

State of Washington  
Capital Projects Advisory Review Board (CPARB)  
PROJECT REVIEW COMMITTEE (PRC)

**APPLICATION FOR RECERTIFICATION OF PUBLIC BODY**  
*RCW 39.10 Alternative Public Works Contracting*  
*General Contractor/Construction Manager (GC/CM) and/or Design-Build (DB)*

The CPARB PRC will consider recertification applications based upon agency's experience, capability, and success in undertaking Alternative Public Works Contracting utilizing the General Contractor/Construction Manager (GC/CM) and/or Design-Build (DB) project delivery process. **Incomplete applications may delay action on your application.**

**Identification of Applicant**

- a) Legal name of Public Body (your organization): **Spokane Public Schools No. 81**
- b) Address: **2815 E. Garland Ave., Spokane, WA 99207**
- c) Contact Person Name: **Gregory Forsyth** Title: **Director, Capital Projects and Planning**
- d) Phone Number: **509.354.5775** E-mail: **GregoryF@Spokaneschools.org**
- e) Effective Dates of current Certification **July 27, 2017** GC/CM \_\_\_\_\_ DB
- f) Type of Certification Being Sought  GC/CM \_\_\_\_\_ DB

**1. Experience and Qualifications for Determining Whether Projects Are Appropriate for GC/CM and/or DB Alternative Contracting Procedure(s) in RCW 39.10**

*(RCW 39.10.270 (2)(a)) Limit response to two pages or less.*

Provide your agency's processes. If there have been any changes to your agency's processes since certification/re-certification addressing items (a) and (b) below, please submit the revised process chart or list with the reasoning for the changes.

- (a) The steps your organization takes to determine that use of GC/CM and/or DB is appropriate for a proposed project; and
- (b) The steps your organization takes in approving this determination.

**See attached**

**2. Project Delivery Knowledge and Experience**

*(RCW 39.10.270 (3)(b)(i)) Limit response to two pages or less.*

Please describe your organization's experience in delivering projects under Alternative Public Works in the past three years and summarize how these projects met the statutes in RCW 39.10.

- (a) Include the status of each alternative delivery project [*planned, underway, or completed, projects, start and completion dates, and projected/actual construction cost*]. Describe cost overruns or schedule delay, and any Litigation and Significant Disputes on any Alternative Delivery Project since Previous certification/re-certification.

**See attached**

**3. Personnel with Construction Experience Using the Contracting Procedure**

*(RCW 39.10.270 (3)(b)(ii)) Limit response to two pages or less.*

Please provide an updated matrix/chart showing changes in your agency's personnel with management and construction experience using the alternative contracting procedure(s) since the previous certification. Provide a current organizational chart and highlight changes since previous certification/re-certification. Do not include outside consultants.

**See attached**

**4. Resolution of Audit Findings on Previous Public Works Projects**

*(RCW 39.10.270 (3)(c)) Limit response to one page or less.*

If your organization had audit findings on **any** public works project since the **PREVIOUS** certification/re-certification application, please specify the project, briefly state those findings, and describe how your organization is resolving them.

**See attached**

**5. Project Data Collection**

Please provide a matrix listing all projects with a total value of greater than \$5 million, including projects with a design agreement or DB agreement awarded within the last 3 years. This list shall also include projects within the public body’s capital plan projected to start within the next three (3) years.

- Project Title
- Description of Project
- Agency’s Project Number
- Project Value
- Delivery Method *[DB, or GC/CM - either actual or as-planned]*
- Whether or not project data has been entered into the CPARB Data Collection System? *(RCW 39.10.,320 and .350) [Yes or No; if No, why not?]*
- Is the project complete *[Yes or No]*

**See attached**

**6. GC/CM Self Performance** *(complete only if requesting GC/CM re-certification)*

*Responding to the 2013 Joint Legislative Audit and Review Committee (JLARC) Recommendations is a priority and focus of CPARB.*

Please provide GC/CM project information on subcontract awards and payments, and if completed, a final project report. As prepared for each GC/CM project, please provide documentation supporting compliance with the limitations on the GC/CM self-performed work. This information may include, but is not limited to: a construction management and contracting plan, final subcontracting plan and/or a final TCC/MACC summary with subcontract awards, or similar.

**See attached**

**7. Subcontractor Outreach**

Please describe your subcontractor outreach and how the public body will encourage small, women and minority-owned business participation.

**See attached**

**SIGNATURE OF AUTHORIZED REPRESENTATIVE**

In submitting this application, you, as the authorized representative of your organization, understand that the PRC may request additional information about your organization, its construction history, and the experience and qualifications of its construction management personnel. You agree to submit this information in a timely manner and understand that failure to do so may delay action on your application.

