# **B. F. Day Elementary School**

#### **Project Review Committee Presentation**

May 23, 2024

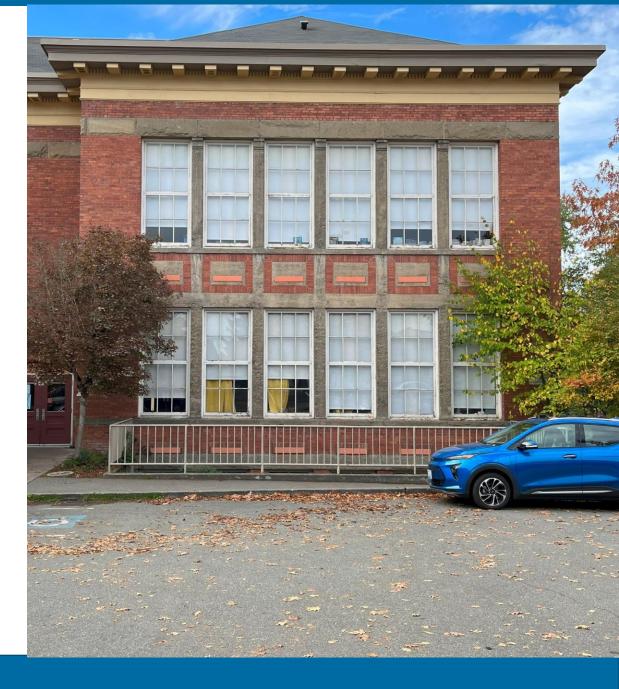


Seattle Public Schools

#### Agenda

- Introduction of key team members
- Project overview
- GC/CM as appropriate method
- GC/CM Public benefit
- Agency experience
- Team organizational chart and qualifications
- Summary
- Questions





#### **Key Team Members**

#### Seattle Public Schools

- Richard Best, Hon. AIA & Executive Director of Capital Projects and Planning
  - 42 years of industry experience
- Tom Gut, Senior Project Manager
  - 35 years of industry experience
- Mitch Kent, AIA Project Manager
  - 30 years of industry experience
- Miller Hayashi: Architect
- Laura Maman, AIA, LEED AP BD+C, Principal
  - 19 years of industry experience
- Amanda Anderson, AIA, LEED BD+C, Project Manager, Project Architect
  - 9 years of industry experience



#### **Project** Overview

- Replace (212) original windows and make related and necessary adjacent repairs to a building designated as a landmark by the City of Seattle
  - Remove wood-framed windows with new thermally broken aluminum-clad wood windows
  - Repairs to concrete and brick masonry at the heads, jambs and sills.
- Funding Source: Building Excellence V Capital Levy (BEX V), approved by Seattle voters in February 2019
- Total Project Cost: \$5.8M
- Construction Budget: \$4.2M (including construction contingencies)



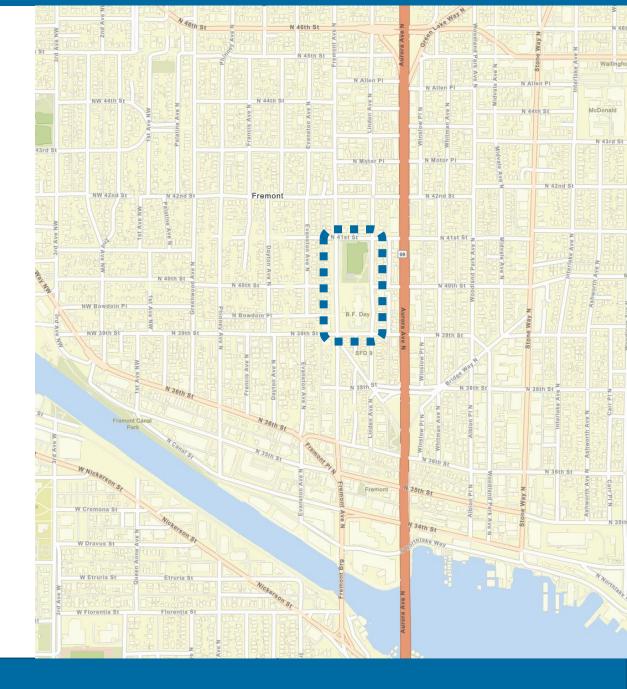
## Vicinity

• Located in the Fremont neighborhood in northwest Seattle

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• Total site area: 3.9 acres

