

State of Washington  
PROJECT REVIEW COMMITTEE (PRC)  
**APPLICATION FOR CERTIFICATION OF PUBLIC BODY**  
*RCW 39.10 Alternative Public Works Contracting –  
General Contractor/Construction Manager (GC/CM)*

The PRC will only consider complete applications. Incomplete applications may delay action on your application. Responses to Questions 1-9 should not exceed 15 pages (*font size 11 or larger*).

**Identification of Applicant**

- (a) Legal name of Public Body (your organization): **Lake Stevens School District #4**
- (b) Mailing Address: **12309 22<sup>nd</sup> St NE, Lake Stevens, WA 98258**
- (c) Contact Person Name: **Robb Stanton** Title: **Executive Director, Operations, School Planning and Construction**
- (d) Phone Number: **425-335-1506** E-mail: **robb\_stanton@lkstevens.wednet.edu**

**1. Experience and Qualifications for Determining Whether Projects Are Appropriate for GC/CM under Alternative Contracting Procedure** (*RCW 39.10.270 (2)(a) Limit response to two pages or less.*)

Please submit a process chart or list showing: (1) The steps your organization takes to determine that use of the procedure is appropriate for a proposed project; and (2) The steps your organization takes in approving this determination. Also submit the written guidelines or criteria that your organization uses in determining whether this alternative contracting procedure is appropriate for a project. If the public body's organizational structure is sub-divided into agencies, divisions or departments discuss how the public body makes experience and qualification determination on a divisional or department level.

See Attachments A (Project Approval Flow Chart) and B (GC/CM Recommendation Form). The Project approval Flow Chart shows the process Lake Stevens School District will use for approval of GC/CM process. The GC/CM Recommendation form shows what criteria the District will use in determining if a project qualifies for GC/CM. The form will be completed and go through an approval process for each project considering use of GC/CM.

**2. Project Delivery Knowledge and Experience**

(*RCW 39.10.270 (2)(b)(i) Limit response to two pages or less.*)

Please describe your organization's knowledge and experience in delivering projects over the past 10 years, including the complexity of projects your organization built. Describe delivery methods, management structures, and project controls utilized.

School districts are dependent on voter-approved ballot measures for capital funding to construct or renovate buildings. In 2016, Lake Stevens School District (LSSD) passed a \$116 million Capital Projects bond which funded a new elementary school, a new early learning center, a high school modernization and addition, and district-wide security projects. The District was also able to take advantage of the K-3 class size reduction grants offered by OSPI to construct 50 new K-3 classrooms, as part of several projects, including 17 new kindergarten classrooms totaling \$24.5M. The District also placed 25 new portable and modular classrooms since 2015 to accommodate growth.

All projects except the high school were completed using the traditional Design-Bid-Build delivery method. In 2017, LSSD gained project approval to use the GC/CM delivery method for the Lake Stevens High School project. This project was a multi-year, multi-phased project on an occupied campus. The scope included new academic and athletic wings, a renovated music wing, a natatorium upgrade, and campus wide security and fire alarm systems replacement. The first phase was delivered in November of 2019 under budget. The second phase was delivered in Fall 2020 also under budget. The budget success allowed the District to refresh the rest of the campus with new carpet, paint, audio systems and lighting.

That final phase was delivered complete in Fall 2021. The coordination and teamwork between the GC/CM, the design team, and the District resulted in key educational upgrades to the high school and was a high impact benefit to students and taxpayers.

LSSD also routinely completes smaller projects such as technology upgrades, infrastructure repairs, roof repairs, and painting using the DBB method or the Small Works Roster.

The District has a school construction history spanning several decades. We traditionally solicit bond funds on a 10-year cycle and have a successful track record with the voters.

### Management Structures and Project Controls (See attached Organizational Management Plan-Attachment C)

Authorization and funding for school construction and maintenance projects is through voter-approved bond and levy measures. Bond resolutions, approved the Board of Directors, include the bond amount, list of projects and authorized uses of bond process. The District is seeking voter approval of a \$314 million bond in the November 5<sup>th</sup>, 2024 general election.

Capital projects are planned and directed by the Executive Director of School Planning and Construction (ED-SP&C), Robb Stanton. Mr. Stanton works with Teresa Main, Assistant Superintendent, on enrollment projections and any boundary adjustments to balance enrollment with school capacities. Mr. Stanton is also responsible for planning facility development, project method determination, and management of capital funds.

Mr. Stanton manages the entire capital program and individual projects in all phases from planning through closeout and warranty. He oversees the program management, contractors and consultants. He works with Bobby Vaughn, Manager of Facilities, on design standards and inclusion of maintenance and operations teams on projects. Mr. Stanton manages the overall capital budget, individual project budgets, procurement and contracts. Mr. Stanton also directs the work of the Project Manager, Ms. Nicole Brown, and Construction Managers, including Mr. Matt Godlove. Project and Construction managers provide daily oversight of projects including input on costs, schedules, and project decisions. Ms. Brown reviews cost impacts with Mr. Stanton to determine the appropriate approval process for compliance with board policies and procedures. Construction Managers work with the GC/CM and architect to ensure pay applications are reflective of work completed prior to approval and the Project Manager reviews for accuracy prior to recommending for payment. Alexa Ryden, Operations office professional, provides general project support and invoice processing for all projects on an administrative level.

Mr. Stanton is responsible for ensuring all RCWs, board policies and procedures relating to public work and construction projects, including procurement, change orders, and close-out are followed. The Project Manager, Ms. Brown, supports these efforts and ensures all required documentation is in place. The superintendent, Dr. Mary Templeton, and Ms. Main approve change orders to the work, while the school board awards contracts and accepts projects as complete.

The Lake Stevens School District supplements staff with consultants for the roles of project and construction management using Parametrix and others as needed. Perkins Coie advises on contract documents and any legal questions or issues that arise.

### **3. Personnel with Construction Experience Using Various Contracting Procedures**

*(RCW 39.10.270 (2)(b)(ii)) Limit response to two pages or less.*

Please provide a chart with your organization's current personnel with construction experience using the contracting procedure and briefly describe their experience *(for example, the type of project, the length of time they worked on the project, the tasks they performed, and the percent of time devoted to each task)*. Only identify those public body personnel that you reasonably expect will be with your organization over the next three years. Do not include outside consultants.

**See Attachment D**

#### 4. Management Plan and Rationale for Alternative Contracting Projects

*(RCW 39.10.270 (2)(b)(iii)) Limit response to one page or less.*

Please provide your typical management plan or protocol that you would use to manage a GC/CM project. Your plan should address the typical roles, types of positions with specific responsibilities, and also list any advisory or oversight roles (by expertise).

Attachments A & B illustrate how LSSD determines if a project is suitable for the GC/CM delivery method. Once a project is confirmed to meet the statutory requirement for GC/CM project delivery, the ED-SP&C leads the GC/CM solicitation and selection process with oversight from the Assistant Superintendent and the support of Parametrix. The selection process will include the ED-SP&C, Manager of Facilities, Project Manager, architect and construction manager. The ED-SP&C works with Perkins Coie to ensure that all contract documents are up to date, and they work with the Assistant Superintendent to ensure compliance with all laws and board policies.

Please see Attachment C for the District's organization plan for managing projects. Parametrix represents the core project and construction management team reporting to the ED-SP&C. Please see Attachment E for Parametrix staff experience.

During construction, the Construction Manager manages day-to-day activities for the project. The Project Manager meets regularly with the Construction Manager to discuss project status including schedule, school impacts and budget. The Project Manager reviews cost issues with the ED-SP&C weekly and ensures that any change orders are per the contract documents, compliant with RCW 39.10, and follow board policy and procedures.

The ED-SP&C and Project Manager oversee regular Owner, Architect, Contractor meetings held throughout the project. Throughout the GC/CM process, from selection to closeout, the District engages support from Jim Dugan and Dan Cody of Parametrix and Perkins Coie as needed.

#### 5. Contracting Procedures *(RCW 39.10.270 (2)(b)) Limit responses to two pages or less.*

**Please provide a table with the following information for a maximum of twenty-five (25) public works projects with a total cost of at least \$5M each that your organization has managed over the past 10 years:**

- Name of project
- Description of project
- Total project cost
- Method of delivery (GC/CM or other)
- Lead Design Firm (including current contact information)
- General Contractor or GC/CM (including current contact information)
- Planned construction start at authorization date
- Planned completion date
- Actual construction start date
- Actual completion date
- Reason for schedule overrun (if any)
- Original budget at authorization (not including land acquisition)
- Final Cost
- Reason for cost overrun (if any)
- Small-, minority-, women-, and veteran-owned business participation planned goals (%) and actual utilization (\$)
- Alternative Subcontractor Selection Procurement utilization, type and costs

*\*If the public body has fewer than twenty-five (25) applicable projects, it may list projects under \$5 million if they believe them to be relevant.*

*\*\*If the public body has more than twenty-five (25) applicable projects, they should state the number of projects they have managed and provide a list of the twenty-five (25) projects it believes are most relevant.*

**See Attachment F**

**6. Demonstrated Success in Managing at Least One Project Using GC/CM Contracting Procedure Within the Last Five Years** (RCW 39.10.270 (2)(b)) *Limit response to one page or less.*

In addition to the information provided in response to Question 6 about projects that your organization has managed using the alternative contracting procedure, please provide a narrative discussion with the following information:

- Appropriateness of the alternative contracting method used for the project(s).
- Lessons learned from your experience.

Lake Stevens High School Renovation and Addition 2017-2021 GC/CM \$85.5M, Cornerstone General Contractors, Dykeman Architecture, Parametrix

As previously mentioned, this was a modernization and expansion of an occupied high school campus, right in the center of campus operations. Lake Stevens High School is the only high school in the city so relocating students was not an option. Construction had to take place during the school year while students were attending. Construction was planned in a phased manner to allow school operations to continue during construction. Additionally, systems from the existing buildings were affected by tie-ins from the new building, making coordination with school operations a key component of the work. With extensive coordination with the contractor, the school was able to vacate areas of the building so the work could take place and then those areas were re-occupied as the work moved on to a different area of the building. For three years, the school was constantly moving teachers and programs to accommodate. This level of phasing and coordination could not have taken place without careful strategic planning and communication between GC/CM and the District.

The District learned how valuable it can be to have the GC/CM as a partner. During the course of the project there were multiple unforeseen civil conditions, a heavy equipment operators strike, a flood, an undocumented underground storage tank, a fire, and Covid-19. All of these events required attention, planning and coordination that was extremely successful due to the performance of our GC/CM. Additionally, the GC/CM helped the District navigate the supply chain challenges that occurred during the Covid event. The District learned the value of flexibility and partnership with our contracting and architectural team.