PRC strongly encourages all project team members to read the Design-Build Best Practices Guidelines as developed by CPARB, and attend any relevant applicable training. If the PRC approves your request for recertification, you agree to continue to provide data on such projects in accordance with RCW 39.10 data collection criteria covering the complete history of each of these construction projects. You understand that this information is being used in a study by the State to evaluate the effectiveness of the alternative contracting procedure(s). Public Bodies may renew their certification or re-certifications for additional three-year periods provided the current certification has not expired.

Signature:  \_\_\_\_\_

Name: Gregory Forsyth  
Title: Director, Capital Projects and Planning  
Date: March 26, 2020

**Item No. 1**

**Experience and Qualifications for Determining Whether  
Projects Are Appropriate for GC/CM and/or DB  
Alternative Contracting Procedure(s) in RCW 39.10**

*(RCW 39.10.270 (2)(a)) Limit response to two pages or less.*

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## **Process For Determination/Approval of Alternative Contracting Procedure**

Spokane Public Schools has established a process to determine whether a project is appropriate for the General Contractor/Construction Manager (GC/CM) delivery method. This process utilizes all members of the Capital Projects staff along with the District's Associate Superintendent, and the Board of Directors.

The review of appropriate delivery methodology begins prior to the project design, where the Capital Projects staff come together to discuss the project and the challenges in which the project design and construction will face. This group reviews the project based on the various criteria (see updated "Project Delivery Method Checklist and Recommendation" form): Project size, school and community safety, schedule needs, construction access and staging along with the requirements of RCW 39.10.

Once a determination is made within the Capital Projects Department, the Capital Projects Director then takes this recommendation to the Associate Superintendent where it is further vetted based upon their concerns of the project and ultimately confirmed or denied. The Director then takes the recommendation to the Board of Directors for approval to proceed after which the Capital Project Staff begins their solicitations for a design team and furthermore a GC/CM.

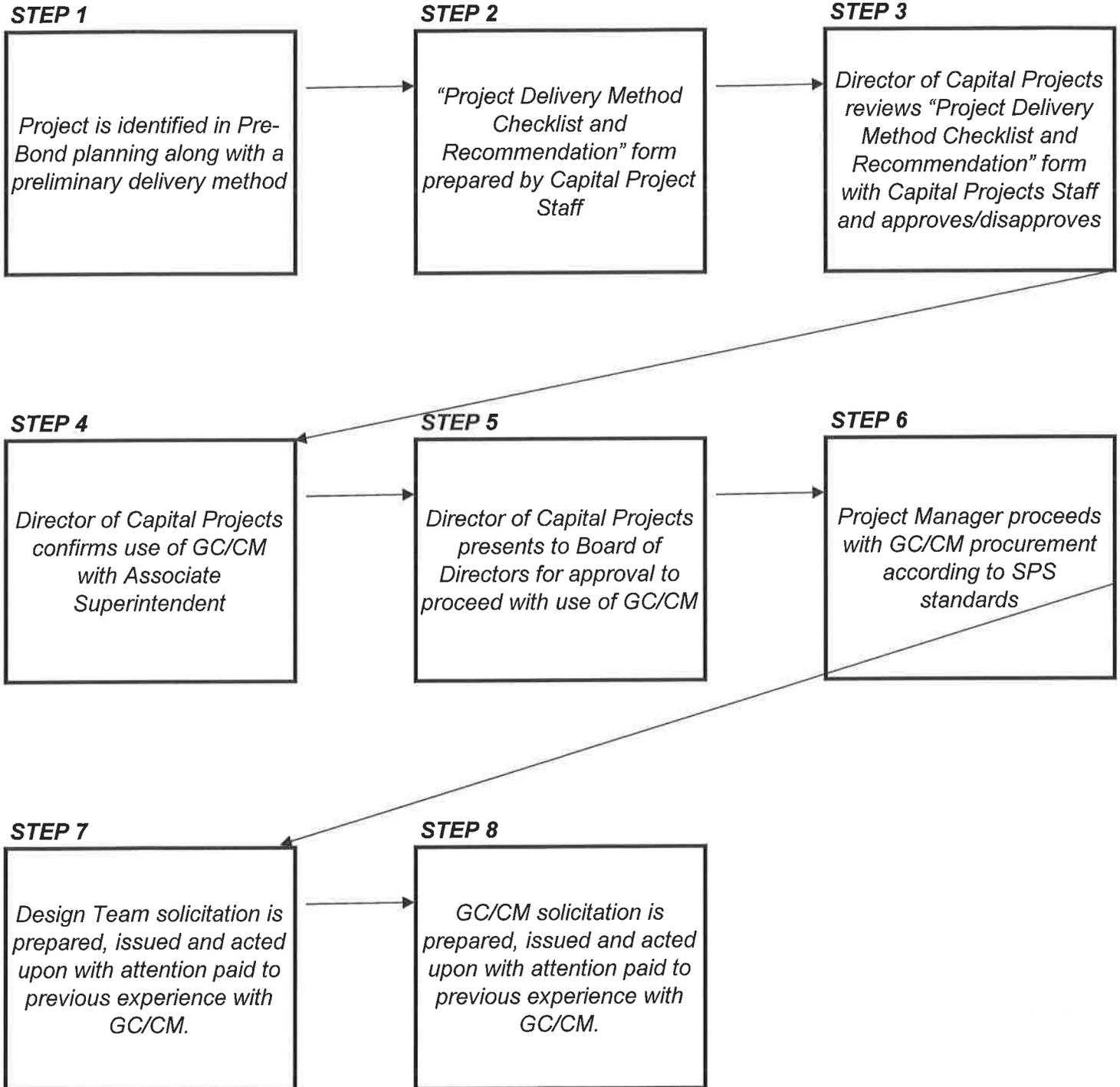
This process currently provides the District with a clear understanding of when the alternative delivery method is properly suited for the project. In addition, at the end of each project the Project Manager and Director review what did or did not work utilizing the GC/CM process including items ranging from interaction with the school occupants to budget, schedule and contract terms.

