

Virtual via ZOOM

March 28, 2024

Members Attending:

Kyle Twohig, Owner – Counties (Chair)	Jessica Murphy, Owner - Counties (Vice Chair)
Eza Agoes, Owner - Transportation	Art McCluskey, Owner General Public
Becky Barnhart – Design Industry - Architects	Jeannie Natta, Owner – Higher Education
Alexis Blue, Owner – Higher Education	Ron Paananen, Design Industry - Engineers
Timothy Buckley, Private Sector	Catina Patton, Minority/Women-Owned Business
Mallorie Davies, Construction Trades Labor	Linneth Riley Hall, General Owners
Jim Dugan, Construction Managers	Vicky Schiantarelli, Disadvantaged Businesses
Thomas Golden, Design Industry - Architects	Mike Shinn, Specialty Subcontractors
Jeff Gonzalez, Owner - State	Kevin Thomas, Construction Trades Labor
Brian Holecek, General Contractors	Lance Thomas, Specialty Subcontractors
Gina Hortillosa, Construction Managers	Tim Thomas, General Contractors
Dave Johnson, General Contractors	Anthony Udeagbala, Minority/Women-Owned Business
Jeff Jurgensen, Construction Managers	Taine Wilton, Owner – School Districts
Karl Kolb, Design Industry - Engineers	

8:00 am BUSINESS MEETING

Chair: Kyle Twohig/Jessica Murphy

A Committee quorum of 26 members were in attendance with 7 absences.

- Bylaws Update - Action
 - Jim Dugan is lead for the Bylaw Subcommittee and the team hasn't had a chance to meet due to workload but plans to meet before the May PRC meeting.
 - Chair Twohig will forward a copy of the AG training recording from September 22, 2022 to him.
 - Chair Twohig asked for a vote on the update to the Bylaws Article 10 by removing "any meeting involving" from the second paragraph item 2 and after the last paragraph to include "Recused PRC members are allowed to participate in presentations to the PRS as representatives of their employer/agency." Tim Thomas moved to accept the changes; Becky Barnhart seconded the motion. Unanimous Approval.
- The May 23, 2024, PRC meeting will be the in-person hybrid meeting at the Spokane Talbot Event Center!
 - Chair Twohig wanted to make sure all applicants know that in-person attendance is optional but need to identify if they do plan to attend.
 - Talia will send out the Statewide Vendor Payment System link so anyone wanting to travel and claim reimbursement will already be in the system. (This is half the hold up for getting reimbursement.)
 - Talia reminded the Committee that Vice Chair Elections also happen in May. A brief letter of interest or email would be helpful for Committee consideration.
- Recruitment for PRC vacancies and expiring positions
 - Chair Twohig shared the current recruitment status for this years' expiring positions. He encouraged anyone wanting to renew their membership to get their letter of interest sent into the PRC inbox as soon as possible. He also encouraged all members to reach out to their local contacts for anyone who may be interested and qualified to apply.
 - Talia explained that CPARB's Board Development Committee has been reviewing the PRC position names for consistency, will possibly be adding more Owner positions in the future to help balance the Public vs. Private representation on the Committee, and the realignment of position expirations so each stakeholder group position expiration dates are spread out and not all expiring the same year. This thought is to allow for experienced membership to mentor incoming membership, and to provide consistency in the annual PRC appointments by CPARB.
- CPARB update
 - Spokane Public Facilities District filed an appeal on their project denial to CPARB. CPARB held a special meeting on February 20, 2024, and overturned the PRC decision by 11/16 votes. One of the appeal factors brought up by Spokane PFD on the original denial noted that some of the written reasons for the denial were not based on statutory criteria.
 - There was a question about who represented the PRC at the appeal. Talia explained the basic process that CPARB used to review the appeal and shared a link for those interested to the CPARB February 20, 2024 event page: <https://des.wa.gov/about/news-center/events/2024-02/cparb-special-meeting>.
 - Chair Twohig reminded the Committee that it is vital that the scoring and comments be based on the statutory criteria. Complaints to CPARB come up whenever members stray from scorable criteria.
 - There was discussion about the appeal process and a request that the committee consider reviewing comments that are considered not within the scorable criteria. The names of the member could be removed and only the comments consolidated