Lastly, the District benefitted greatly from the pre-construction process. The District used the contractor's estimates at every phase of the project to make decisions that allowed the construction dollars to go further and make improvements in every part of the campus. Having this information and the ability to make informed decisions in real-time made the project a great success in the eyes of students, staff, the Board, and the public in general.

**7. Ability To Properly Manage the Public Body's Capital Facilities Plan** (RCW 39.10.270 (2)(b)(vi)) *Limit response to one page or less.*

As part of this statutory requirement, the PRC needs to determine that the public body has the appropriate project planning and budgeting experience. In addition to the information that's been requested in previous questions, please provide other information to assist the PRC to determine whether the organization has project planning and budgeting experience.

Both the Capital Facilities Plan and bond planning process are based on evaluating the needs of the District as it grows and its buildings age. Enrollment projections and classroom capacities are a major component of both the Capital Facilities Plan and bond planning process to determine and prioritize these needs. In early 2023, the District compiled site and building assessments, assembled enrollment projections, and gathered other known facilities needs through surveys and interviews. In summer 2023, the District formed a Facilities Needs Advisory Committee (FNAC) to review these needs. The FNAC was composed of students, family members, PTA and community representatives, school and District administrative staff, and a board member. Over the course of six meetings, the FNAC reviewed building capacity and condition documentation, heard presentations from program departments on different facility needs, toured several facilities, and put together a list of priority projects as a recommendation to the Board for a bond resolution. The District Board reviewed and approved the committee recommendation and in May 2024 passed a bond resolution for the November 5, 2024 ballot.

The ED-SP&C created a draft schedule and budget for the bond execution. Upon approval by voters, the bond projects and schedule will be executed per the Capital Facilities Plan. Bond funds will be carefully monitored by the ED-SP&C and Assistant Superintendent to ensure cash flow and projections for the bond projects are on track. The Assistant Superintendent also determines when bonds will be sold to fund projects and maintains monthly reports tracking all dollars in the Capital Fund, impact fees and School Construction Assistance reimbursements.

All project expenditures are scrutinized at the Project Manager, Executive Director, and Assistant Superintendent levels, and all spending is approved by the School Board. Oversight by these groups ensures that funding is spent contractually, legally, responsibly and within the District spending parameters. This overall management also allows for issues with projects to be identified early and mitigated in a timely fashion.

## 8. Ability to Meet the Requirements of Chapter 39.10 of the Revised Code of Washington

*RCW 39.10.270 (2)(b)(vii) Limit Response to one page or less.*

Please provide any information not presented in your answers to Questions 2-7 further demonstrating your organization's ability to meet the requirements of this chapter:

Mr. Stanton and Ms. Main have significant experience in the GC/CM process through their work on the multi-year, multi-phase, multi-OSPI budget cycle Lake Stevens High School project. Mr. Stanton has completed the AGC GC/CM training. Ms. Brown has worked on 11 GC/CM projects in her career in all roles from GC/CM procurement, contract negotiation, design and construction, and through closeout. Ms. Brown has also attended the AGC GC/CM training. Ms. Brown, as Project Manager for the District will be responsible for contract and statute compliance. She has worked on projects with GC/CM contracts from various legal firms and is very familiar with the GC/CM framework and how it applies to day-to-day administration of the work. Ms. Brown has extensive accounting experience which is a huge asset when managing the GMP and reconciling various allowances and contingencies.

Mr. Stanton is supported by a large consultant team of highly experienced individuals in the GC/CM delivery method including architects, attorneys, and project managers.

**Please refer to Attachment E for the District's entire Consultant team experience.**

## 9. Resolution of Audit Findings on Previous Public Works Projects

*(RCW 39.10.270 (2)(c)) Limit response to one page or less.*

If your organization had audit findings on **any** project identified in your response to Question 7, please specify the project, briefly state those findings, and describe how your organization resolved them.

Lake Stevens School District has received no audit findings on the projects identified in Question 7.

## 10. GC/CM Self Performance

Please provide GC/CM project information on subcontract awards and payments, and if completed, a final project report. As prepared for each GC/CM project, please provide documentation supporting compliance with the limitations on the GC/CM self-performed work. This information may include but is not limited to: a construction management and contracting plan, final subcontracting plan and/or a final TCC/MACC summary with subcontract awards, or similar.

Please see attached report from our GC/CM partner, Cornerstone General Contractors, for their work on the Lake Stevens High School project. **Attachment G.**

## 11. Subcontractor Outreach

Please describe your subcontractor outreach and how the public body will encourage small-, minority-, women-, and veteran-owned business participation.

Equity, diversity, and inclusion are an important part of the Lake Stevens School District's drive towards excellence, and are powerful components of the District's strategic plan, the Foundation For Excellence. Within this plan, inclusion and equity are essential elements of the District's Vision, Foundational Principles and Strategic Goals. It is critical to extend these goals and strategies to our public work and capital improvement projects to achieve this community-wide vision.

The District will work to increase opportunities and participation by minority-owned, women-owned, and veteran-owned business as well as small and local businesses in the areas of public work contracting, subcontracting, and consulting in the following ways:

- Include requirements and goals in project RFQs for contractors and consultants to provide inclusion plans that outline their approach to finding local partners through current partnerships, outreach, communications through various channels and in multiple languages, mentoring, and scope and bid package development, with the goal of increasing the number of diverse partners and the value of contracts awarded to diverse firms.
- Establish selection criteria values for the contractors' and consultants' plans and their ability to share their past successes in implementing these plans.
- Provide contractors and consultants with local and diverse firms that the District is already aware of and working with.
- Collaboratively develop and implement plans with contractors and consultants to increase awareness, opportunity and outcomes through the inclusion plan, metrics, and reporting.
- Work with state and local associations and organizations, including Tabor 100, NAMC, NAWIC, OWMBE, Economic Alliance of Snohomish County, Northwest Minority Builders Alliance and others, to expand the reach of efforts to the broader community.
- Promote projects and opportunities through greater, more diverse channels, including the District's own communications.
- Host open houses for local business to meet District, contractor, and consultant staff to learn about projects, ask questions, and develop relationships, with emphasis on participation by diverse contractors and subcontractors.
- Develop targeted milestones and deliverables throughout the projects to maintain focus on these efforts and goals.
- Debrief following each project to examine lessons learned through specific feedback to develop better plans and create higher goals for future projects.
- Utilize what we learn and do to increase participation in non-GC/CM projects.

The District's first GC/CM project was procured prior to the update in RCW 39.10 and the focus on increasing access to contracting opportunities for small, minority, women, and veteran-owned businesses. Goals were not set for participation by MWBE or small or local businesses on that project. However, our contracting partner did measure participation in these categories and shared with us that the Lake Stevens High School Modernization and Expansion Project achieved 7.01% participation by MWBE, 1.32% by DBE, 14.81% SBE, and 0% by VBE. This is our starting point. We will work with our contracting teams to develop specific goals for each project with targeted strategies to achieve improvement towards reaching the state's goals of 10% MBE, 6% WBE, 5% VBE, 5% SBE and 30% local.

These goals are not ceilings, or something that would indicate that we are finished with this work. We look at these as specific, measurable, reportable, achievable goals that can be met within the time horizon of our bond projects.

Working together, establishing a plan, measuring and reporting the outcome and building on the experience for the next project propels the District and community towards achieving its vision of a community-wide culture of belonging, growth and excellence, where each individual is supported and challenged, engaged and empowered and valued for their unique contributions.

**SIGNATURE OF AUTHORIZED REPRESENTATIVE**

In submitting this application, you, as the authorized representative of your organization, understand that the PRC may request additional information about your organization, its construction history, and the experience and qualifications of its construction management personnel. You agree to submit the information in a timely manner and understand that failure to do so may delay action on your application.

PRC strongly encourages all project team members to attend any relevant applicable training. If the PRC approves your request for certification, you also agree to provide additional information if requested. The Public Body may renew their certification or recertifications for additional three-year periods provided the current certification has not expired.

I have carefully reviewed the information provided and attest that this is a complete, correct and true application.

Signature: 

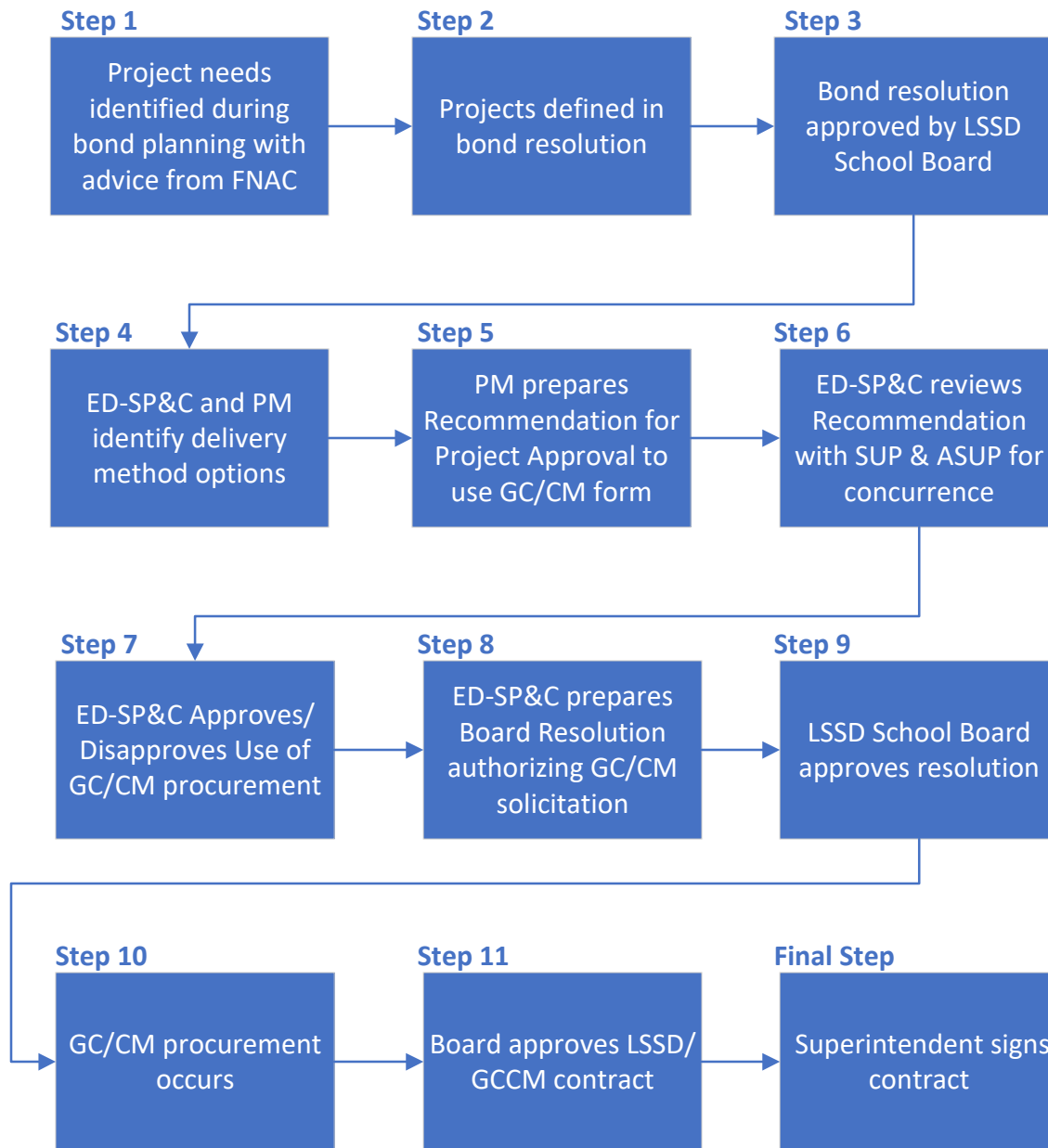
Name (please print): Robb Stanton (public body personnel)