See attached Process Flow Chart for reference.



# Spokane Public Schools - GC/CM Re-certification

## Item 1 - Approval Process Flow Chart



\* See attached project guidelines (criteria sheet)

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## Project Delivery Method Checklist and Recommendation Capital Projects and Planning

Project Manager: \_\_\_\_\_

Project Name: \_\_\_\_\_

Address: \_\_\_\_\_

Architect: \_\_\_\_\_

Scope of work outline: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

### Proposed schedule:

- Schematic Design: \_\_\_\_\_
- Design Development: \_\_\_\_\_
- Construction Documents: \_\_\_\_\_
- Bid: \_\_\_\_\_
- Construction: \_\_\_\_\_

Proposed GMP for construction only: \_\_\_\_\_

### Internal Project Review Questions are as follows (Circle One for each item):

- Is the project to be occupied during the construction phase? Yes or No
- Is the site very constricted with limited access? Yes or No
- The project is very complex or technical requiring high level of expertise? Yes or No
- Implementation involves complex phasing, scheduling or coordination? Yes or No
- The project requires work in historic building or in neighborhood which is very active and requires project input? Yes or No
- Budget success requires involvement of a GCCM during the design stage? Yes or No

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**Brief explanation including specific complexities of this project:**

- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_

**Project Manager Delivery Method Recommendation: GC/CM, DBB (Circle One)**

**Signed:** \_\_\_\_\_  
**Project Manager**

**Approved/Disapproved:** \_\_\_\_\_  
**(Circle One) Director, Capital Projects & Planning**

**Concur:** \_\_\_\_\_  
**Associate Superintendent**

**Item No. 2**

**Project Delivery Knowledge and Experience**

*(RCW 39.10.270 (3)(b)(i)) Limit response to two pages or less.*



## Spokane Public Schools - GC/CM Re-certification

### Item 2 - Project Delivery and Experience

Project Name	Project Description	Total Cost - original	Total Cost - final	Contacting Method	Actual Start	Substantial Completion	Construction		Status	Compliance with RCW 39.10.340 Criteria
							Planned	Actual		
North Central High School - Commons	31,759 gsf; renovation of classrooms; new Commons and Performing Arts Dept.	\$14,100,000	\$18,000,000	GC/CM	Mar-16	Aug-17	\$10,500,000	\$14,000,000	completed	project was constructed adjacent to and over occupied classrooms and athletic spaces requiring complex coordination of existing systems and exposure to weather; GC/CM was involved during the design process due to the accelerated schedule and very extensive structural investigative work; additional costs related to increased scope for additional programs approved by Board; no delays or disputes
Salk Middle School Replacement	101,134 gsf; complete replacement of existing facility	\$36,600,000	\$34,900,000	GC/CM	Mar-16	Aug-17	\$27,200,000	\$27,900,000	completed	project required several phases to work around existing and temporary occupied spaces; GC/CM was involved during the design process due to the complexity of the phasing; construction included science labs and other technical spaces; additional construction costs for Owner request scope and unforeseen conditions, within overall budget; no delays or disputes
Franklin Elementary School Modernization and Additions	67,000 gsf; modernization of historical structure; new classroom wing, Commons, Gym and parking areas	\$25,725,000	\$27,250,000	GC/CM	Jun-17	Aug-18	\$20,200,000	\$21,300,000	completed	project was located in a tightly constrained neighborhood on a very limited site; GC/CM was involved during the design process due to extensive structural investigative work and site logistical issues; construction included a complete renovation of a historically significant building (formal historical registry is being pursued); additional construction costs for Owner request scope and unforeseen conditions, within overall budget; no delays or disputes
Wilson Elementary School Addition and Gym Replacement	approx. 11,000 gsf; 2nd floor classroom addition to existing 1-story facility	\$13,500,000	-	GC/CM	Jun-19	Aug-20	\$11,000,000	-	under way	project was located in a tightly constrained neighborhood on a very limited site; GC/CM was involved during the design process due to extensive investigative work and site logistical issues; construction included an addition to a historically significant building