- into a document for discussion may be helpful in clarifying where the review process is breaking down.
- There was also a request to consider proposing a review of the appeal process to CPARB so there isn't the appearance of PRC being in conflict with CPARB in the eyes of the construction community. PRC decision appeals are very rare and usually applicants make improvements to their applications and then return with a more successful project.
- This is an opportunity to ask CPARB to come and brief the PRC on the appeal to better understand what CPARB saw as the justification for overturning the PRC decision. This would also help the PRC understand the current appeal process and possibly discuss useful mutual adjustments moving forward. This could help the PRC feel heard during the appeal process.
- Chair Twohig noted this is also a good reminder that it's very important for panel members to review the applications and submit advanced questions that can help guide the Owner-applicant to be successful.
- Mentoring Session / Panel Chair Training
 - Chair Twohig noted that along with mentoring new members as they come on this summer, he offered an opportunity for Panel Chair-Specific training. Panel Chair assignments are spread across the Committee as much as possible, and being a review panel chair is not a requirement. If a member is assigned, but is uncomfortable in that role, please let Talia know and she will identify a replacement. Anyone interested in being a panel chair is encouraged to reach out to on that Talia as well. Vice Chair Jessica Murphy has offered to mentor those interested in panel chair training. New members are not assigned within their first year of membership.
- Representing Your Stakeholder Group
 - In preparation for reviewing an application, Vice Chair Murphy reminded the committee members to consider your individual role and stakeholder group.
 - There was a question on what is considered non-scorable criteria. The example provided was Best Practices vs. RCW requirements. Applicants not using current best practices are not necessarily a reason to decline an application vs. scoring by scorable criteria.

9:00 am **SOUND TRANSIT**
– *Recertification DB & GC/CM*

Review Chair: Jessica Murphy; Full Committee of 16 members reviewed with 7 absences and 8 recusals.

- Sound Transit requested to combine both DB & GC/CM certifications acknowledging the loss of 10 months on the current GC/CM certification in the consolidation process.
- Applicant has a reliable project selection process with multiple stages of review prior to final determination of the proposed delivery method for every project.
- Sound Transit is committed to eliminating barriers, creating opportunities and building capacity for underrepresented businesses.
- Applicant has 6 Design-Build projects in process and 5 completed in the last 5 years.
- Applicant has 5 Heavy Civil GC/CM projects in process, 1 GC/CM project in process and 5 completed GC/CM projects in the last 5 years.
- Sound Transit has highly qualified staff in all delivery methods.
- Meets RCW Requirements for Design-Build & GC/CM Certification
- Lessons Learned:
 - Agency
 - ✓ Developing the procurement to solve design problems.
 - ✓ Monitor and maintain the Culture of Collaboration – Proactively and collaboratively made staff changes when identified.
 - ✓ AHJ Involvement – Continuous improvement (STEP, DBWG)
 - ✓ AHJ Involvement – Training
 - Design-Build
 - ✓ Environmental Permitting – Address design timing and resources
 - ✓ Environmental Permitting – Incorporate into the RFP phase
 - ✓ AHJ Permitting – Proactively and collaboratively develop a process with AHJ's and memorialize commitment.
 - ✓ AHJ Permitting – Incorporate the permit plan development into the RFP.
 - ✓ ROW Acquisition – Final footprint reconciliation
 - ✓ Geotechnical Peer Review – Provide the option to utilize a peer review to address technical issues.
 - GC/CM
 - ✓ Early GC/CM Engagement
 - ✓ Proactive Change Management

- ✓ Contract interface coordination starts in preconstruction.
- ✓ Staff the project with team members that have the right attitude and experience.

Public Comments: *No Public Comments*

Deliberation:

This is a good project for GC/CM. Remodels can be messy so it will be important for them to trust their GC/CM. the presentation was great and the project meets RCW.

Conclusion:

Timothy Buckley made the motion to approve the combined recertification application and Jeannie Natta seconded the motion.

Unanimous Approval 16/16

10:00 am BETHEL SCHOOL DISTRICT – GC/CM
- Cedarcrest Middle School Modernization & Addition Project

Panel Chair: Jeff Jurgensen

Panel: Thomas Golden, Jeff Gonzalez, Dave Johnson, Linneth Riley Hall, Vicky Schiantarelli, Mike Shinn, Taine Wilton

- Project Cost: \$64.4M
- Construction of a new building addition to the existing structure, renovation and modernization of the existing building, select demolition, and removal of the existing portables.
- Funding was secured via capital bond measure in February 2019.
- District has an experienced team.
- Project meets the RCW requirements.

Public Comments: *No Public Comments*

Deliberation:

The panel felt the presentation was thorough and this project is a great use of the GC/CM delivery method.