Title: Executive Director

Date: 8/19/24

**Attachment A**

**Lake Stevens School District  
GC/CM Contracting  
Project Approval Flow Chart**



**KEY:**

FNAC: Facilities Needs Advisory Committee

LSSD: Lake Stevens School District

SUP: District Superintendent

ASUP: Assistant Superintendent

ED-SP&C: Executive Director of School Planning & Construction

PM: Project Manager





Lake Stevens School District

GC/CM Project Delivery  
Recommendation/Approval Form

**PART 1: PROJECT INFORMATION**

**Project Name:** Enter Project Name

**Project Architect:** Enter Architect Name

**Proposed GMP for construction only:** Enter Construction Cost

**Scope of Work Summary:** Describe the project scope in a short paragraph

**PART 2: APPLICABLE PROJECT DELIVERY METHODS**

**GC/CM Qualifying Criteria (RCW 39.10.340)**

**If the answer to any of the questions below is Yes then the GC/CM procurement methodology can be considered for the project:**

- 1) Does implementation of the project involves complex scheduling, phasing, or coordination?  
 YES       NO  
If yes, provide explanation:  
Explain why project meets this criterion
- 2) Does the project involve construction at an occupied facility which must continue to operate during construction?  
 YES       NO  
If yes, provide explanation:  
Explain why project meets this criterion
- 3) Is the involvement of the GC/CM during the design stage critical to the success of the project?  
 YES       NO  
If yes, provide explanation:  
Explain why project meets this criterion
- 4) Does the project encompass a complex or technical work environment?  
 YES       NO  
If yes, provide explanation:  
Explain why project meets this criterion
- 5) Does the project require specialized work on a building that has historic significance?  
 YES       NO  
If yes, provide explanation:  
Explain why project meets this criterion

**Additional Considerations:**

- Should the District procure the project as a heavy civil construction project? A heavy civil construction project is defined as a civil engineering project where the predominant features are infrastructure improvements.  
 YES       NO  
If yes, provide explanation:  
Provide explanation why this benefits the project
- If the mechanical scope is above \$3 million, should the District and selected GC/CM consider the alternative subcontractor selection process (RCW 39.10.385) for the mechanical subcontractor?  
 YES       NO  
If yes, provide explanation:  
Provide explanation why this benefits the project
- If the electrical scope is above \$3 million, should the District and selected GC/CM consider the alternative subcontractor selection process (RCW 39.10.385) for the electrical subcontractor?  
 YES       NO  
If yes, provide explanation:  
Provide explanation why this benefits the project

**PART 3: PUBLIC BENEFIT OF GC/CM**

Provide information on how use of the GC/CM contracting procedure will serve the public interest.

- 1) How does this contracting method provide a substantial benefit?  
Provide explanation
- 2) Explain why the traditional method of awarding contracts in a lump sum is not practical for meeting desired quality standards or delivery schedules.  
Provide explanation
- 3) In the case of heavy civil GC/CM, describe why and/or how the heavy civil contracting procedure serves the public interest.  
If applicable, provide explanation, otherwise N/A
- 4) In the case of an MC/CM recommendation, describe why and/or how the MC/CM subcontracting procedure serves the public interest.  
If applicable, provide explanation, otherwise N/A
- 5) In the case of an EC/CM recommendation, describe why and/or how the EC/CM subcontracting procedure serves the public interest.  
If applicable, provide explanation, otherwise N/A

**PART 4: RECOMMENDATIONS AND APPROVALS**

**Project Manager recommends GC/CM Delivery Method over Design-Bid-Build:**

YES  NO

**GC/CM Delivery Method Recommended by:**

\_\_\_\_\_  
Project Manager

\_\_\_\_\_  
Date

**GC/CM Delivery Method Recommendation Approval:**

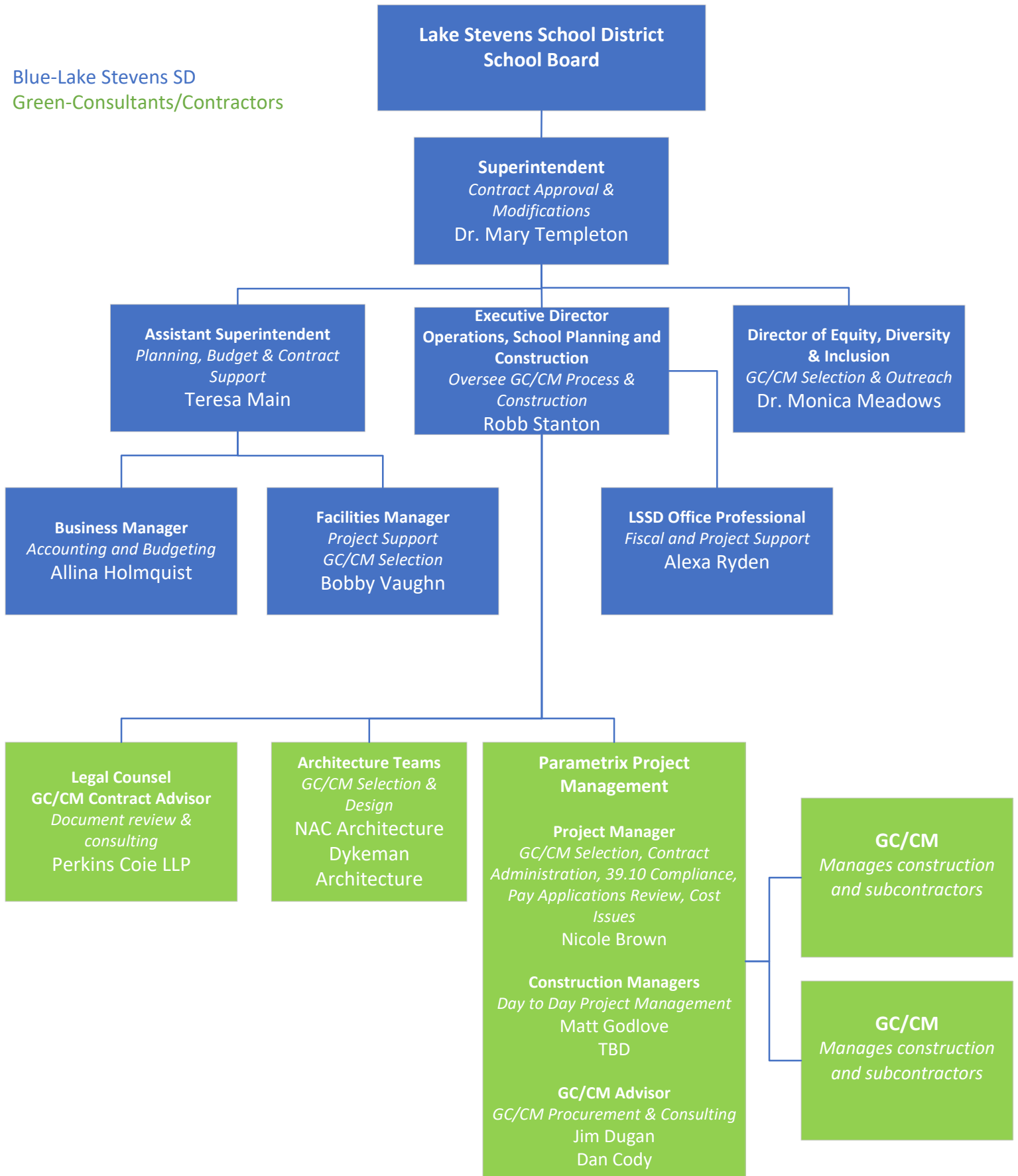
\_\_\_\_\_  
Executive Director  
School Planning & Construction