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## Spokane Public Schools - GC/CM Re-certification

### Item 2 - Project Delivery and Experience

Project Name	Project Description	Total Cost - original	Total Cost - final	Contacting Method	Actual Start	Substantial Completion	Construction		Status	Compliance with RCW 39.10.340 Criteria
							Planned	Actual		
Shaw Middle School Replacement and On Track Academy	approx. 32,000 gsf; complete replacement of existing occupied facility	\$106,600,000	-	GC/CM	Mar-20	Aug-21	\$83,500,000	-	under way	project required several phases to work around existing occupied spaces; GC/CM was involved during the design process due to the complexity of the phasing of a campus setting with two separate facilities; early combination of two facilities into one project resulted in multiple efficiencies
Joe Albi Stadium Replacement and Northwest Middle School Replacement	approx. 32,000 gsf; complete replacement of existing occupied facility	\$102,100,000	-	GC/CM	Aug-20	Aug-22	\$80,700,000	-	under way	project required several phases to work around existing occupied spaces; GC/CM was involved during the design process due to the complexity of the phasing of a campus setting with two separate facilities; combination of two facilities into one project resulted in multiple efficiencies
Northeast Middle School Replacement	approx. 32,000 gsf; complete replacement of existing occupied facility	\$70,600,000	-	GC/CM	Aug-20	Aug-22	\$56,500,000	-	under way	new facility on purchased City land and located adjacent to Water Dept. including multiple water wells for public use; GC/CM was involved during the design process due to the complexity of site topography and logistics
<b>Projects planned for the next three (3) years:</b>										
Sacajawea Middle School Replacement	approx. 60,000 gsf; complete replacement of existing facility	\$78,100,000	-	GC/CM	-	Aug-23	\$62,600,000	-	planned	project required several phases to work around existing occupied spaces and neighboring businesses/residences; GC/CM was involved during the design process due to the complexity of the project phasing and site logistics
South Hill Middle School	42,219 gsf; new HVAC system, elevator and entry improvements, window replacement to existing facility	\$76,800,000	-	GC/CM	-	Aug-23	\$61,500,000	-	planned	new facility on purchased City land surrounded by established residential structures; GC/CM was involved during the design process due to the complexity of site topography and logistics