Conclusion:

Jeff Gonzalez made the motion to approve the project application and Linneth Riley Hall seconded the motion.

Unanimous Approval 8/8

11:00 am CAPE FLATTERY SCHOOL DISTRICT– PROGRESSIVE DESIGN-BUILD
- Neah Bay New School Campus Project

Panel Chair: Dave Johnson,

Panel: Eza Agoes, Jim Dugan, Gina Hortillosa, Jeannie Natta, Kevin Thomas, Lance Thomas

- Project Cost: \$95.4M
- Design and construct a new 95,700 square foot K-12 school with elementary, middle, and high school educational/support facilities from two school sites into a consolidated campus located on higher ground and out of the tsunami zone of Neah Bay.
- Onsite parking, sidewalks, bus and fire loop traffic circulation and play fields will be included.
- \$1.6M was allotted for concept design by OSPI, and upon approval by the OSPI Seismic Committee, the full grant funding under OSPI School Seismic Safety Grant will be released.
- Project Team has knowledge and capacity for success.
- Project meets the RCW requirements.

Public Comment:

Curt Gimmestad with Absher Construction. He wanted to take an opportunity to as a general contractor, a design builder, and a Design-Build partner to express our support of this particular project in a Design-Build delivery model. Looking at RCW 39.10.280, 300, and 320 regarding substantial fiscal benefit over Design-Bid-Build, he can't imagine doing this project as a Design-Bid-Build while trying to manage the risk of the locale. The

topography of where this particular site is where the Olympic Mountains and the hills roll down into the Neah Bay community down there. You can get an idea of some of the challenges of this site. The other piece of this is Design-Build approach is critical in developing a construction methodology. It will be critical in developing the design and construction methodology and support on how to get this project done efficiently. The schedule will need to be efficient in particular and managing the risk on the back end from a locale that located out on the point. It's important to take into consideration that it takes a while to travel there, it's one road, and the weather can be pretty challenging throughout most of November through May. And the last piece of this, with regards to what Superintendent Parkin had alluded to, the development of a team and understanding how to bring on a Design-Build partner. Most importantly, this project is not just about the the school district, but it's about the Makah community and the slide that was talking about WMBE strategy, training, CTE and jobs. He can't imagine having to use Design-Bid-Build and being able to capture the opportunities that are there to support what is a pretty significant project for the Makah community. So they are in favor of this particular project going Design-Build.

Becky Wall with *Rice Fergas Miller Architects*. They were mentioned in the presentation as being the architecture partner for phase one of the project. She wanted to speak a little bit to the last question the panel had regarding the decision-making process with regards to the school district, and the Makah tribe and council. Her team was able to see firsthand their ability to quickly make decisions and get on the same page within those meetings. They were originally looking at one parcel of land, and then quickly realize that they needed to look at another. The tribe worked quickly with the school district to figure out where that parcel would be. She's worked with a lot of tribes and various partnerships and hasn't seen quite the swiftness she experienced from Michelle's team and the Makah Tribal Council. She wanted to share that she has no concern for them to be able to make those decisions quickly. And of course, her firm shares support for this to be a progressive Design-Build project. They've done projects out on the coast, particularly K-12 projects, and the Design-Build methodology is critical to delivering this type of project. The rainy season was mentioned as well as being able to get that work done in a short window. The Design-Build method has been helpful to making that happen with very few delays of the project due to missing that window. She feels Design-Build is a critical component to successful completion within the scheduled timeframe.

Layne Alfonso with *GeoEngineers*. He's in support of this project, and it's goal of relocating critical facilities for the community to safe place. He believes the team that they have assembled is more than capable of making sure that this project is done successfully. And progressive Design-Build is an appropriate delivery model for the for this project.

Deliberation:

This project meets all the RCW criteria, has an experienced team, and this project will meet the needs of the community.

Conclusion:

Jim Dugan made the motion to approve this project application and Lance Thomas seconded the motion.

Unanimous Approval 7/7

12:00 pm LUNCH BREAK

12:30 pm CITY OF TACOMA/TACOMA WATER – PROGRESSIVE DESIGN-BUILD
- *New Fennel Creek Pump Station Project*

Panel Chair: Thomas Golden

Panel: Ron Paananen, Linneth Riley Hall, Art McCluskey, Jessica Murphy, Lance Thomas, Tim Thomas, Anthony Udeagbala

- Project Cost: \$10M
- Project rehabilitation of up to 15 miles of the middle section of Pipeline 1 and is critical for completion of other work in Tacoma’s Pipeline 1 Pressurization Program. Construction will be at or near the existing Fennel Creek 705 Pump Station along with corresponding remote-site improvements that will provide an estimated 6,300 gpm initially and expandable to 8,500 gpm of drinking water to the Prairie Ridge, Tehaleh, and Cumberland service areas.
- Project is fully funded using a combination of bonds, low-interest loans, capital and operating reserves.
- Project meets all RCW requirements for Design-Build.
- Project team has been augmented with highly qualified consultants.