\_\_\_\_\_  
Date

**Attachment C**

**Lake Stevens School District Organizational Management Plan-GC/CM Projects**

Blue-Lake Stevens SD  
Green-Consultants/Contractors



Lake Stevens School District Personnel with Construction Experience

Attachment D

| Name                               | Summary of Experience   | Project Name                            | Project Size                                    | Project Type | Role During Project Phases                      |        |              |
|------------------------------------|---|---|---|--------------|---|--------|--------------|
|                                    |   |   |   |              | Planning  | Design | Construction |
| <b>Robb Stanton</b>                | Mr. Stanton has over 25 years experience in K-12 and has overseen the Lake Stevens SD capital construction budget for the last 20 years. During his tenure he has managed numerous projects for the District totalling approximately \$300M.  | Lake Stevens High School Modernization  | \$ 85.5 M                                       | GC/CM        | Executive Director-School Planning&Construction |        |              |
|                                    |   | Stevens Creek Elementary School         | \$ 42.7 M                                       | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | New Early Learning Center               | \$ 12.8 M                                       | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | District-wide Security Projects         | \$6.6 M   | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Portables                               | \$ 5.07 M                                       | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Skyline K3 Modulares                    | \$ 3.7 M  | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Hillcrest West Renovation               | \$3.3 M   | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Glenwood K3 Modulares                   | \$2 M   | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Skyline Kindergarten Addition           | \$1.8 M   | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Glenwood Kindergarten Addition          | \$1.8 M   | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Sunnycrest Kindergarten Addition        | \$1.685 M                                       | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Highland Kindergarten Addition          | \$1.65 M  | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Mt Pilchuck Kindergarten Addition       | \$1.56 M  | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Hillcrest Kindergarten Additions        | \$1.45 M  | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Middle Schools Track Replacements       | \$1.52 M  | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | PTC-South Satellite                     | \$1.29 M  | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | LSHS Stadium Replacement                | \$1.4 M   | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | LSHS Office and Cafeteria Modernization | \$5.25 M  | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Sunnycrest ES Modernization             | \$7.53 M  | DBB          | Executive Director-School Planning&Construction |        |              |
|                                    |   | Mt Pilchuck ES Modernization            | \$8.1 M   | DBB          | Executive Director-School Planning&Construction |        |              |
| Hillcrest ES Modernization         | \$7.93 M  | DBB                                     | Executive Director-School Planning&Construction |              |   |        |              |
| New Cavelero Mid High construction | \$62 M  | DBB                                     | Executive Director-School Planning&Construction |              |   |        |              |
| <b>Bobby Vaughn</b>                | Mr. Vaughn is Manager of Facilities and Operations for the District. He oversees maintenance and repairs on all the facilities.   | North Lake Middle School-Carpet/Paint   | \$400K  | DBB          | Manager of Facilities and Operations            |        |              |
|                                    |   | La Conner SD-HS Roof and Siding         | \$1.2M  | DBB          | Director of Operations and Planning             |        |              |
|                                    |   | La Conner SD-HS Gym Remodel             | \$200K  | DBB          | Director of Operations and Planning             |        |              |
|                                    |   | FEM-Multiple production facilities      | \$10M   | DBB          | Project Manager/General Manager                 |        |              |
| <b>Alexa Ryden</b>                 | Ms. Ryden has worked in K-12 for 11 years as support to the Capital Projects team. She provides budget support, daily accounting, manages public works paperwork, monitors public works documentation, and supports the OSPI funding process. | Lake Stevens High School Modernization  | \$ 85.5 M                                       | GC/CM        | Contract support                                |        |              |
|                                    |   | Stevens Creek Elementary School         | \$ 42.7 M                                       | DBB          | Contract support                                |        |              |
|                                    |   | New Early Learning Center               | \$ 12.8 M                                       | DBB          | Contract support                                |        |              |
|                                    |   | District-wide Security Projects         | \$6.6 M   | DBB          | Contract support                                |        |              |
|                                    |   | Portables                               | \$ 5.07 M                                       | DBB          | Contract support                                |        |              |
|                                    |   | Skyline K3 Modulares                    | \$ 3.7 M  | DBB          | Contract support                                |        |              |
|                                    |   | Hillcrest West Renovation               | \$3.3 M   | DBB          | Contract support                                |        |              |
|                                    |   | Glenwood K3 Modulares                   | \$2 M   | DBB          | Contract support                                |        |              |
|                                    |   | Skyline Kindergarten Addition           | \$1.8 M   | DBB          | Contract support                                |        |              |
|                                    |   | Glenwood Kindergarten Addition          | \$1.8 M   | DBB          | Contract support                                |        |              |
|                                    |   | Sunnycrest Kindergarten Addition        | \$1.685 M                                       | DBB          | Contract support                                |        |              |
|                                    |   | Highland Kindergarten Addition          | \$1.65 M  | DBB          | Contract support                                |        |              |
|                                    |   | Mt Pilchuck Kindergarten Addition       | \$1.56 M  | DBB          | Contract support                                |        |              |
|                                    |   | Hillcrest Kindergarten Additions        | \$1.45 M  | DBB          | Contract support                                |        |              |
|                                    |   | Middle Schools Track Replacements       | \$1.52 M  | DBB          | Contract support                                |        |              |
|                                    |   | PTC-South Satellite                     | \$1.29 M  | DBB          | Contract support                                |        |              |

| Name                               | Summary of Experience  | Project Name                             | Project Size | Project Type             | Role During Project Phases |                          |              |
|------------------------------------|--|--|--------------|--------------------------|----------------------------|--------------------------|--------------|
|                                    |  |  |              |                          | Planning                   | Design                   | Construction |
| <b>Teresa Main</b>                 | Ms. Main has 30 years of experience in K-12 including positions such as Business Manager and her current position as Assistant Superintendent. Ms. Main provides financial and budgetary oversight on all projects. Her career spans multiple successful capital bond and levy cycles.   | Lake Stevens High School Modernization   | \$ 85.5 M    | GC/CM                    |                            | Assistant Superintendent |              |
|                                    |  | Stevens Creek Elementary School          | \$ 42.7 M    | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | New Early Learning Center                | \$ 12.8 M    | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | District-wide Security Projects          | \$6.6 M      | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Portables                                | \$ 5.07 M    | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Skyline K3 Modulares                     | \$ 3.7 M     | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Hillcrest West Renovation                | \$3.3 M      | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Glenwood K3 Modulares                    | \$2 M        | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Skyline Kindergarten Addition            | \$1.8 M      | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Glenwood Kindergarten Addition           | \$1.8 M      | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Sunnycrest Kindergarten Addition         | \$1.685 M    | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Highland Kindergarten Addition           | \$1.65 M     | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Mt Pilchuck Kindergarten Addition        | \$1.56 M     | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Hillcrest Kindergarten Additions         | \$1.45 M     | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Middle Schools Track Replacements        | \$1.52 M     | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | PTC-South Satellite                      | \$1.29 M     | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | LSHS Stadium Replacement                 | \$1.4 M      | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | LSHS Office and Cafeteria Modernization  | \$5.25 M     | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Sunnycrest ES Modernization              | \$7.53 M     | DBB                      |                            | Assistant Superintendent |              |
|                                    |  | Mt Pilchuck ES Modernization             | \$8.1 M      | DBB                      |                            | Assistant Superintendent |              |
| Hillcrest ES Modernization         | \$7.93 M   | DBB                                      |              | Assistant Superintendent |                            |                          |              |
| New Cavelero Mid High construction | \$62 M   | DBB                                      |              | Assistant Superintendent |                            |                          |              |
| <b>Dr. Mary Templeton</b>          | Dr. Templeton has over 30 years of experience in public education, the last six as superintendent of the Washougal School District. At Washougal, Dr. Templeton led the closeout of the district's 2015 \$57M capital bond. In capital projects she has experince in contract negotitations, including purchase and sale agreements, construction change oversight/approval and project closeout. She also developed the district's capital facilities plans.<br><br><b>Dr. Templeton serves as an Adjunct Professor at WSU for school district superintendents.</b> | Washougal HS stadium renovation          |              |                          |                            | Superintendent           |              |
|                                    |  | Gause ES circulation improvements        |              |                          |                            | Superintendent           |              |
|                                    |  | Closeout of project in 2015 Capital Bond |              |                          |                            | Superintendent           |              |

Lake Stevens School District Consultants Relevant Construction Experience

Attachment E

| Name  | Summary of Experience  | Project Name   | Project Size   | Project Type | Role During Project Phases |            |              |
|---|--|--|----------------|--------------|----------------------------|------------|--------------|
|   |  |  |                |              | Planning                   | Design     | Construction |
| <b>Nicole Brown</b><br><b>Parametrix</b><br>(projects listed most current to oldest and only most relevant) | Ms. Brown has 28 years of construction and project management experience representing public and private owners. Her expertise is in programming, budget control and analysis, schedule oversight, quality control, construction management, team management, and communications. Ms. Brown has worked on 11 GC/CM projects in her career.                 | Everett Municipal Bldg Renov                                   | \$27M          | GC/CM        |                            | PM         | PM           |
|   |  | MSD-Serene Lake ES   | \$14M          | GC/CM        | PM                         | PM         | PM           |
|   |  | MSD-Mariner HS Renov/Add                                       | \$25M          | GC/CM        | PM                         | PM         | PM/CM        |
|   |  | Challenger/Horizon Renov/Add                                   | \$34M          | GC/CM        |                            |            | PM/CM        |
|   |  | Discovery ES Addition  | \$30M          | GC/CM        |                            |            | PM/CM        |
|   |  | Lake Stevens HS Renov&Addn                                     | \$85.5M        | GC/CM        |                            | PM         | PM/CM        |
|   |  | Kirkland Public Safety Bldg                                    | \$25M          | DBB          |                            |            | PM           |
|   |  | Mason Co PUD3 Ops Center                                       | \$36M          | GC/CM-DBB    |                            | PM         | PM/CM        |
|   |  | Mason Transit/Community Ctr                                    | \$10M          | GC/CM        | PM                         | PM         | PM/CM        |
|   |  | Kenmore City Hall  | \$14M          | GC/CM-DBB    | PM                         | PM         | PM/CM        |
|   |  | Capitol Theatre Expansion                                      | \$11M          | GC/CM        | PM                         |            |              |
|   |  | Ft Vancouver Regional Library                                  | \$37.7M        | GC/CM        | PM                         |            |              |
|   |  | Microsoft Mother's Room Program                                | \$5M           | DBB          | PM                         | PM         | PM/CM        |
|   |  | MSFT-Move/Add/Change Program                                   | \$60M Annually | DBB/Neg      | PM                         | PM         | PM           |
| <b>Jim Dugan</b><br><b>Parametrix</b>   | Jim has over 45 years of experience managing the planning, design, engineering, and construction of industrial, commercial, and institutional projects in both public and private markets. Jim is highly skilled at alternative project delivery (GC/CM and D/B) and has intimate knowledge of RCW 39.10 and has served as a member of the PRC since 2016. | Vancouver Public Works Ops Ctr.                                | \$170M         | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Everett Municipal Bldg. Renov                                  | \$27M          | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Renton High School (Renton SD)                                 | \$11.5M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Lindberg High School (Renton SD)                               | \$36M          | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Lakehaven W&S - Redondo Elect & Odor Control                   | \$21.2M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Rainier Beach HS (Seattle Public Schools)                      | \$238.3M       | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Lakehaven W&S - New Headquarters Campus                        | \$45M          | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Columbia River HS Add/Mod (Vancouver Schools)                  | \$21.4M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Vancouver Institute of Technology & Arts (VPS)                 | \$39.5M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Three Elementary School Bundle (Auburn SD)                     | \$157.7M       | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Chelan CoPUD Headquarters & Ops Center                         | \$136.4M       | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Chelan Co PUD Rock Island & Rocky Reach Dam Support Facilities | \$70M          | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Mann MS Replacement (Clover Park SD)                           | \$68M          | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Four Elementary School Bundle (Auburn SD)                      | \$175.2M       | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | McLoughlin MS/Marshal ES (VPS)                                 | \$105.5M       | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Lake Stevens High School (Lake Stevens SD)                     | \$85.5M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Olympic Middle School Add/Mod (Auburn SD)                      | \$65.7M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Mt Vernon HS Old Main Bldg. (Mt. Vernon SD)                    | \$29.5M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Blakely ES Replacement (Bainbridge Island SD)                  | \$39M          | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Madison ES Replacement (Mt. Vernon SD)                         | \$42.4M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Harriet Rowley ES (Mt. Vernon SD)                              | \$42.2M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Central Kitsap HS/MS (Central Kitsap SD)                       | \$178M         | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Olympic High School Add/Mod                                    | \$38.5M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Browns Point ES Replacement (Tacoma PS)                        | \$31M          | GC/CM        | PMR                        | PMR        | PIC/AD/PMR   |
|   |  | Eastside Community Ctr (Tacoma Metro Parks)                    | \$30.8M        | GC/CM        | PIC/AD                     | PIC/AD     | PIC/AD       |
|   |  | Stewart Middle School Historic Add/Mod                         | \$58.7M        | GC/CM        | PIC/AD/PMR                 | PIC/AD/PMR | PIC/AD/PMR   |
|   |  | McCarver Elementary School Historic Add/Mod                    | \$36.4M        | GC/CM        | PMR                        | PMR        | PIC/AD/PMR   |