**Item No. 3**

**Personnel with Construction Experience Using the  
Contracting Procedure**

*(RCW 39.10.270 (3)(b)(ii) Limit response to two pages or less.*



## Spokane Public Schools - GC/CM Re-certification

### Item 3 - Personnel Experience

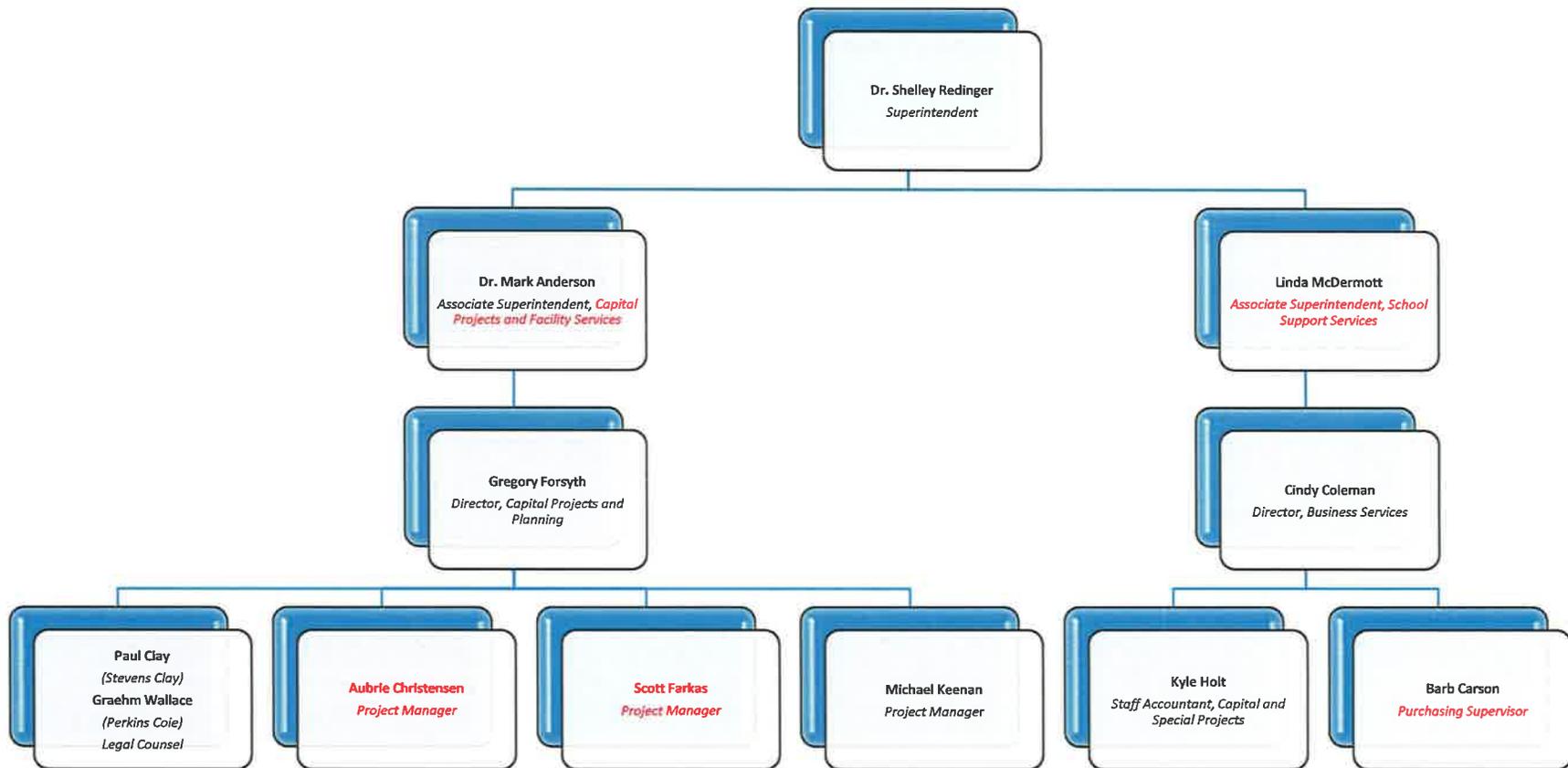
Name	Title	Project Information			Project Roles				
		Name	Size	Type	Planning	Design	Construction	Start	Finish
Gregory Forsyth	Director of Capital Projects and Planning <i>14 years of construction experience, 14 years on GC/CM projects</i>	North Central High School - Commons	\$17,100,000	GCCM	X	X	X	2014	2017
		Salk Middle School Replacement	\$39,823,872	GCCM	X	X	X	2014	2017
		Franklin Elementary School Modernization and Additions	\$26,435,107	GCCM	X	X	X	2015	2018
		Linwood Elementary School Replacement	\$22,400,000	Bid	X	X	X	2017	2019
		Wilson Elementary School Addition and Gym Replacement	\$10,500,000	GCCM	X	X	X	2018	2020
		Shaw Middle School Replacement and On Track Academy	\$106,600,000	GCCM	X	X	X	2018	2021
		Glover Middle School Replacement	\$67,800,000	GCCM	X	X	X	2018	2021
		Joe Albi Stadium Replacement	\$35,200,000	GCCM	X	X	X	2018	2022
		Northwest Middle School	\$66,900,000	GCCM	X	X	X	2018	2022
Aubrie Christensen*	Project Manager <i>6 years of construction experience, 2 years on GC/CM projects</i>	Linwood Elementary School Replacement	\$22,400,000	Bid		X	X	2017	2018
		Wilson Elementary School Addition and Gym Replacement	\$10,500,000	GCCM	X	X	X	2018	2020
		Glover Middle School Replacement	\$67,800,000	Bid	X	X	X	2018	2021
		Northeast Middle School	\$70,600,000	GCCM	X	X	X	2020	2022
Scott Farkas*	Project Manager <i>36 years of design/construction experience, 1 year on GC/CM projects</i>	Joe Albi Stadium Replacement	\$35,200,000	GCCM	X	X	X	2019	2022
Michael Keenan	Project Manager <i>37 years of construction experience, 7 years on GC/CM projects</i>	Salk Middle School Replacement	\$39,823,872	GCCM	X	X	X	2015	2017
		Franklin Elementary School Modernization and Additions	\$26,435,107	GCCM			X	2015	2018
		Linwood Elementary School Replacement	\$22,400,000	Bid	X	X		2017	2018
		Lewis and Clark High School Classroom/Commons Addition	\$23,400,000	Bid	X	X	X	2017	2020
		Shaw Middle School Replacement and On Track Academy	\$106,600,000	GCCM	X	X	X	2018	2021
		Joe Albi Stadium Replacement	\$35,200,000	GCCM	X	X	X	2018	2022
	Northwest Middle School	\$66,900,000	GCCM	X	X	X	2018	2022	

\* - Staff revisions since last application/approval



# Project Control Staff

## Organizational Chart



Additions/Revisions since last application/approval

**Item No. 4**

**Resolution of Audit Findings on Previous Public Works  
Projects**

*(RCW 39.10.270 (3)(c)) Limit response to one page or less.*

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## **Resolution of Audit Findings on Previous Public Works Projects**

There have been no audit findings on any Spokane Public Schools public works projects since the previous application.

