

March 16, 2023

Capital Projects Advisory Review Board  
PRC@des.wa.gov  
Attn: Talia Baker, CPARB Administrative Staff  
(360) 790-8322

Re: Application for Project Review Committee Reinstatement – Construction Manager Position

Dear CPARB Members:

It has been my pleasure to serve on the Project Review Committee since 2017, inclusive of serving in the role of Vice-Chair and Chair in 2019 and 2020 respectively. Nothing could be more important or relevant than the correct use of alternative forms of public works contracting than now, given the recent and increasingly more difficult market conditions and supply chain issues.

**I am applying for a reinstatement on the Project Review Committee representing the construction management profession, as my current position expires effective June 30, 2023.** I offer strong experience in the PRC process, understanding and administration of RCW 39.10, and more than 45 years of all forms of alternative project delivery – particularly all forms of GC/CM (CM at Risk) and Design Build that are the purview of PRC.

A few significant accomplishments deserving of special mention and your consideration are:

1. Principal in Charge and Senior Project Manager of the first public K-12 Progressive Design Build school project in the history of the State of Washington – Tacoma Public Schools Boze Elementary School. Award winning Boze ES opened in Sept 2020, 3 months ahead of schedule and with zero (0) change orders.
2. Program Manager and APD Advisor to Tacoma Public Schools to successfully apply and be approved as the first public K-12 agency in the history of the State of Washington to receive Design Build Agency Certification. Tacoma Public Schools continues to this day to significantly and successfully utilize Progressive Design Build.
3. In February 2023, I joined the Associated General Contractor (AGC) Education Foundation GC/CM Course teaching staff, a position previously held by Mr. John Palewicz. I am excited to bring the many lessons learned to the course curriculum and to help shape the next generation of alternative project delivery users. The strength of RCW 39.10 lies in both what it addresses and what it does not address. The use of the latter allows for creativity and innovation – the best part of alternative delivery methods.
4. CMAA appointment to the Office of Superintendent of Public Instruction (OSPI) Technical Advisory Committee to evaluate the application of the State Construction Assistance Program (SCAP) funding application to the Design-Build project delivery method and to propose new language for Legislative evaluation to effectively change the “D-Form” state match funding process when applied to a Design-Build project delivery.

Please find a summary of my credentials below:

### **Name, Title, and Company Name**

Jim Dugan, Principal Consultant, Parametrix, Inc.

### **Work Address, Email Address, and Best Contact Phone Number**

717 Pacific Avenue, Tacoma, WA 98402 (253) 278-8105

### **Skills, Background, or Special Knowledge in Alternative Public Works Methods as Detailed in RCW 39.10**

#### **Employed by a private construction management firm in the state of Washington.**

- Principal Consultant for 20 years with Parametrix, a private construction management firm specializing in alternative project delivery.
- Office Principal of the Parametrix Tacoma Office, serving primarily public agency clients with project management, construction management and alternative project delivery services.

#### **Professional Background Experience:**

- Bachelor of Science in Civil and Environmental Engineering, Washington State University 1978
- Design Build Construction Manager, The Austin Company, 1978 – 1997
- Design Firm Manager, Merritt+Pardini, 1997 – 2006
- Alternative Public Works Contracting (GC/CM; Traditional and Progressive Design Build) Construction and Project Manager, Parametrix, 2006 to Present
- CMAA, Member and Alternative Project Delivery subject matter expert
- Design Build Institute of America, Member
- Project Review Committee Member, 2017 thru 2023; Vice Chair 2019; Chair 2020
- CMAA OSPI Technical Advisory Committee Member 2020: Design Build D-Form Subcommittee
- AGC Education Foundation GC/CM Class Trainer – Effective February 2023

#### **Partial project experience within past 5 years includes the following GC/CM and Design Build projects:**

- Municipal:
  - Chelan County Public Utility District – Rock Island and Rocky Reach Dams Facility Improvements and Powerhouse 2 Generator/Turbine Replacements – Traditional/Progressive Design Build respectively.
  - City of Orting Public Works Facility – Progressive Design Build
  - Kitsap Public Utilities District Operations Center – Progressive Design Build.
- Transit/Transportation:
  - Pierce Transit Maintenance & Operations Base Infrastructure Project – GC/CM
  - Pierce Transit Pacific Avenue/SR 7 Bus Rapid Transit SR/7 Improvements – Heavy Civil GC/CM
  - WSDOT US 101-SR 9 Fish Passages Pilot Program – Progressive Design Build
- Educational:
  - Downing Elementary School, Tacoma Public Schools – Progressive Design Build
  - Skyline Elementary School, Tacoma Public Schools – Progressive Design Build
  - Fawcett Elementary School, Tacoma Public Schools – Progressive Design Build
  - Bryant Elementary School, Tacoma Public Schools – Progressive Design Build
  - Browns Point Elementary School, Tacoma Public Schools – GC/CM
  - McCarver Elementary School, Tacoma Public Schools – GC/CM
  - Boze Elementary School, Tacoma Public Schools – Progressive Design Build
  - Hunt Middle School, Tacoma Public Schools – Progressive Design Build
  - Grant Elementary School, Tacoma Public Schools – GC/CM
  - Birney Elementary School, Tacoma Public Schools – GC/CM
  - Madison & Harriet Raleigh Elementary Schools, Mount Vernon School District - GC/CM

- Mount Vernon HS “Old Main” Historic Modernization, Mount Vernon School District – GC/CM
- Mac/Marshall Elementary/Middle Schools, Vancouver Public Schools – GC/CM
- Willapa Valley Elementary School, Willapa Valley School District – Progressive Design Build

**Relevant Additional Experience**

**PRC Activities:**

- PRC member, 2017 to present.
- PRC Vice Chair 2018-2019
- PRC Chair 2019-2020

**Relevant Alternative Project Delivery Teaching Activities:**

- WCCMA – Washington City County Managers Associations
- WAMOA – Washington Association of maintenance and Operations Administrators
- WASBO – Washington Association of School Business Officials
- City of Tacoma
- Tacoma Metropolitan Parks Department
- City of Shoreline
- City of Snoqualmie
- Napavine School District
- Associated General Contractors Education Foundation GC/CM Two Day Class

**Relevant Training:**

- AGC GC/CM
- AGC Design Build
- DBIA Associate

**References**

<p>Bill Dobyms, CPARB Member &amp; Sponsor Senior Project Management Director <a href="mailto:Bill.Dobyms@turntown.com">Bill.Dobyms@turntown.com</a> (206) 250-9910</p>	<p>Jeff Jurgensen, PRC Chair 2022-2023 OAC Educational Market Lead <a href="mailto:jjurgensen@oacsvcs.com">jjurgensen@oacsvcs.com</a> (509) 290-9239</p>
<p>Robynne Thaxton, CPARB Member Thaxton/Parkinson PLLC <a href="mailto:robynne@thaxtonpark.com">robynne@thaxtonpark.com</a> (206) 909-5290</p>	<p>Morris Aldridge Executive Director Tacoma Public Schools <a href="mailto:maldrid@tacoma.k12.wa.us">maldrid@tacoma.k12.wa.us</a> (253) 571-3350</p>

Thank you in advance for considering my request to be reinstated to the Project Review Committee.

Sincerely,



Jim Dugan  
Principal Consultant

*inspired people. inspired solutions. making a difference.*