**Roles Key:**  
 PM - Project Manager  
 PIC-Principal in Charge  
 PA-Project Architect  
 CM-Construction Manager  
 CA-Construction Administration  
 PR = PRC & Procurement  
 AD = APD Advisory  
 PMR = Program Manager  
 ID = Interior Designer  
 A = Architect

| Name  | Summary of Experience  | Project Name   | Project Size | Project Type | Role During Project Phases |        |                |
|---|--|--|--------------|--------------|----------------------------|--------|----------------|
|   |  |  |              |              | Planning                   | Design | Construction   |
| <b>Dan Cody</b>   | Dan is a Senior Construction Manager/Project Manager with Parametrix. A registered architect, he has over 36 years of experience in the design and construction industry. Dan has thorough knowledge of RCW 39.10 as it applies to GC/CM delivery and has led and managed the PRC approval and GC/CM procurement process for more than thirty-four major projects totaling nearly \$2.1B in total project value. | Vancouver Public Works Ops Ctr.                                | \$170M       | GC/CM        | PR                         |        |                |
| <b>Parametrix</b>   |  | Everett Municipal Bldg. Renov                                  | \$27M        | GC/CM        | PR/PM                      | AD     | AD             |
|   |  | Renton High School (Renton SD)                                 | \$11.5M      | GC/CM        | PR                         |        |                |
|   |  | Lindberg High School (Renton SD)                               | \$36M        | GC/CM        | PR                         |        |                |
|   |  | Lakehaven W&S - Redondo Elect & Odor Control                   | \$21.2M      | GC/CM        | PR/AD                      | AD     | AD             |
|   |  | Rainier Beach HS (Seattle Public Schools)                      | \$238.3M     | GC/CM        | PR                         |        |                |
|   |  | Lakehaven W&S- New Headquarters Campus                         | \$45M        | GC/CM        | PR/PM                      | PM     | PM             |
|   |  | Columbia River HS Add/Mod (VPS)                                | \$21.4M      | GC/CM        | PR                         |        |                |
|   |  | Vancouver Institute of Technology & Arts (VPS)                 | \$39.5M      | GC/CM        | PR                         |        |                |
|   |  | Three Elementary School Bundle (Auburn SD)                     | \$157.7M     | GC/CM        | PR/AD                      | AD     | AD             |
|   |  | Chelan Co PUD Headquarters & Ops Center                        | \$136.4M     | GC/CM        | PR                         |        |                |
|   |  | Chelan Co PUD Rock Island & Rocky Reach Dam Support Facilities | \$70M        | GC/CM        | PR                         |        |                |
|   |  | Mann MS Replacement (Clover Park SD)                           | \$68M        | GC/CM        | PR                         |        |                |
|   |  | Four Elementary School Bundle (Auburn SD)                      | \$175.2M     | GC/CM        | PR/AD                      | AD     | AD             |
|   |  | McLoughlin MS/Marshal ES (VPS)                                 | \$105.5M     | GC/CM        | PR/PM                      | PM     | PM             |
|   |  | Lake Stevens High School (Lake Stevens SD)                     | \$85.5M      | GC/CM        | PR/PM                      | PM     |                |
|   |  | Olympic MS Add/Mod (Auburn SD)                                 | \$65.7M      | GC/CM        | PR                         |        |                |
|   |  | Mt Vernon HS Old Main Bldg. (Mt.Vernon SD)                     | \$29.5M      | GC/CM        | PR                         |        |                |
|   |  | Blakely ES Replacement (Bainbridge Island SD)                  | \$39M        | GC/CM        | PR                         |        |                |
|   |  | Madison ES Replacement (Mt. Vernon SD)                         | \$42.4M      | GC/CM        | PR                         |        |                |
|   | Harriet Rowley ES (Mt. Vernon SD)  | \$42.2M  | GC/CM        | PR           |                            |        |                |
|   | Central Kitsap HS/MS (Central Kitsap SD)   | \$178M   | GC/CM        | PR           |                            |        |                |
|   | Olympic High School Add/Mod  | \$38.5M  | GC/CM        | PR           |                            |        |                |
|   | Browns Point ES (Tacoma Public Schools)  | \$31M  | GC/CM        | PR           |                            |        |                |
|   | Eastside Community Ctr (Tacoma Metro Parks)  | \$30.8M  | GC/CM        | PR           |                            |        |                |
| <b>Matt Godlove</b>   | Mr. Godlove has 45 years of construction and project management experience representing public and private owners. He has worked in the trades, as a project superintendent, and PM/CM. His expertise is in schedule oversight, quality control, CM, and communications. Mr Godlove has worked on 6 GC/CM and or other alternate delivery projects under the general contractor and as owner's representative.   | Everett Municipal Bldg Renov                                   | \$27M        | GC/CM        |                            |        | PM             |
| <b>Parametrix</b>   |  | SPS Rainier Beach High School                                  | \$206M       | GC/CM        |                            |        | PM             |
| (projects listed most current to oldest and only most relevant) |  | Muckleshoot K12 expansion design                               | \$10M        | GC/CM        | CM                         |        |                |
|   |  | MVSD Admin and HS Modernization                                | \$35M        | GC/CM        |                            |        | PM             |
|   |  | Magic Kingdom HUB Project                                      | \$30M        | IPD          |                            |        | Superintendent |
|   |  | SODO Lifestyle Center Orlando FL                               | \$35M        | GC/CM        |                            |        | Superintendent |
| <b>Doug Nichols</b>   | Mr. Nichols has five decades of experience in the design of schools, real estate development, and school district owner representation. He has provided facility design and planning, financial management, and project management on a wide range of public and private projects. Mr. Nichols specializes in maximizing OSPI SCAP funding for school districts.   | Marysville Getchell High School                                | \$92M        | GC/CM        | PIC                        | PIC    | PIC            |
| <b>Nichols Consulting</b>                                       |  | White River School District Bond Campaign                      | \$140M       | DBB          | PIC/PM                     | PIC/PM | PIC/PM         |
|   |  | Camas School District Multiple Bonds                           | \$152M       | DBB          | PIC/PM                     | PIC/PM | PIC/PM         |
|   |  | Chehalis Elementary Schools (2)                                | \$44M        | DBB          | PIC                        | PIC    | PIC            |
|   |  | Eastmont School District Bond Campaign                         | \$73M        | DBB          | PIC                        | PIC    | PIC            |
|   |  | Cascadia Elementary (Ferndale School District)                 | \$20M        | DBB          | PIC                        | PIC    | PIC            |
|   |  | Freeman School District Bond Campaign                          | \$33M        | DBB          | PIC                        | PIC    | PIC            |
|   |  | Hockinson High School  | \$21M        | DBB          | PIC                        | PIC    | PIC            |
|   |  | Kelso High School and Barnes Elementary                        | \$47M        | DBB          | PIC                        | PIC    | PIC            |
|   |  | La Center K-8  | \$13M        | DBB          | PIC                        | PIC    | PIC            |
|   | Meridian High School & Irene Reither Elementary  | \$40M  | DBB          | PIC          | PIC                        | PIC    |                |