**Item No. 5**

**Project Data Collection**



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## Spokane Public Schools - GC/CM Re-certification Item 5 - Project Data Collection

Project Name	Project Description	Total Value	Contacting Method	Architect	Contractor	Actual Start	Actual Finish	In CPARB System?	Complete?
<b>Projects with Design Agreements in place as of July 1, 2005 (including older projects since they are not in CPARB system):</b>									
Lidgerwood Elementary School Replacement	46,000 gsf; complete replacement of existing facility	\$9,520,938	Bid	MMEC	Bouten	Jun-05	Aug-06	no, system not active	yes
Lincoln Heights Elementary School Replacement	55,400 gsf; complete replacement of existing facility	\$11,201,693	Bid	Integrus	Walker	Jun-05	Aug-06	"	yes
Ridgeview Elementary School Replacement	48,500 gsf; complete replacement of existing facility	\$8,445,681	Bid	ALSC	TW Clark	Jun-05	Aug-06	"	yes
Rogers High School Modernization and Additions	264,000 gsf; renovation of existing classrooms; new Commons, Gym, and Industrial Arts	\$61,876,489	GC/CM	NAC	Garco	Jun-06	Dec-08	"	yes
Shadle Park High School Modernization and Additions	275,000 gsf; renovation of existing classrooms and auditorium; new Commons, Library, Gym and parking	\$71,785,953	GC/CM	NAC	Garco	Jun-07	Aug-09	"	yes
HVAC Upgrades - Garfield, Longfellow	+/- 52,000 gsf (varies slightly per prototypical location); new HVAC systems, flooring and roofing	\$5,813,689	Bid	BWA	Garco	Jun-09	Aug-09	"	yes
HVAC Upgrades - Audubon, Cooper, Holmes	+/- 52,000 gsf (varies slightly per prototypical location); new HVAC systems, flooring and roofing	\$9,219,475	Bid	BWA	Leone & Keeble	Jun-10	Aug-10	"	yes
Ferris High School Modernization	270,000 gsf; renovation of existing auditorium; new classrooms, offices, Commons	\$81,679,487	GC/CM	NAC	Garco	Apr-11	Sep-14	"	yes
HVAC Upgrades - Roosevelt, Whitman, Woodridge	+/- 52,000 gsf (varies slightly per prototypical location); new HVAC systems, flooring and roofing	\$10,216,186	Bid	BWA	Garco	Jun-11	Aug-11	"	yes
Westview Elementary School Replacement	58,988 gsf; complete replacement of existing facility	\$15,510,256	Bid	ALSC	Leone & Keeble	Jun-11	Aug-12	"	yes
Jefferson Elementary School Replacement	59,826 gsf; complete replacement of existing facility	\$18,625,456	Bid	MMEC	TW Clark	Jun-12	Aug-13	"	yes
Finch Elementary School Modernization And Additions	60,810 gsf; modernization of historical structure; new classroom wing and parking areas	\$21,064,103	Bid	MMEC	Graham	Jun-13	Aug-14	"	yes
Hart Field Improvements	30.78 acre athletic fields complex; relocation of soccer, softball and baseball fields; renovation/addition to fieldhouse; new access roads and parking lots, irrigation system, grandstands, and misc. storage buildings; resurfaced running track and	\$11,000,000	Bid	MMEC	Schimmels	Aug-13	Aug-14	"	yes
North Central High School - Classroom Addition	73,606 gsf; renovation of classrooms; new mechanical basement, general classrooms and science laboratories	\$16,000,000	GC/CM	NAC	Garco	Sep-13	Aug-14	"	yes
Mullan Road Elementary School Modernization and Additions	57,659 gsf; renovation of classrooms and offices; new classroom wing addition	\$16,367,101	GC/CM	ALSC	WLK	Feb-14	Aug-15	"	yes
Salk Middle School Gymnasium and Master Plan	32,475 gsf; complete replacement of existing facility	\$10,045,433	Bid	NAC	Meridian	Apr-14	Feb-15	"	yes
NEWTECH Skills Center Phase1 Addition	38,043 gsf; new medical/dental and computer science departments	\$14,887,000	GC/CM	BWA	Graham	Apr-14	Aug-15	"	yes



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## Spokane Public Schools - GC/CM Re-certification Item 5 - Project Data Collection

