

STATE OF WASHINGTON Capital Projects Advisory Review Board

May 11, 2018

Mr. Art McCluskey, PE Washington State Department of Transportation, Construction Division 310 Maple Park Avenue SE Post Office Box 47354 Olympia, Washington 98504-7354

Re: Project Review Committee Appointment

Owner - General Public

Dear Art:

It is my pleasure to confirm that the Capital Projects Advisory Review Board (CPARB) has appointed you to the <u>Owner – General Public</u> position on the Project Review Committee (PRC). Your three-year term of office commences on July 1, 2018 and continues until June 30, 2021. The board appreciates your willingness to volunteer your time and knowledge in support of the appropriate use of alternative project delivery methods in our state.

As appointed members of CPARB and the PRC we have a responsibility to uphold the public's trust. We are charged with maintaining the highest of ethical standards, placing the public good above any personal or private interest and ensuring that state resources are used wisely for public purposes. I encourage you to embrace the diversity of opinions in our state. In the course of your service you may encounter complex and potentially divisive issues. As a member of the PRC it is your responsibility to consider all points of view to ensure that individuals and organizations are treated fairly.

If you have any questions, please contact Nancy Deakins at (360) 407-9333 or Talia Baker at (360) 407-8260.

Thank you for your commitment to this important work.

Sincerely,

Walter Schacht, FAIA

Chair, Capital Projects Advisory Review Board (CPARB)

cc: Rustin Hall, PRC Chair

Janice Zahn, PRC Vice-Chair