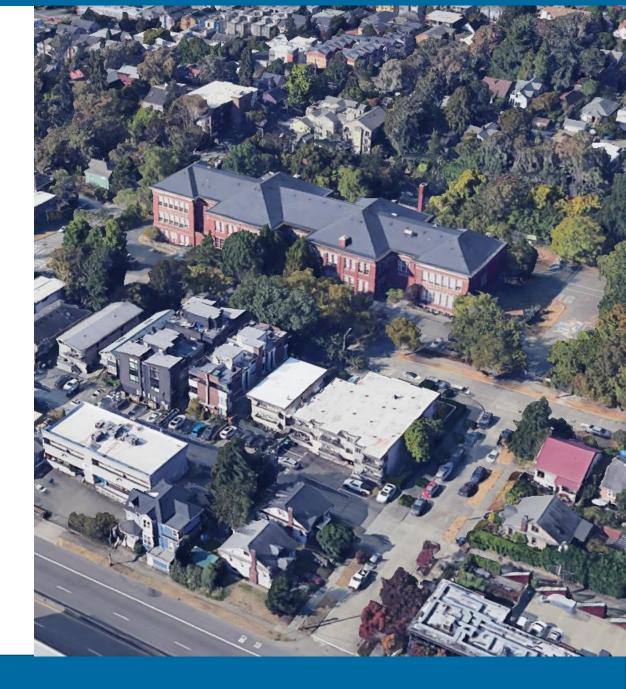




#### Access

- Constrained urban area surrounded by primarily multi-family residential properties
- Work must be done during summer break when school is not in session

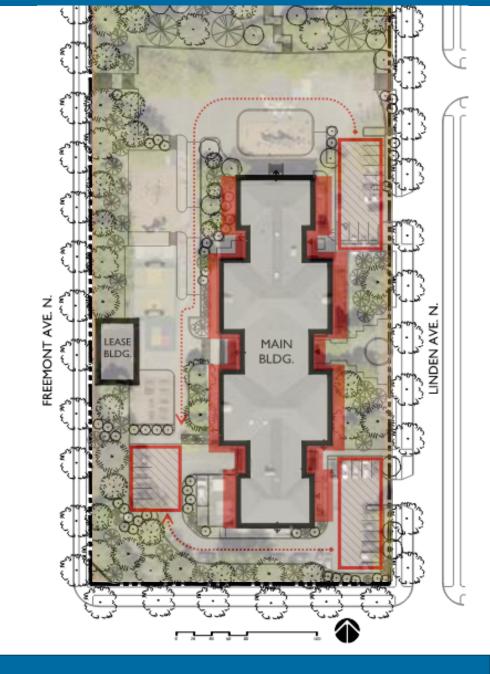




# Staging

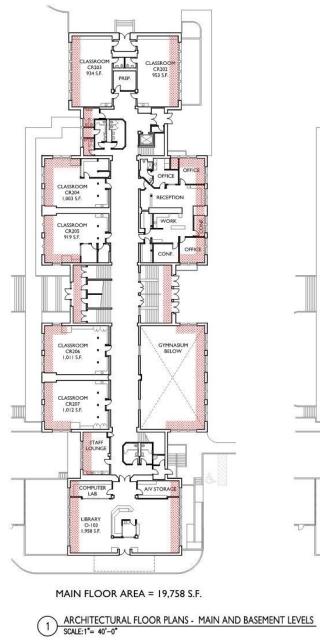
- All staging areas are small and disconnected
- Work will occur around the entire perimeter of the main school building