Project Name	Project Description	Total Value	Contacting Method	Architect	Contractor	Actual Start	Actual Finish	In CPARB System?	Complete?
Hutton Elementary School Modernization And Additions	61,650 gsf; modernization of historical structure; new classroom wing, Commons, Gym and parking areas	\$29,452,433	GC/CM	MMEC	Garco	Jun-14	Aug-15	"	yes
NEWTECH Skills Center Phase 2 Remodel	69,789 gsf; renovation of classrooms including culinary department	\$8,150,000	Bid	BWA	TW Clark	Nov-15	Aug-16	"	yes
North Central High School - Commons	31,759 gsf; renovation of classrooms; new Commons and Performing Arts Dept.	\$18,000,000	GC/CM	NAC	Graham	Mar-16	Aug-17	"	yes
Salk Middle School Replacement	101,134 gsf; complete replacement of existing facility	\$34,900,000	GC/CM	NAC	Garco	Mar-16	Aug-17	"	yes
Franklin Elementary School Modernization and Additions	67,000 gsf; modernization of historical structure; new classroom wing, Commons, Gym and parking areas	\$27,250,000	GC/CM	ALSC	Garco	Jun-17	Dec-18	"	yes
Linwood Elementary School Replacement	approx. 71,000 gsf; complete replacement of existing facility	\$28,800,000	Bid	Integrus	TW Clark	Mar-18	Nov-19	"	yes
Lewis & Clark High School - Classroom and Commons Addition	approx. 8,500 gsf; lab/classroom addition to occupied existing facility	\$23,400,000	Bid	NAC	Garco	Jun-19	-	"	no
Wilson Elementary School Additions	22,000 gsf; two level classroom addition; plus 4,000 sf gym replacement	\$13,500,000	GC/CM	Integrus	Garco	Jun-19	-	"	no
Adams Elementary School Modernization and Additions	42,219 gsf; new HVAC system, elevator and entry improvements, window replacement to existing facility	\$5,000,000	TBD	-	-	-	-	"	no
Glover Middle School Replacement	135,000 sf; replacement facility	\$67,800,000	Bid	NAC	Jackson	Mar-20	-	"	no
Shaw Middle School Replacement	155,000 sf; replacement facility	\$66,300,000	GC/CM	Integrus	Lydig	Mar-20	-	"	no
On Track Academy	52,000 sf new facility for alternative high school program	\$39,100,000	GC/CM	Integrus	Lydig	Mar-20	-	"	no
Joe Albi Stadium Replacement	5,000-6,000 seat new stadium with support buildings	\$35,200,000	GC/CM	ALSC	Garco	-	-	"	no
Northwest Middle School	135,000 sf; new facility	\$66,900,000	GC/CM	NAC	Garco	-	-	"	no
Northeast Middle School	135,000 sf; new facility	\$70,600,000	GC/CM	MMEC	Bouten	-	-	"	no
<b>Projects planned for the next three (3) years (all possible GCCM projects):</b>									
Sacajawea Middle School Replacement	135,000 sf; replacement facility	\$78,100,000	GC/CM	-	-	-	-	"	no
South Hill Middle School	135,000 sf; new facility	\$76,800,000	GC/CM	-	-	-	-	"	no
Libby Classroom Remodel	15,000 sf; remodel of existing facility	\$6,100,000	Bid	-	-	-	-	"	no

**Item No. 6**

**GC/CM Self Performance**

*Responding to the 2013 Joint Legislative Audit and Review Committee (JLARC) Recommendations is a priority and focus of CPARB.*



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## Spokane Public Schools - GC/CM Re-certification

### Item 6 - GC/CM Self Performance

Cost Components	Revised GMP (post-buyout)	% of MACC
<b>Rogers High School</b>		
MACC (with Bid Alternates):	\$ 44,024,767	100.0%
Subcontracted Work	\$ 35,424,226	80.5%
Self-Performed Work	\$ 8,600,541	19.5%
Specified General Conditions	\$ 2,892,590	
Negotiated Support Services	w/above	
Fee	\$ 1,179,547	
Contingency	\$ 2,357,692	
GMP	\$ 50,454,596	
<b>Shadle Park High School</b>		
MACC (with Bid Alternates):	\$ 48,078,394	100.0%
Subcontracted Work	\$ 35,856,894	74.6%
Self-Performed Work	\$ 12,221,500	25.4%
Specified General Conditions	\$ 3,569,933	
Negotiated Support Services	w/above	
Fee	\$ 1,281,095	
Contingency	\$ 2,594,580	
GMP	\$ 55,524,002	
<b>Ferris High School</b>		
MACC (with Bid Alternates):	\$ 48,242,724	100.0%
Subcontracted Work	\$ 36,728,467	76.1%
Self-Performed Work	\$ 11,514,257	23.9%
Specified General Conditions	\$ 2,786,844	
Negotiated Support Services	w/above	
Fee	\$ 2,355,207	
Contingency	\$ 2,841,750	
GMP	\$ 56,226,525	
<b>North Central High School - Classroom Addition</b>		
MACC (with Bid Alternates):	\$ 10,085,175	100.0%
Subcontracted Work	\$ 7,057,005	70.0%
Self-Performed Work	\$ 3,028,170	30.0%
Specified General Conditions	\$ 515,828	
Negotiated Support Services	\$ 176,837	
Fee	\$ 279,639	
Contingency	\$ 576,829	
GMP	\$ 11,634,308	
<b>Hutton Elementary School</b>		
MACC (with Bid Alternates):	\$ 14,583,011	100.0%
Subcontracted Work	\$ 10,292,011	70.6%
Self-Performed Work	\$ 4,291,000	29.4%
Specified General Conditions	\$ 436,018	
Negotiated Support Services	\$ 133,400	
Fee	\$ 292,441	
Contingency	\$ 774,195	
GMP	\$ 16,219,065	