Public Comment:

Jim Dugan with Parametrix.

He represents Parametrix, a private consultant, and probably 2 and a half decades of working for multiple departments within the city of Tacoma, as well as working on projects collaborating with Robynne Thaxton and other members of the team. He wanted to comment on the competency and the talent that lies within what is Terry Forslund, and what is Alicia Flatt. At a minimum, both are extremely competent, detail-oriented, an excellent client, and pay attention to detail. They ramp faster than anybody else he knows, and they sit at the top of the pile of clients for those that actually say what they do and do what they say. While there has been some questions in terms of talent that lies specifically within Alicia, he can attest that she can handle anything that comes her way. She's ready for what it lies ahead of her, and she's flanked by talent, and that talent is exceptional.

Deliberation:

The team provided a good presentation and provided thoughtful responses. This project meets the RCW criteria, and has the appropriate support mechanisms in place for success.

Conclusion:

Tim Thomas made the motion to approve this project application and Anthony Udeagbala seconded the motion.
Unanimous Approval 8/8

1:30 pm SPOKANE COUNTY - PROGRESSIVE DESIGN-BUILD
- *Camas Meadow Park & Plante’s Ferry Sports Complex (Phase 1 Improvements) Project*

Panel Chair: Jim Dugan

Panel: Alexis Blue, Mallorie Davies, Thomas Golden, Ron Paananen, Catina Patton, Linneth Riley Hall, Mike Shinn

- Project Cost: \$11M
- This is a combined project between the creation of a new 10-acre park with parking, utility extensions, restrooms, shelters, a playground, field space, etc. and the redevelopment of the Plante’s Ferry Sports Complex to include 3 synthetic turf multi-purpose fields, new entry drive with intersection improvements, field lighting, new parking lot, perimeter fencing and stormwater facilities.
- Funding was secured via Spokane County’s 2022 American Rescue Plan and approved by Spokane Board of County Commissioners in November 2022.
- The project team is qualified and has capacity.
- Project meets RCW criteria.

Public Comment:

Ryan Kirkpatrick with eastern WA Skanska USA. They feel this is a pretty good use of progressive Design-Build and being able to target value design with that design team early on. Then the team can move in to maximize the scope of this project to be able to utilize it at the Plante’s Ferry job and then making sure that the Camas Meadow project is getting due justice as well. Doing a Design-Build team for both projects is a good idea.

Bill Helbig, *Director of Spokane Valley Public Works*. He's the public works director for City Spoken Valley. He wants to provide just a few comments and their full support for the county's effort in these parks projects especially the Plante's Ferry complex improvements. The Plante's Ferry Complex is immediately adjacent to, and almost directly in the middle of the city of Spokane Valley. With this location, the complex and its continued operation is extremely important to the city. Outside of our residents using the complex routinely as part of their everyday lives, events at the complex drive tourism dollars within our city, as event participants use our hotels, restaurants, and other services. The complex is a key asset to our community, and our Council continues to recognize its importance by providing funding for the Master Plan development as Julie noted in her presentation. On a more technical level, the city is currently managing 2 progressive Design-Build projects, the repair of City Hall and the recently approved Flora Road Cross Country Course Complex. He believes the county's proposed use of progressive Design-Build for these park projects is appropriate. Plante's Ferry, for example, will need to have critical scheduling and project construction phasing clearly followed as it's necessary for the park to be usable during construction. The progressive Design-Build efforts allow for the best chance of this project's success. In summary, the city fully supports the county's efforts for these projects, and they are looking forward to their final completion.

Rob Decker with *Garco Construction*. He lives in Spokane and wanted to mention his support. He echoes Ryan's sentiments. He feels both projects will serve the owner and the taxpayers well. Using progressive Design-Build hits the requirements of RCW 39.10, and he supports this project.

Deliberation:

This project meets the requirements for Progressive Design-Build, and the team is well augmented with knowledgeable individuals that will ensure success.

