

710 PACIFIC AVENUE, SUITE 100 | TACOMA, WA 98402 | P 253.278.8105

SENT VIA EMAIL

March 12, 2020

Capital Projects Advisory Review Board PRC@des.wa.gov
Attn: Talia Baker, CPARB Administrative Staff

Re: Application for Project Review Committee Reinstatement – Construction Manager Position

Dear CPARB Members:

It has been my pleasure to serve on the Project Review Committee for the past four years, inclusive of serving in the role of Vice-Chair and as Chair. Nothing could be more important in light of escalating market conditions and increasingly more restrictive codes, than reviewing, using and teaching the correct understanding and use of the multiple methods of alternative public works project delivery to give the taxpayer the most value.

That said, with the onset of COVID-19 and the Governor's Proclamation, the PRC is planning its first 100% remote meeting on March 26, 2020. Advance notice was sent to all PRC members this date. As the current PRC Chair, I have the privilege and duty to shape this transition. While we have a handful of details to work out, I am confident we will do so well in advance of our March 26, 2020 PRC meeting.

I am applying for a reinstatement on the Project Review Committee representing the construction management profession, as my current position expires effective June 30, 2020. I am currently serving in my first three-year term extended by one year due to my role as PRC Chair. I offer strong experience in the PRC process, RCW 39.10 understanding and administration, and more than 43 years of all forms of alternative project delivery – particularly all forms of GC/CM and design build that are the purview of PRC.

Three significant accomplishments deserving of specific mention and your consideration are:

- 1. Principal in Charge and Senior Project Manager of the first public K-12 Progressive Design Build school project in the history of the State of Washington Tacoma Public Schools Boze Elementary School. Boze ES opens in Sept 2020, it is currently 3 months ahead of schedule, the project has 0 change orders and only 7 clarifying RFI's.
- 2. Beginning in June 2020, I will join the Associated General Contractor GC/CM Course teaching staff. Mr. John Palewicz recently confirmed my appointment. I am excited to bring the many lessons learned to the course curriculum and to help shape the next generation of alternative project delivery users. The strength of RCW 39.10 lies in both what it addresses and what it does not address. The use of the latter allows for creativity and innovation the best part of alternative delivery methods.
- 3. CMAA appointment on the Office of Superintendent of Public Instruction (OSPI) Technical Advisory Committee to evaluate the application of the State Construction Assistance Program (SCAP) funding application to the Design-Build project delivery method and to propose new language for Legislative evaluation to effectively change the "D-Form" state match funding process when applied to a Design-Build project delivery.

Please find a summary of my credentials below:

Name, Title, and Company Name

Jim Dugan, Principal Consultant, Parametrix, Inc.

Work Address, Email Address, and Best Contact Phone Number

710 Pacific Avenue, Suite #100, Tacoma, WA 98402 (253) 278-8105

Skills, Background, or Special Knowledge in Alternative Public Works Methods as Detailed in RCW 39.10

Employed by a private construction management firm in the state of Washington.

- > Principal Consultant for 17 years with Parametrix, a private construction management firm specializing in alternative project delivery.
- > Office Principal of the Parametrix Tacoma Office, serving primarily public agency clients with project management, construction management and alternative project delivery services.

Professional Background Experience:

- Bachelor of Science in Civil and Environmental Engineering, Washington State University 1978
- Design Build Construction Manager, The Austin Company, 1978 1997
- > Design Firm Manager, Merritt+Pardini, 1997 2006
- > Alternative Public Works Contracting (GC/CM; Traditional and Progressive Design Build) Construction and Project Manager, Parametrix, 2006 to Present
- > CMAA, Member and Alternative Project Delivery subject matter expert (see attached endorsement)
- > Design Build Institute of America, Member
- > Project Review Committee Member, 2017 thru 2020; Vice Chair 2019; Chair 2020
- > CMAA OSPI Technical Advisory Committee Member 2020: Design Build D-Form Subcommittee
- > AGC GC/CM Class Trainer Effective June 2020

Partial project experience within past 5 years includes the following GC/CM and Design Build projects:

- Municipal:
 - Chelan County Public Utility District Rock Island and Rocky Reach Dams Facility Improvements and Power House 2 Generator/Turbine Replacements – Traditional/Progressive Design Build respectively.
 - City of Orting Public Works Facility Progressive Design Build
 - Kitsap Public Utilities District Operations Center Progressive Design Build.
- > Transit/Transportation:
 - Pierce Transit Maintenance & Operations Base Infrastructure Project GC/CM
 - Pierce Transit Pacific Avenue/SR 7 Bus Rapid Transit SR/7 Improvements Heavy Civil GC/CM
 - WSDOT US 101-SR 9 Fish Passages Pilot Program Progressive Design Build

Educational:

- Browns Point Elementary School, Tacoma Public Schools GC/CM
- McCarver Elementary School, Tacoma Public Schools GC/CM
- Boze Elementary School, Tacoma Public Schools Progressive Design Build
- Hunt Middle School, Tacoma Public Schools Progressive Design Build
- Grant Elementary School, Tacoma Public Schools GC/CM
- Birney Elementary School, Tacoma Public Schools GC/CM
- Madison & Harriet Raleigh Elementary Schools, Mount Vernon School District GC/CM
- Mac/Marshall Elementary/Middle Schools, Vancouver Public Schools GC/CM
- Willapa Valley Elementary School, Willapa Valley School District Progressive Design Build

Additional Experience and Training Relevant to Position

PRC Activities:

- > PRC member, 2017 to present.
- > PRC Vice Chair 2018-2019
- > PRC Chair 2019-2020

Relevant Alternative Project Delivery Teaching Activities:

- > WCCMA Washington City County Managers Associations
- > WAMOA Washington Association of maintenance and Operations Administrators
- > WASBO Washington Association of School Business Officials
- > Snohomish Public Works
- > City of Tacoma
- > Napavine School District
- > Peninsula Metropolitan Parks District
- > Effective June 2020 Associated General Contractors GC/CM Two Day Class

Relevant Training:

- > AGC GC/CM
- > AGC Design Build
- > DBIA Associate
- > PRC member, 2017 to present.
- PRC Vice Chair 2019

References

Jack Schwaegler, President CMAA Pacific Northwest Chapter (letter attached) Jack.Schwaegler@jacobs.com (206) 200-8732	Bill Dobyns, CPARB Member Vice President of Business Development bdobyns@lydig.com (206) 250-9910
Robynne Thaxton, CPARB Member rparkinson@rtp-law.com (206) 909-5290	Rustin Hall, PRC Member Managing Principal ALSC Architects rhall@alscarchitects.com (509) 838-8568

Thank you in advance for considering my request to be reinstated to the Project review Committee.

Sincerely, PARAMETRIX

Jim Dugan

Principal Consultant

Attachment: Letter of Endorsement from CMAA Pacific Northwest Chapter Board of Directors

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January 28, 2020 (Transmitted via email)

RE: Pacific NW CMAA Endorsement of James Dugan for Project Review Committee

To Whom It May Concern:

The Pacific Northwest Chapter of the Construction Management Association of America (CMAA) endorses James (Jim) Dugan for a seat on the Project Review Committee (PRC) for the upcoming term.

Mr. Dugan is our Board's newly appointed CMAA representative on the Technical Advisory Committee (TAC) for the Office of Superintendent of Public Instruction (OSPI). Mr. Dugan is active in our Chapter and will be organizing a panel for the March 2020 Spring CM Conference entitled 'Progressive Design Build: A Case Study of Boze Elementary.'

He is a proponent for alternative delivery contracting methods, upholding the standards of practice for the construction management industry, the use of professional services construction management, and is a well-known and respected construction manager throughout the State of Washington.

We are pleased to provide our endorsement and are available to provide further details if any are requested by the selection committee.

Sincerely,

Jack Schwaegler, Pacific NW CMAA Chapter President

Jack.Schwaegler@jacobs.com

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Mike Roberts, Pacific NW CMAA Chapter Vice President

mroberts@anchorqea.com

Anne Timmermans, National CMAA Board Member & NW CMAA Chapter Past President atimmermans@parametrix.com