| Name  | Summary of Experience  | Project Name                 | Project Size | Project Type | Role During Project Phases |        |              |
|---|--|------------------------------|--------------|--------------|----------------------------|--------|--------------|
|   |  |                              |              |              | Planning                   | Design | Construction |
| <b>Tim Jewett</b><br><b>Dykeman Architects</b>      | Mr. Jewett has 35 years of design and construction administration experience in the educational, commercial, and housing markets. His expertise is in visioning / programming, client and contractor relationships and managing design teams from the very early stages through closeout. Mr. Jewett has worked on 9 GC/CM projects in his career.           | Mukilteo School District PAC | 4.6M         | DBB          | PIC                        | PIC    | PIC          |
| Challenger & Horizon ES Renov & Add                 |  | \$25M                        | GC/CM        | PIC          | PIC                        | PIC    |              |
| Ferndale High School                                |  | \$93.5M                      | GC/CM        | PIC          | PIC                        | PIC    |              |
| Twin Lakes Landing Phase II                         |  | \$21.4M                      | GC/CM        | PIC          | PIC                        | PIC    |              |
| Lake Stevens HS Renov & Addition                    |  | \$87M                        | GC/CM        | PIC          | PIC                        | PIC    |              |
| HopeWorks Station Phase II                          |  | \$22.9M                      | GC/CM        | PIC          | PIC                        | PIC    |              |
| Sehome High School                                  |  | \$84.76M                     | GC/CM        | PIC          | PIC                        | PIC    |              |
| North Creek High School                             |  | \$95M                        | GC/CM        | PIC          | PIC                        | PIC    |              |
| Valley View Middle School                           |  | \$56M                        | DBB          | PIC          | PIC                        | PIC    |              |
| Bothell HS Phase 3                                  |  | \$24.5MM                     | GC/CM        | PM           | PM                         | PM     |              |
| Bothell HS Phase 2                                  |  | \$15.8M                      | GC/CM        | PA           | PA                         | PA     |              |
| Bothell HS Phase 1                                  |  | \$8.7M                       | DBB          |              | PA                         |        |              |
| Cascade HS Modernization                            |  | \$23M                        | DBB          | PA           | PA                         | PA     |              |
| <b>Trish Sherman</b><br><b>Dykeman Architects</b>   | Ms. Sherman has 33 years of design, construction administration, and project management experience in the K-12 education and commercial sectors. Her expertise is in visioning / programming, client and contractor relationships, design team management, and communication. Ms. Sherman has worked on 6 GC/CM projects in her career.                      | Arlington Operations Center  | \$27.3M      | PDB          | PM                         | PM     | PM           |
| Mukilteo School District PAC                        |  | \$4.6M                       | DBB          | PM           | PM                         | PM     |              |
| Challenger & Horizon ES Renov & Add                 |  | \$25M                        | GC/CM        | PM           | PM                         | PM     |              |
| Ferndale High School                                |  | \$93.5M                      | GC/CM        | PM           |                            |        |              |
| Lake Stevens HS Renov & Addition                    |  | \$87M                        | GC/CM        | PM           | PM                         | PM     |              |
| Ruby Bridges ES                                     |  | \$52.5M                      | GC/CM        | PM           | PM                         | PM     |              |
| North Creek High School                             |  | \$95M                        | GC/CM        | PM           | PM                         | PM     |              |
| Valley View Middle School                           |  | \$56M                        | DBB          | PM           | PM                         | PM     |              |
| Everett HS Little Theater Mod                       |  | \$4.7M                       | DBB          | PM           | PM                         | PM     |              |
| Bothell HS Phase 2                                  |  | \$15.8M                      | GC/CM        |              | PA                         |        |              |
| Garfield ES   |  | \$10.3M                      | DBB          | PM           | PM                         | PM     |              |
| Canyon Park Junior HS                               | \$11M  | DBB                          | PA           | PA           | PA                         |        |              |
| <b>Michael Stevens</b><br><b>Dykeman Architects</b> | Mr. Stevens has 25 years of planning, design, construction administration, and project management experience in the K-12 education and commercial sectors. His expertise is in planning and design, client and contractor relationships, and communication. Mr. Stevens has worked on 7 GC/CM projects in his career.  | Ferndale High School         | \$93.5M      | GC/CM        | PA                         | PA     | PA           |
| Twin Lakes Landing Phase II                         |  | \$21.4M                      | GC/CM        | PA           | PA                         | PA     |              |
| Lake Stevens HS Renov & Addition                    |  | \$87M                        | GC/CM        | PA           | PA                         | PA     |              |
| Hillcrest West Remodel                              |  | \$3.3M                       | DBB          | PA           | PA                         | PA     |              |
| HopeWorks Station Phase II                          |  | \$22.9M                      | GC/CM        | PA           | PA                         | PA     |              |
| Sehome High School                                  |  | \$84.76M                     | GC/CM        | PA           | PA                         | PA     |              |
| Ruby Bridges ES                                     |  | \$52.5M                      | GC/CM        | PA           | PA                         | PA     |              |
| Tambark Creek Elementary School                     |  | \$55.5M                      | DBB          | PA           | PA                         | PA     |              |
| North Creek High School                             |  | \$95M                        | GC/CM        | PA           | PA                         | PA     |              |
| Valley View Middle School                           | \$56M  | DBB                          | PA           | PA           | PA                         |        |              |
| <b>Miranda Otto</b><br><b>Dykeman Architects</b>    | Ms. Otto has 9 years of design, project architect, and construction administration experience, with 7 of those years in the commercial and K-12 education sectors. Her expertise is in working with the design team to ensure adherence to client goals, as well as compliance with applicable codes. Ms. Otto has worked on 2 GC/CM projects in her career. | Sunnyland ES Replacement     | \$31.3M      | GC/CM        | PA                         | PA     | PA           |
| Lake Stevens HS Renov & Addition                    |  | \$87M                        | GC/CM        | PA           | PA                         | PA     |              |

| Name  | Summary of Experience   | Project Name                       | Project Size | Project Type | Role During Project Phases |        |              |
|---|---|------------------------------------|--------------|--------------|----------------------------|--------|--------------|
|   |   |                                    |              |              | Planning                   | Design | Construction |
| <b>Melissa McFagden</b><br><b>NAC Architecture</b>  | Ms. McFagden has dedicated her career to creating spaces in which children will learn, grow, and flourish. Melissa is a lifelong learner, striving to continually understand how the built environment can support and enhance a child's educational experience.              | Horizon Middle School Renovation   | \$23M        | GC/CM        | PIC                        | PIC    | PIC          |
|   |   | Salk Middle School                 | \$27M        | GC/CM        | A                          | A      | A            |
|   |   | Adams Elementary School            | \$26M        | GC/CM        | PIC                        | PIC    | PIC          |
|   |   | Flett Middle School                | \$44M        | GC/CM        | PIC                        | PIC    | PIC          |
|   |   | Lake Stevens P-5 Campus            | \$39M        | DBB          | A                          | A      | A            |
|   |   | Pullman High School                | \$52M        | DBB          | A                          | A      | A            |
|   |   | Glover Middle School               | \$43M        | DBB          | A                          | A      | A            |
|   |   | Selah Middle School                | \$29M        | DBB          | PM                         | PM     | PM           |
|   |   | Deer Park High School              | \$34M        | DBB          | PA                         | PA     | PA           |
|   |   | Mica Peak High School & ELC        | \$9M         | DBB          | PM                         | PM     | PM           |
| Selah SD Lince Kindergarten                         | \$15M   | DBB                                | A            | A            | A                          |        |              |
| <b>Karee Loghry</b><br><b>NAC Architecture</b>      | Ms. Loghry has more than 20 years of experience in school planning and design. With hands-on knowledge of clients', consultants', and contractors' distinct concerns, she resolves diverse interests with diplomacy. Open communication is a hallmark of her practice.        | Snohomish High School              | \$45M        | GC/CM        |                            | A      |              |
|   |   | Auburn Terminal Park Elementary    | \$50M        | GC/CM        | PM                         | PM     | PM           |
|   |   | Auburn Chinook Elementary          | \$43M        | GC/CM        | PM                         | PM     | PM           |
|   |   | Auburn Pioneer Elementary          | \$41M        | GC/CM        | PM                         | PM     | PM           |
|   |   | Auburn Dick Scobee Elementary      | \$39M        | GC/CM        | PM                         | PM     | PM           |
|   |   | Tacoma Silas High School           | \$40M        | DBB          |                            |        | PM           |
|   |   | Snohomish Little Cedars Elementary | \$16M        | DBB          |                            | A      |              |
|   |   | Snohomish Glacier Peak High School | \$60M        | DBB          |                            | A      |              |
|   |   | Auburn Cascade Middle School       | \$1M         | DBB          | PA                         | PA     | PA           |
| Pacific Charter School Summit Atlas                 | \$10M   | Negotiated                         | PM           | PM           | PM                         |        |              |
| <b>Kelly Hendrickson</b><br><b>NAC Architecture</b> | Kelly is a seasoned interior designer with a specific emphasis on educational planning who has completed many of NAC's elementary and middle school modernizations. She is a leader in educational facility design and has presented in seminars and podcasts on the subject. | Adams Elementary School            | \$26M        | GC/CM        | ID                         | ID     | ID           |
|   |   | Salk Middle School                 | \$27M        | GC/CM        | ID                         | ID     | ID           |
|   |   | Glover Middle School               | \$43M        | GC/CM        | ID                         | ID     | ID           |
|   |   | Horizon Middle School Renovation   | \$23M        | GC/CM        | ID                         | ID     | ID           |
|   |   | Selah Middle School                | \$29M        | DBB          | ID                         | ID     | ID           |
|   |   | Quincy High School                 | \$64M        | DBB          | ID                         | ID     | ID           |
|   |   | Pullman High School                | \$52M        | DBB          | ID                         | ID     | ID           |
|   |   | Lake Stevens Early Learning Center | \$10M        | DBB          | ID                         | ID     | ID           |
|   |   | Ferris High School                 | \$60M        | GC/CM        | ID                         | ID     | ID           |
|   |   | Selah SD Lince Kindergarten        | \$15M        | DBB          | ID                         | ID     | ID           |
| Mica Peak High School & ELC                         | \$9M  | DBB                                | ID           | ID           | ID                         |        |              |
| <b>Kevin Flanagan</b><br><b>NAC Architecture</b>    | A school design specialist, Mr. Flanagan has led more than 30 PK-12 projects over the past 25 years. Kevin understands school programs, tailoring each design to fit specific needs while flexibly supporting evolving pedagogy.  | Snohomish High School              | \$45M        | GC/CM        | A                          | A      | A            |
|   |   | Newport High School                |              | DBB          | PIC                        | PIC    | PIC          |
|   |   | Bennett Elementary School          | \$36M        | DBB          | PIC                        | PIC    | PIC          |
|   |   | Baldwin Elementary School          | \$60M        | GC/CM        | PIC                        | PIC    | PIC          |
|   |   | Kimball Elementary School          | \$54M        | DBB          | PIC                        | PIC    | PIC          |
|   |   | Bellevue College Residence Hall    | \$30M        | GC/CM        | A                          | A      | A            |
|   |   | Snohomish Little Cedars Elementary | \$16M        | DBB          | PM                         | PM     | PM           |
|   |   | Dessie Evans Elementary School     | \$37M        | DBB          | PIC                        | PIC    | PIC          |
|   |   | Hazel Wolf K-8 School              | \$27M        | DBB          | A                          | A      | A            |
|   |   | Wing Luke Elementary               | \$32M        | DBB          | PIC                        | PIC    | PIC          |
| Snohomish Little Cedars Elementary                  | \$16M   | DBB                                | PM           | PM           | PM                         |        |              |

| Name                                     | Summary of Experience   | Project Name                                      | Project Size | Project Type | Role During Project Phases |        |              |
|--|---|---|--------------|--------------|----------------------------|--------|--------------|
|  |   |   |              |              | Planning                   | Design | Construction |
| <b>Rob Kuffel</b>                        | Rob is a 20-year veteran of NAC who has worked as a project manager and project architect for K-12 projects on both sides of the Cascades. He is a wealth of knowledge when it comes to architectural software and construction methods.  | North Central High School Phase 2                 | \$13M        | GC/CM        | A                          | A      | A            |
| <b>NAC Architecture</b>                  |   | Salk Middle School                                | \$27M        | GC/CM        | A                          | A      | A            |
|  |   | Pullman High School                               | \$52M        | DBB          | A                          | A      | A            |
|  |   | Selah Middle School                               | \$29M        | DBB          | A                          | A      | A            |
|  |   | Lake Stevens P-5 Campus                           | \$39M        | DBB          | A                          | A      | A            |
|  |   | Cavelero Mid High School                          | \$51M        | DBB          | A                          | A      |              |
|  |   | Quincy High School                                | \$64M        | DBB          | A                          | A      | A            |
|  |   | Deer Park High School                             | \$34M        | DBB          | PA                         | PA     | PA           |
|  | Missoula International School   | \$6M  | Negotiated   | PM           | PM                         | PM     |              |
| <b>Mica Klein</b><br><b>Perkins Coie</b> | The District is represented by Perkins Coie LLP's Construction Group. Perkins Coie has deep experience with Chapter 39.10 RCW alternative project delivery, and has represented numerous public agencies in connection with complex GC/CM projects. Mica Klein, Partner, will serve as the School District's lead attorney. Mica's practice focuses on complex public construction and dispute resolution. Mica specializes in structuring, drafting, negotiating, and implementing complex agreements for large-scale, \$20M+ public projects. Among these projects, Mica has successfully counseled numerous clients on all aspects of GC/CM procurement, including Seattle Public Schools, Bethel School District, Highline School District, and Ellensburg School District. | <b>Specific project information not disclosed</b> |              |              |                            |        |              |

