MGH Campus Renewal Project was a successful, multi-phase single GC/CM contract with Hoffman Construction. The phases included separate completion and occupancy schedules and were treated as distinct projects in both accounting and management of the work.*

6. Have MGH staff completed or plan to complete AGC GCCM training?

*MGH intends to have Keith Geary attend and complete the next AGC GCCM Training. MGH CEO Eric Moll is a past PRC member and very familiar with GC/CM project management and execution.*