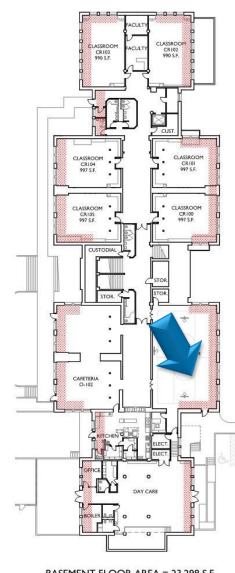




### **Interior Challenges**



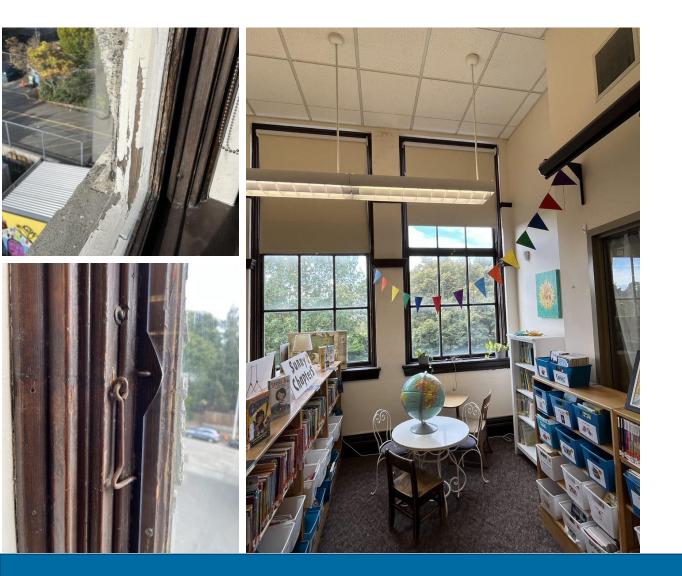


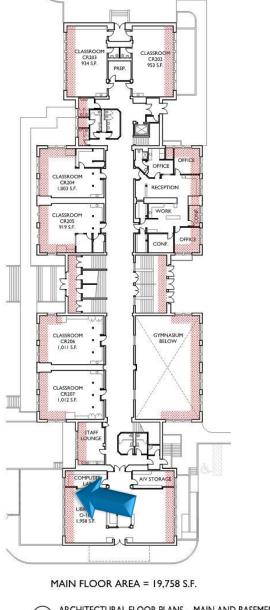


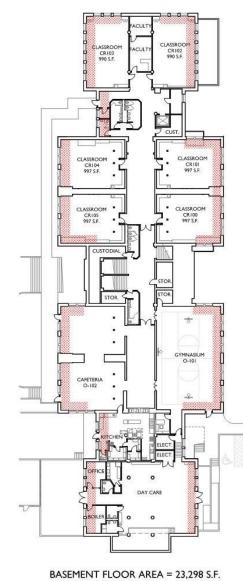
BASEMENT FLOOR AREA = 23,298 S.F.

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#### **Interior Challenges**