Conclusion:

*Alexis Blue made the motion to approve this project application and Mallorie Davies seconded the motion.
Unanimous Approval 8/8*

2:30 pm KING COUNTY FACILITIES MANAGEMENT DIVISION – PROGRESSIVE DESIGN-BUILD
- Harborview Medical Center Facility and Infrastructure Improvements Project

Panel Chair: Karl Kolb

Panel: Alexis Blue, Mallorie Davies, Brian Holecek, Gina Hortillosa, Art McCluskey, Catina Patton, Kyle Twohig

- Project Cost:\$1.8B
- This project will construct capital improvements at HMC to address medical center facility needs which include a new inpatient medical tower, a new emergency department, operating rooms, and single-patient rooms with renovations to essential hospital services located in older spaces in the hospital, and renovations to King County's judicial and public health services located on the hospital campus.
- Project is 100% funded through voter-approved revenue.
- Project meets RCW requirements.

Public Comment: *No Public Comment.*

Deliberation:

The panel appreciated hearing the team addressed the decision-making process early and shared their determination to keep the decisions at the lowest level possible for a project of this size with the number of entities involved.

Conclusion:

*Kyle Twohig made the motion to approve this project application and Gina Hortillosa seconded the motion.
Unanimous Approval 8/8*

3:30 pm **ADJOURN**

Guests:

Alfonso, Layne; GeoEngineers	Mayer, Erin; Absher Construction
Anderson, Jack	McCain, Kevin
Archer-Rucsher, Jessica; RFM Architects	McCanna, Mike; Absher Construction
Arnold, Tom	McKone, Tina; DLR Group
Ash, Cala; Degen Kolb Engineers	McMahon, Geoff
Aske, Brian; DBIA NW	Medrzyokim Mike; Affiliated Engineers, Inc.
Asmar, Fadi	Mendez, David; Turner Townsend Heery
Bacon, Brenda	Meredith, Mike; VP Director of DB Vanir Services
Baker, Kim; P2S	Meyer, Bill; Clark Construction
Balko, Bard; CPL/Coughlin Porter Lundeen	Miche, Bret; Graham Construction
Bay, Margaret	Michel, Keith; FORMA Construction
Beaudine, David; Turner Townsend & Heery	Mihkels, Jon; Sound Transit
Beran, Teresa	Miller, Jonathan; Turner Townsend Heery
Boomer, Marnie; HDR	Miller, Tim
Bradford, Travis; Swinerton	Montgomery, Julie
Bui, David; Sound Transit	Morison, Leslie
Burke, Paige; Bayley Construction	Morris, Victoria
Carver, Dave; Skanska USA	Mount, David; Mahlem Architects
Chase, Doug; Spokane County Parks Director	Murie, Michelle; Spector - City of Vancouver
Chiu, Stan	Nandakumar, A
Churchill, Paul; Abbott Construction	Neff, Julie; Architect
Clark, Jeff; BNBuilders	Nejati, Zainab; King County Auditor
Coccia, Sara; Bethel School District	Orchard, Marty; NAC Architecture
Cola, Carnell	Pabis, Erica; Vanir Services Asst. Program Manager
Colemen, Chris; Bayley Construction	Parke, Todd; PCS
Dansby, LaDrena; Program Director Vanir Services	Parker, Ross; Arcadis Architects
Decker, Rob; Garco Construction	Parkin, Michelle (& Glen); Cape Flattery School District
DiCristina, Ashley; UMC	Pategas, Josh
Don, Jeremy; Mortenson	Peavler, Jake; Senior PM
Dore, Irma; Dir. Business Dev., Bayley Construction	Pereina, Sarah; Smith Group
Doty, Jeremy; BCRA	Peterson , Eric; Graham Construction
Dryden, Jeff; Bethel School District	Polda, Ali; Tacoma Water
Duffany, Adalila; Skanska USA	Poling, Nicole
Dunn, Clara	Potter, Stewart
Ellingson, Erik	Preedy, Mathew; Sound Transit
Elliott, April	Pritchard, Rusty (Beth Beckman Rm); OAC Services
Elwell, Chris; Sound Transit	Puangak, Hamilton; GeoEngineers
Etue, Kelly; Lydig Construction	Raben Tony; Sound Transit
Evans, Casey	Raduziner, Allison; Pilchuck Business Consultants
Everson, Marc; Abbott Construction	Ramsey, Ryan
Farrel, Garrett; King County Bond Office PM	Rechnitz, Michael; GC Schuchant
Flatt, Alicia; PE Project Manager Tacoma Water	Reed, Tracy; Sound Transit
Forslund, Terry; Construction Manager Tacoma Water	Reeves, Dave; Director Capital Dev. UW Medicine
Franklin, Kristina; Absher Construction	Richardson, Peter
Gimmestad, Curt; Absher Construction	Ridgway, Dave; Layton Construction
Givens, Melvin; King County	Robbin, Lori; BCRA
Glenisky, Jamie; Bethel School District	Roe, Gareth; BCRA
Gose, Chloe	Rogers, Aaron; AHBL
Grealhouse, Madeleine; Sound Transit	Rosenbeck, Elizabeth; OAC Services