Lake Stevens School District Project History

Attachment F

| Project Name                           | Project Description  | Delivery Method | Architect          | Contractor                      | Planned Start | Planned Completion | Actual Start | Actual Completion | Original Budget | Final Cost | Reason for Schedule or Budget Overrun   |
|--|--|-----------------|--------------------|---------------------------------|---------------|--------------------|--------------|-------------------|-----------------|------------|---|
| Lake Stevens High School Modernization | Add 3 story academic wing including admin and learning commons, new gym, renovate pool, CTE wing, music wing remodel, locker room renovations, paint&carpet&lighting&audio in all existing classrooms, campus wide fire alarm upgrade. | GC/CM           | Dykeman Architects | Cornerstone General Contractors | 2018          | 2021               | 2018         | 2021              | \$ 87 M         | \$ 85.5 M  |   |
| Stevens Creek Elementary School        | New elementary school  | DBB             | NAC Architecture   | Roger Hickel Contracting        | 2016          | 2018               | 2016         | 2018              | \$ 42 M         | \$ 42.7 M  | Added more scope due to grant funding received  |
| New Early Learning Center              | Early learning center for children 3-4 years old   | DBB             | NAC Architecture   | Roger Hickel Contracting        | 2016          | 2017               | 2016         | 2017              | \$ 13 M         | \$ 12.8 M  |   |
| District-wide Security Projects        | Added access control to all buildings, added security cameras at all schools, added secure entries to all schools  | DBB             | NAC Architecture   | Various                         | 2016          | 2023               | 2016         | 2023              | \$6.6 M         | \$6.6 M    |   |
| Portables                              | 25 new portables across the District since 2015 to accommodate growth  | DBB             | NAC Architecture   | Various                         | 2015          | 2022               | 2015         | 2022              | \$ 5 M          | \$ 5.07 M  | Added access control scope to several portables due to funds availability from bond security improvement funds. |
| Skyline K3 Modulares                   | Add 3 modular buildings, (6 classrooms) with sewer/water tie-ins   | DBB             | NAC Architecture   | Pacific Mobile/ICI              | 2021          | 2021               | 2021         | 2021              | \$ 3.7 M        | \$ 3.7 M   |   |
| Hillcrest West Renovation              | Interior improvements: flooring, paint, ceiling, casework, new food service area, new office area, new interior signage. Exterior improvements; roof, doors, windows, pain and wayfinding signage.                                     | DBB             | Dykeman Architects | Moon Construction               | 2019          | 2020               | 2019         | 2020              | \$3.3 M         | \$3.3 M    |   |
| Glenwood K3 Modulares                  | Add 2 modular buildings (4 classrooms)   | DBB             | NAC Architecture   | Pacific Mobile/ICI              | 2021          | 2021               | 2021         | 2021              | \$2.1 M         | \$2 M      |   |
| Skyline Kindergarten Addition          | 2 kindergarten classrooms with integrated single occupancy restrooms, approx 2700sqft.   | DBB             | NAC Architecture   | Tiger Construction              | 2018          | 2019               | 2018         | 2019              | \$1.8 M         | \$1.8 M    |   |
| Glenwood Kindergarten Addition         | 2 kindergarten classrooms with integrated single occupancy restrooms, approx 2700sqft.   | DBB             | NAC Architecture   | Tiger Construction              | 2018          | 2019               | 2018         | 2019              | \$1.8 M         | \$1.8 M    |   |
| Sunnycrest Kindergarten Addition       | 2 kindergarten classrooms with integrated single occupancy restrooms, approx 2700sqft.   | DBB             | NAC Architecture   | Colacurcio Bros                 | 2017          | 2018               | 2017         | 2018              | \$1.72 M        | \$1.685 M  |   |
| Highland Kindergarten Addition         | 2 kindergarten classrooms with integrated single occupancy restrooms, approx 2700sqft.   | DBB             | NAC Architecture   | Colacurcio Bros                 | 2017          | 2018               | 2017         | 2018              | \$1.7 M         | \$1.65 M   |   |
| Mt Pilchuck Kindergarten Addition      | 2 kindergarten classrooms with integrated single occupancy restrooms, approx 2700sqft.   | DBB             | NAC Architecture   | Axthelm Construction            | 2017          | 2018               | 2017         | 2018              | \$1.5 M         | \$1.5 M    |   |
| Hillcrest Kindergarten Additions       | 2 kindergarten classrooms with integrated single occupancy restrooms, approx 2700sqft.   | DBB             | NAC Architecture   | Axthelm Construction            | 2017          | 2018               | 2017         | 2018              | \$1.5 M         | \$1.45 M   |   |
| Middle Schools Track Replacements      | Addition of 2 kindergarten classrooms with integrated single occupancy restrooms, approx 2700sqft.   | DBB             | NAC Architecture   | Premiere Fields                 | 2018          | 2019               | 2018         | 2019              | \$1.67 M        | \$1.52 M   |   |
| PTC-South Satellite                    | Additional office space for transportation via new portable building at Cavelero MHS   | DBB             | NAC Architecture   | Pacific Mobile                  | 2017          | 2018               | 2017         | 2018              | \$1.3 M         | \$1.29 M   |   |

Attachment G

GC/CM Self Perform (SP) Tracking Sheet

Project: Lake Stevens High School Modernization  
GC/CM: Cornerstone General Contractors