1 ARCHITECTURAL FLOOR PLANS - MAIN AND BASEMENT LEVELS

#### **Exterior Challenges**





#### **Preliminary Schedule**

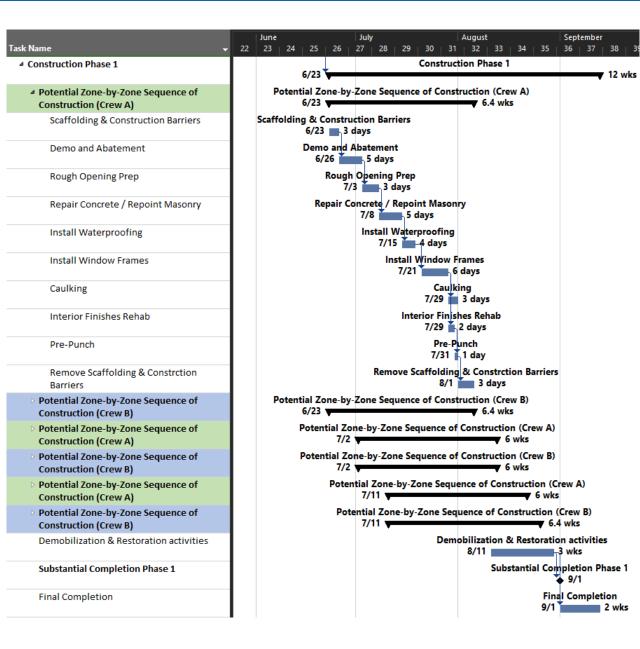
B. F. Day Elementary	20	)23	2024									2025											2026													
	N	D	J	F	м	Α	м	J	J	Α	s	0	N	D	J	F	м	Α	м	J	J	A	S	ο	Ν	D	J	F	м	A	м	J	J	Α	S	ο
Design Procurement																																				
Predesign Assessment																																				
GC/CM Procurement																																				
GC/CM Preconstruction Services																																				
Schematic Design																																				
Landmarks Process																																				
Design Development																																				
Construction Documents																																				
Building Permit																																				
Bidding, Approval, Award																																				
Construction Phase 1																																				
Construction Phase 2																																				



# Complexity

• Staggered Crews allow for efficiency, requiring experienced oversight





#### RCW 39.10 Alternative Project Works Criteria

- At least one of the following:
- ✓ Involves complex scheduling, phasing, or coordination
- ✓GC/CM during the design stage is critical to the project's success
- ✓Complex or technical work environment
- (Heavy civil construction not applicable)



## GC/CM as Appropriate Delivery Method

- Historic landmarked designation of building including original wood-framed windows
  - Three eras of windows may require numerous mock-ups to ensure new windows meet requirements of Landmarks Certificate of Approval
- The **restricted timeline** requires complex scheduling, sequencing, and coordination of multiple crews and long lead times for material procurement
- **Critical coordination** with contractor needed to ensure adequate protection and preservation of landmarked building
- Current market conditions indicate labor and material shortages; bidders more reluctant to hard bid technically challenging projects with extremely tight schedules like this one. GC/CM early construction guidance communicates thoughtful planning.



### Public Benefit: GC/CM

- GC/CM selection based on **qualifications and relevant experience** will be critical to success of project with site constraints, schedule requirements, and protection of the existing building
- GC/CM participation will improve **familiarity with issues** and reduce omissions, thus saving cost and improving quality
- GC/CM early design participation ensures **collaboration with Landmarks Board** if issues arise with currently approved material availability
- GC/CM will **verify dimensions and proper fit** of existing openings for new windows during design phase allowing windows to be ordered as early as possible
- Qualified contractors are more likely to compete for this project as a GC/CM, leading to likelihood of **improved quality, timely completion**, better sub coverage, and better safety
- Early cost information to better manages the budget and prioritize needs
- Strive to position project for greater M/WBE participation