Guests:

Greene, Andrew; Perkins Coie	Saghafi, Troy; Tacoma Water
Hall, Bryan; Program Manager Vanir Team	Schafer, Sam; Integrus Architecture
Halling, Aaron	Sellgren, Kayleah; FORMA Construction
Harden, Michael; Mortenson	Sementi, Gene; OAC Services
Harlow, Randy; Sound Transit	Sherry, Katie; SPW Landscape Architecture
Harper-Miles, Leslie; King County Bond Program Admin.	Shumway, Eddie
Harr, April; UW Medicine	Simmons, Scott; CEO Spokane County
Hartang, Chuck; Hainline	Snow, Brandon; City of Tacoma
Hartner, Tamara; Mortenson	Sommer, David; Degen Kolb Engineers
Hasegawa, Bob; Senator	Staub, Sarah
Hatch, Erin; Rice Fergus Miller	Stine, Todd
Heath, Luke; Structural Engineer	Stoner, Jim
Helbig, Bill; Spokane Valley Public Works Director	Swearingen, Margot; Skanska USA
Hill, Tegan; Bassetti Architects	Sykes, Joshua
Hillson, Kaitlin; Bayley Construction	Tackett, Bethany; Forma Construction
Hinthorne, Brad	Teichman, Melissa; OAC Services
Hocklander, Heather; BCRA	Thaxton, Robynne; Thaxton Parkinson, LLC
Hurto, Alex	Tomlinson, Zack; Pacifica Law Group
Inge, Crystal; NBBH	Urban, Brian; Skanska USA
Iverson, Phil; Sr. Project Director OAC Services	VandenBoom, Laura; Perkins & Will
Jaeger, Eli; Mithun	Wall, Becky; Rice Fergus Miller
Jewsbury, Mike	Weber, Patrick; Brown & Caldwell
Johnson, Lucas; Ethos Civil	Weimer, Scott
Julius, John; Bayley Construction	Williams, Kym; Sound Transit
Karr, Todd	Wright, Tony; King County
Keeffee-Moelder, Cynthia; HDR	Zahn, Janice; CPARB Chair / Port of Seattle
Kellogg, Michael	Zavala, Edison; Sound Transit
Kelly, Jamie	Zealllear, Brian
Kim, John	
Kirkpatrick, Ryan; Skanska USA	<i>Unidentified:</i>
Klaaskate, Doreen; Tacoma Water	<i>1206*964</i>
Klainer, Ted; Sr Director Capital Dev. UW Medicine	<i>banerjeei</i>
Klein, Mica; Partner, Perkins Coie	<i>DWR</i>
Lane, Jeff; Perkins & Will	<i>Garret</i>
Lanier, Amanda; Sound Transit	<i>gildnerj</i>
Lesko, Niki; Mahlum Architects	<i>Guest</i>
Lett, John; Vanir Team	<i>JZHAO</i>
LIU, Ping; Flatiron Corp	<i>lulrich</i>
Lohr, Marcie; Coughlin Porter Lundeen	<i>Melissa</i>
Lucas, Ted	<i>Shelly</i>
Maki, Lacey; ACDOM Hunt	<i>Ted L</i>
Massey, Steve; Bayley Construction	<i>ZGF Victoria</i>

Total Project Approvals for March 28, 2024:

- 1 Design-Build & GC/CM Recertification
 - 4 Design-Build projects totaling \$1,856,540,872
 - 1 GC/CM projects totaling \$ 64,444,000
- Total for November: \$1,920,984,872**

Total Project Approvals to date 2024:

- 12 Progressive Design-Build projects totaling \$2,703,913,205
- 6 GC/CM projects totaling \$ 796,444,000 **Total as of March: \$3,500,357,205**
- *Alternative Subcontractor Selection Applications Reviewed: 13 totaling \$277,773,000*