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# Spokane Public Schools - GC/CM Re-certification

## Item 6 - GC/CM Self Performance

Cost Components	Revised GMP (post-buyout)	% of MACC
<b>NEWTECH Skills Center - Phase 1</b>		
MACC (with Bid Alternates):	\$ 8,600,739	100.0%
Subcontracted Work	\$ 6,833,358	79.5%
Self-Performed Work	\$ 1,767,381	20.5%
Specified General Conditions	\$ 438,962	
Negotiated Support Services	\$ 219,999	
Fee	\$ 161,602	
Contingency	\$ 442,419	
GMP	\$ 9,863,721	
<b>North Central High School - Commons Addition</b>		
MACC (with Bid Alternates):	\$ 11,623,843	100.0%
Subcontracted Work	\$ 9,809,679	84.4%
Self-Performed Work	\$ 1,814,164	15.6%
Specified General Conditions	\$ 595,850	
Negotiated Support Services	\$ 366,655	
Fee	\$ 319,656	
Contingency	\$ 593,836	
GMP	\$ 13,499,840	
<b>Salk Middle School - Phase 2</b>		
MACC (with Bid Alternates):	\$ 24,451,305	100.0%
Subcontracted Work	\$ 18,383,343	75.2%
Self-Performed Work	\$ 6,067,962	24.8%
Specified General Conditions	\$ 778,881	
Negotiated Support Services	\$ 300,000	
Fee	\$ 569,814	
Contingency	\$ 1,320,660	
GMP	\$ 27,420,660	
<b>Franklin Elementary School</b>		
MACC (with Bid Alternates):	\$ 17,940,261	100.0%
Subcontracted Work	\$ 12,633,261	70.4%
Self-Performed Work	\$ 5,307,000	29.6%
Specified General Conditions	\$ 461,953	
Negotiated Support Services	\$ 397,500	
Fee	\$ 649,925	
Contingency	\$ 1,003,933	
GMP	\$ 20,453,572	
<b>Wilson Elementary School</b>		
MACC (with Bid Alternates):	\$ 8,450,495	100.0%
Subcontracted Work	\$ 6,047,646	71.6%
Self-Performed Work	\$ 2,402,849	28.4%
Specified General Conditions	\$ 483,538	
Negotiated Support Services	\$ 194,071	
Fee	\$ 417,456	
Contingency	\$ 449,376	
GMP	\$ 9,994,936	



Spokane Public Schools  
*excellence for everyone*

## Spokane Public Schools - GC/CM Re-certification

### Item 6 - GC/CM Self Performance

Cost Components	Revised GMP (post-buyout)	% of MACC
<b>Shaw Middle School and On Track Academy</b>		
MACC (with Bid Alternates):	\$ 66,921,298	100.0%
Subcontracted Work	\$ 49,288,840	73.7%
Self-Performed Work	\$ 17,632,458	26.3%
Specified General Conditions	\$ 1,223,000	
Negotiated Support Services	\$ 843,530	
Fee	\$ 2,115,412	
Contingency	\$ 3,254,480	
GMP	\$ 74,357,720	

**Item No. 7**

**Subcontractor Outreach**

*(RCW 39.10.270 (2)(a)) Limit response to two pages or less.*

**Capital Projects and Planning**  
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## Subcontractor Outreach

Spokane Public Schools encourages participation of women-owned, and minority-owned businesses on all of our public works projects. After noticing that our bid documents had not been updated to include language for small businesses, we are incorporating such for all future solicitations. The following outlines our current steps (with "SBE" appropriately added) during the solicitation phase of each applicable project:

- Advertisements
  - Posted in the appropriate publications
  - Specifically states the SBE/WBE/MBE entities are encouraged to participate in the solicitation
- Pre-Proposal and Pre-Bid Conference
  - Specific mention of encouraging SBE/WBE/MBE participation in the applicable project.
- GC/CM – bid package solicitation
  - Specific encouragement by SPS to GC/CM for inclusion of SBE/WBE/MBE entities in bidding process.
  - GC/CM, in turn, incorporates specific language in published advertisements encouraging SBE/WBE/MBE participation in their project.