#### **Agency Experience**

#### **Major Capital Projects – Last 6 Years**

Project Name	Scale / Description	Contracting Method	Completion	Project Cost
Aki Kurose MS	Replacement/New Building	GC/CM	2026 (in Design)	\$212.6 M
John Muir Early Learning Addition	Addition	GC/CM	2026 (in Design)	\$15.5 M
Sacajawea ES	Replacement/New Building	GC/CM	2026 (in Design)	\$107 M
Eckstein Exterior Cladding & Window Replacement	Landmark Window and Glass Block Restoration	GC/CM	2025 (in Const)	\$11.7 M
JSCEE Central Kitchen Upgrades	Renovation of Commercial Kitchen	GC/CM	2025 (in Const)	\$20.3 M
McClure Exterior Cladding, Window & Door Replacements	Renovation	DBB	2025 (in Design)	\$5.4 M
Spokane Street Warehouse	Renovation	DBB	2025 (in Design)	\$3.5 M
Montlake Elementary School	Landmark Modernization and Addition	GC/CM	2025 (in Const)	\$65 M
John Rogers Elementary School	Replacement/New Building	GC/CM	2025 (in Const)	\$92 M
Alki Elementary School	Replacement/New Building & Gym Modernization	GC/CM	2025 (in Const)	\$67 M
Mercer Middle School	Replacement/New Building	GC/CM	2025 (in Const)	\$153 M
Rainier Beach High School	Replacement/New Building	GC/CM	2025 (in Const)	\$238 M
Van Asselt School	Landmark Modernization and Addition	GC/CM	2025 (in Const)	\$50 M
Northgate Elementary School	Replacement/New Building	GC/CM	2023 (in Const)	\$90 M
Viewlands Elementary School	Replacement/New Building	DBB	2023 (in Const)	\$88 M
Kimball Elementary School	Replacement/New Building	DBB	2023 (in Const)	\$85 M
North Queen Anne Elementary	Landmark Modernization	DBB	2023 (in Const)	\$8 M

#### **Major Capital Projects (continued)**

Project Name	Scale / Description	Contracting Method	Completion	Project Cost
West Seattle Elementary School	Modernization and Addition	DBB	2023 (in Const)	\$29 M
Lincoln High School, Phase 2	Modernization	GC/CM	2022 (in Const)	\$36 M
Wing Luke Elementary School	Replacement/New Building	DBB	2021	\$48 M
Webster K-8 School	Landmark Modernization and Addition	GC/CM	2021	\$41 M
West Woodland Elementary	Modernization and Addition	DBB	2021	\$22 M
Bagley Elementary School	Landmark Modernization and Addition	GC/CM	2020	\$41 M
Lincoln High School, Phase 1	Landmark Modernization and Addition	GC/CM	2019	\$101 M
Magnolia Elementary School, Phase 1	Landmark Modernization and Addition	DBB	2019	\$40 M
Queen Anne Elementary School	Modernization and Addition	DBB	2019	\$19 M
Ingraham High School	Modernization and Addition	GC/CM	2019	\$41 M
E.C Hughes Elementary School	Landmark Modernization	DBB	2018	\$14 M
Loyal Heights Elementary School	Landmark Modernization and Addition	GC/CM	2018	\$47 M



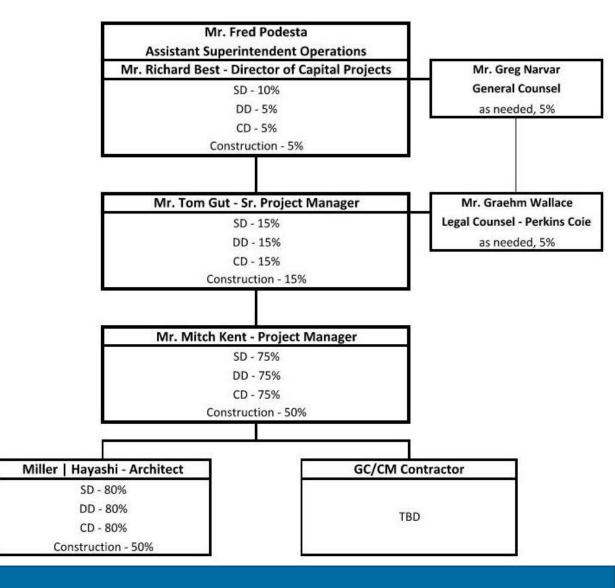
#### **DBB** Delivery GC/CM Delivery \$1,429,100,000

\$361,000,000

#### SEATTLE PUBLIC SCHOOLS B.F. DAY EXTERIOR WINDOW REPLACEMENT PROJECT

**Project Organization Chart** 

# Project Team: Organizational Chart





### Summary

- Project meets criteria for GC/CM
- Project team has necessary qualifications
- GC/CM delivery provides a fiscal benefit for a window replacement project with multiple constraints on a designated landmark



# Questions



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