| Bid Package Description   | Bid Package Plan - PH 1 |                      |            | Bid Package Plan - PH 2 |                     |            | Bid Package Plan - PH 3 |              |            | Bid Opening Results |                                   |                         | Construction    |                 |                         |                 |      |
|---|-------------------------|----------------------|------------|-------------------------|---------------------|------------|-------------------------|--------------|------------|---------------------|-----------------------------------|-------------------------|-----------------|-----------------|-------------------------|-----------------|------|
|   | SP                      | Bid Estimate         | % of Total | SP                      | Bid Estimate        | % of Total | SP                      | Bid Estimate | % of Total | # Bids              | Low Bidder                        | Bid Amount              | % of Total      | Approved        | Final Cost              | % of Total      |      |
|   | Pkg                     |                      |            | Pkg                     |                     |            | Pkg                     |              |            | Rec'd               |                                   |                         |                 | Changes         |                         |                 |      |
| BP-03.1 Structures  | Y                       | \$ 7,256,518         | 11.7%      |                         |                     |            |                         |              |            | 2                   | Cornerstone                       | \$ 6,939,000.00         | 9.8%            | \$ 2,589,010.00 | \$ 9,528,010.00         | 12.7%           |      |
| BP-03.1(2) Structures   |                         |                      |            | Y                       | \$ 254,208          | 8.7%       |                         |              |            | 1                   | Cornerstone                       | \$ 293,000.00           | 0.4%            | \$ 157,064.00   | \$ 450,064.00           | 0.6%            |      |
| BP-03.1 (3A) Structures   |                         |                      |            |                         |                     |            | Y                       | \$ 1,003,612 | 7.5%       | 1                   | Cornerstone                       | \$ 957,000.00           | 1.3%            | \$ 266,279.00   | \$ 1,223,279.00         | 1.6%            |      |
| BP-04.1 Masonry   |                         | \$ 717,244           |            |                         |                     |            |                         |              |            | 5                   | Construction By Champion          | \$ 741,550.00           |                 | \$ 85,645.00    | \$ 827,195.00           | 1.1%            |      |
| BP-06.1 Casework  |                         | \$ 1,872,912         |            |                         |                     |            |                         |              |            | 2                   | Pacific Cabinets                  | \$ 1,915,060.00         |                 | \$ 97,673.00    | \$ 2,012,733.00         | 2.7%            |      |
| BP-07.1 Metal Panels, Siding & Flashing   |                         | \$ 2,175,982         |            |                         |                     |            |                         |              |            | 1                   | Axiom                             | \$ 1,826,884.00         |                 | \$ 170,551.00   | \$ 1,997,435.00         | 2.7%            |      |
| BP-07.1 (3A) Metal Panels, Siding & Flashing                                    |                         |                      |            |                         |                     |            |                         | \$ 423,554   |            | 3                   | MD Exteriors                      | \$ 225,000.00           |                 | \$ 32,164.00    | \$ 257,164.00           | 0.3%            |      |
| BP-07.2 Thermoplastic Membrane Roofing  |                         | \$ 1,928,211         |            |                         |                     |            |                         |              |            | 2                   | Axiom D7                          | \$ 1,810,000.00         |                 | \$ 34,088.00    | \$ 1,844,088.00         | 2.4%            |      |
| BP-07.2(2) Thermoplastic Membrane Roofing                                       |                         |                      |            |                         | \$ 176,168          |            |                         |              |            | 4                   | Stanley Roofing                   | \$ 213,850.00           |                 | \$ 7,986.00     | \$ 221,836.00           | 0.3%            |      |
| BP-07.2 (3A) Thermoplastic Membrane Roofing                                     |                         |                      |            |                         |                     |            |                         | \$ 321,750   |            | 1                   | Stanley Roofing                   | \$ 243,820.00           |                 | \$ 1,676.00     | \$ 245,496.00           | 0.3%            |      |
| BP-08.1 Aluminum Window Systems   |                         | \$ 2,496,412         |            |                         |                     |            |                         |              |            | 3                   | Pacific Window Systems            | \$ 2,093,600.00         |                 | \$ 70,996.00    | \$ 2,164,596.00         | 2.9%            |      |
| BP-08.2 Openings  |                         | \$ 985,750           |            |                         |                     |            |                         |              |            | 3                   | Builders Hardware                 | \$ 603,849.00           |                 | \$ 227,374.00   | \$ 831,223.00           | 1.1%            |      |
| BP-08.2 (3A) Openings   |                         |                      |            |                         |                     |            |                         | \$ 202,300   |            | 4                   | Washington Architectural Hardware | \$ 141,119.00           |                 | \$ 443.00       | \$ 141,562.00           | 0.2%            |      |
| BP-09.1 Framing & GWB   |                         | \$ 3,917,768         |            |                         |                     |            |                         |              |            | 3                   | Mehrer                            | \$ 3,959,076.00         |                 | \$ 580,757.00   | \$ 4,539,833.00         | 6.0%            |      |
| BP-09.1 (3A) Framing & GWB  |                         |                      |            |                         |                     |            |                         | \$ 531,763   |            | 5                   | Washington Best Finishes          | \$ 460,533.00           |                 | \$ 152,246.00   | \$ 612,779.00           | 0.8%            |      |
| BP-09.2 Acoustical Ceilings & Treatments  |                         | \$ 862,152           |            |                         |                     |            |                         |              |            | 1                   | Forrest Sound                     | \$ 906,834.00           |                 | \$ 66,489.00    | \$ 973,323.00           | 1.3%            |      |
| BP-09.2 (3A) Acoustical Ceilings & Treatments                                   |                         |                      |            |                         |                     |            |                         | \$ 246,052   |            | 3                   | Acoustics West                    | \$ 207,609.00           |                 | \$ -            | \$ 207,609.00           | 0.3%            |      |
| BP-09.2 (3B) Acoustical Ceilings & Treatments                                   |                         |                      |            |                         |                     |            |                         | \$ 214,500   |            | 2                   | Elevated Acoustics                | \$ 55,900.00            |                 | \$ 103,751.00   | \$ 159,651.00           | 0.2%            |      |
| BP-09.3 Carpet & Resilient  |                         | \$ 516,171           |            |                         |                     |            |                         |              |            | 3                   | Spectra                           | \$ 592,875.00           |                 | \$ 26,398.00    | \$ 619,273.00           | 0.8%            |      |
| BP-09.3 (3A) Carpet & Resilient   |                         |                      |            |                         |                     |            |                         | \$ 164,766   |            | 4                   | Great Floors                      | \$ 102,990.00           |                 | \$ (27,871.00)  | \$ 75,119.00            | 0.1%            |      |
| BP-09.3 (3B) Carpet & Resilient   |                         |                      |            |                         |                     |            |                         | \$ 268,125   |            | 4                   | Great Floors                      | \$ 149,213.00           |                 | \$ 70,865.00    | \$ 220,078.00           | 0.3%            |      |
| BP-09.4 Tiling  |                         | \$ 318,643           |            |                         |                     |            |                         |              |            | 4                   | Great Floors                      | \$ 299,940.00           |                 | \$ 29,674.00    | \$ 329,614.00           | 0.4%            |      |
| BP-09.4 (3A) Tiling   |                         |                      |            |                         |                     |            |                         | \$ 184,923   |            | 5                   | B&P Tiling                        | \$ 53,737.00            |                 | \$ 3,325.00     | \$ 57,062.00            | 0.1%            |      |
| BP-09.4 (3B) Tiling   |                         |                      |            |                         |                     |            |                         | \$ 214,500   |            | 3                   | Quality Floors                    | \$ 32,900.00            |                 | \$ -            | \$ 32,900.00            | 0.0%            |      |
| BP-09.5 Wood Athletic Flooring  |                         | \$ 252,355           |            |                         |                     |            |                         |              |            | 3                   | Western Hardwood                  | \$ 180,000.00           |                 | \$ 3,355.00     | \$ 183,355.00           | 0.2%            |      |
| BP-09.6 Painting, Coatings & Sealants   |                         | \$ 811,795           |            |                         |                     |            |                         |              |            | 1                   | NW Complete Contracting           | \$ 692,617.00           |                 | \$ 110,975.00   | \$ 803,592.00           | 1.1%            |      |
| BP-09.6(2) Painting, Coatings & Sealants  |                         |                      |            |                         | \$ 69,615           |            |                         |              |            | 4                   | Matilla Painting                  | \$ 76,400.00            |                 | \$ 17,751.00    | \$ 94,151.00            | 0.1%            |      |
| BP-09.6 (3A) Painting, Coatings & Sealants                                      |                         |                      |            |                         |                     |            |                         | \$ 231,353   |            | 6                   | NW Complete                       | \$ 69,140.00            |                 | \$ -            | \$ 69,140.00            | 0.1%            |      |
| BP-09.6 (3B) Painting, Coatings & Sealants                                      |                         |                      |            |                         |                     |            |                         | \$ 268,125   |            | 5                   | Mattila                           | \$ 51,809.00            |                 | \$ 77,448.00    | \$ 129,257.00           | 0.2%            |      |
| BP-10.1 Building Specialties  | Y                       | \$ 3,743,108         | 6.0%       |                         |                     |            |                         |              |            | 1                   | Cornerstone                       | \$ 4,258,250.00         | 6.0%            | \$ 427,757.00   | \$ 4,686,007.00         | 6.2%            |      |
| BP-10.1 (3A) Building Specialties   |                         |                      |            |                         |                     |            |                         | Y            | \$ 517,304 | 3.9%                | 1                                 | Cornerstone             | \$ 799,000.00   | 1.1%            | \$ 111,301.00           | \$ 910,301.00   | 1.2% |
| BP-10.1 (3B) Building Specialties   |                         |                      |            |                         |                     |            |                         | Y            | \$ 750,750 | 5.6%                | 1                                 | Cornerstone             | \$ 1,314,214.00 | 1.9%            | \$ 910,153.00           | \$ 2,224,367.00 | 3.0% |
| BP-13.1(2) Pool Contractor  |                         |                      |            |                         | \$ 771,336          |            |                         |              |            | 3                   | The Pool Company                  | \$ 580,515.00           |                 | \$ (8,661.00)   | \$ 571,854.00           | 0.8%            |      |
| BP-21.1 Fire Protection   |                         | \$ 588,504           |            |                         |                     |            |                         |              |            | 3                   | Fireshield                        | \$ 570,000.00           |                 | \$ 92,849.00    | \$ 662,849.00           | 0.9%            |      |
| BP-21.1(2) Fire Protection  |                         |                      |            |                         | \$ 57,718           |            |                         |              |            | 3                   | Fireshield                        | \$ 35,700.00            |                 | \$ -            | \$ 35,700.00            | 0.0%            |      |
| BP-21.1 (3A) Fire Protection  |                         |                      |            |                         |                     |            |                         | \$ 93,308    |            | 2                   | Fireshield                        | \$ 121,700.00           |                 | \$ 401.00       | \$ 122,101.00           | 0.2%            |      |
| BP-31.1 Site Development  |                         | \$ 3,700,210         |            |                         |                     |            |                         |              |            | 3                   | Pellico                           | \$ 4,443,800.00         |                 | \$ 532,527.00   | \$ 4,976,327.00         | 6.6%            |      |
| BP-31.2 Site Concrete   |                         | \$ 1,165,812         | 1.9%       |                         |                     |            |                         |              |            | 3                   | LaRusso                           | \$ 805,876.00           |                 | \$ (23,740.00)  | \$ 782,136.00           | 1.0%            |      |
| BP-31.3 Asphalt Paving  |                         | \$ 502,339           |            |                         |                     |            |                         |              |            | 1                   | Granite Construction              | \$ 529,750.00           |                 | \$ 25,100.00    | \$ 554,850.00           | 0.7%            |      |
| BP-32.2 Landscaping & Irrigation  |                         | \$ 744,794           |            |                         |                     |            |                         |              |            | 3                   | Specialized                       | \$ 587,404.00           |                 | \$ 255.00       | \$ 587,659.00           | 0.8%            |      |
| BP-32.2 (3B) Landscaping & Irrigation   |                         |                      |            |                         |                     |            |                         | \$ 214,500   |            | 3                   | Specialized                       | \$ 246,026.00           |                 | \$ 23,639.00    | \$ 269,665.00           | 0.4%            |      |
| MCCM Mechanical (DBC)   |                         | \$ 10,879,550        |            |                         | \$ 939,709          |            |                         |              |            | 3                   | Diamond B / Harris                | \$ 10,480,484.00        |                 | \$ 21,862.00    | \$ 13,570,163.00        | 18.0%           |      |
| ECCM Electrical (Valley)  |                         | \$ 9,346,764         |            |                         | \$ 246,671          |            |                         |              |            | 3                   | Valley                            | \$ 10,152,271.00        |                 | \$ 1,042,758.00 | \$ 14,504,374.00        | 19.3%           |      |
| <b>Total Cost of Work</b>   |                         | <b>\$ 54,782,994</b> |            |                         | <b>\$ 2,515,425</b> |            |                         |              |            |                     |                                   | <b>\$ 60,820,295.00</b> |                 |                 | <b>\$ 75,309,770.00</b> | <b>100.0%</b>   |      |
| Unawarded   |                         | \$ 1,912,983         |            |                         | \$ 66,939           |            |                         |              |            |                     |                                   | \$ 2,970,334.00         |                 |                 | \$ 2,970,334.00         |                 |      |
| Contingency   |                         | \$ 2,252,084         |            |                         | \$ 103,193          |            |                         |              |            |                     |                                   | \$ 2,811,793.00         |                 |                 | \$ 2,811,793.00         |                 |      |
| Negotiated Support Services   |                         | \$ 3,265,537         |            |                         | \$ 239,711          |            |                         |              |            |                     |                                   | \$ 4,367,548.00         |                 |                 | \$ 4,367,548.00         |                 |      |
| Total MACC  |                         | \$ 62,213,598        |            |                         | \$ 2,925,268        |            |                         |              |            |                     |                                   | \$ 70,969,970.00        |                 |                 | \$ 85,459,445.00        |                 |      |
| Self Perform Amount   |                         | \$ 10,999,626        | 17.7%      |                         | \$ 254,208          | 8.7%       |                         |              |            |                     |                                   | \$ 7,468,750.00         | 10.5%           |                 | \$ 19,022,028.00        | 22.26%          |      |
| <b>Compliance with RCW 39.10.390</b><br>Self Perform may not exceed 30% of MACC |                         |                      | <b>Yes</b> |                         |                     | <b>Yes</b> |                         |              |            |                     |                                   |                         | <b>Yes</b>      |                 |                         | <b>Yes</b>      |      |