



May 8, 2023

Talia Baker  
Program Specialist/Administrative Support  
CPARB  
c/o WA State Department of Enterprise Services  
Via Email to: [cparb@des.wa.gov](mailto:cparb@des.wa.gov)

Re: Letter of Interest – CPARB Vice Chair Position

I am very interested in serving as Vice Chairperson for the Capital Projects Advisory Review Board.

My professional experience includes almost 24 years of work at FORMA as a General Contractor serving public and private clients throughout our State. I have direct experience in multiple delivery methods and markets. Design – bid – build, design - build, GCCM, JOC, and small works contracting. Private, public, and federal projects ranging in size from several thousand dollars to those over \$100M. The bulk of my professional experience has been within the K12 school market, and I get tremendous satisfaction contributing to the planning, design, and execution of high-quality educational facilities throughout our region.

I was appointed to CPARB a year ago as a General Contractor representative and I have thoroughly enjoyed contributing to CPARB discussion and process. For the past four years, I have participated in more than one CPARB committee. The General Contractor/Construction Manager Committee, Local Government Public Works Study Committee, and the Business Equity/Diverse Business Inclusion Committee.

I am especially proud of the work we performed on the BE/DBI committee which produced the report for the legislature. I work with and support subcontractors and suppliers of all sizes and sophistication in my capacity as Senior Project Manager at FORMA. This includes meaningful outreach, engagement, mentoring, and development of Small and Disadvantaged business throughout our region.

My personal and professional sensibilities are directly aligned with the shared commitments of CPARB. Respect, Purpose, Listening to Understand, Accountability and Inclusion. I appreciate the board's consideration for me to serve as Vice Chairperson.

Thank you.

Keith Michel  
Senior Project Manager

CC: All current CPARB Members.