



March 17, 2025

Ms. Talia Baker
Capital Projects Advisory Review Board (CPARB) Chair
Washington State Department of Enterprise Services

Subject: Application for Project Review Committee - Disadvantaged Business Enterprises Position

Dear Ms. Baker,

I am writing to express my interest in, and to submit my application for the Disadvantaged Business Enterprises position on the Project Review Committee (PRC). As a licensed architect with 22 years of experience in alternative project delivery, and as a partner at Axiom Project Management, a certified by Washington State Office of Minority & Women-Owned Business Enterprises, I am committed to advocating for minority and women-owned businesses in the public works sector.

My background appropriately qualifies me for this role. I am a resident of Washington state, currently living in Seattle since 2002, a graduate of Washington State University, I have spent the majority of my life and entire career here in the Puget Sound. I have 22 years of experience as an Architect and am licensed in Washington State.

I began my career at Miller Hull Partnership in Seattle, where for seven years I created designs of school and college buildings such as auditoriums, laboratories, classrooms, multifamily housing, and administrative buildings with sustainability ratings such as LEED. I spent five years at Olson Kundig, also in Seattle, designing high-end residential projects and museums. Many of these projects were executed through collaborative delivery methods, including Design-Build and GC/CM, requiring strong integration of design and construction processes. As a Project Architect, my role was to synthesize, collaborate and coordinate the Owner's engineering and construction needs with regulatory requirements to create construction documents.

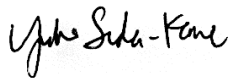
I transitioned to Sound Transit in the Owner's role as a Principal Architect where I have spent eight years on the new Federal Way Link Extension project - a \$1.3 billion Design-Build project that spans SeaTac, Kent, Des Moines and Federal Way. My role involved extensive engagement in Design-Build procurement, contract administration, and progressive collaboration between the Owner, designers, and contractors. I was responsible for managing station design, overseeing construction, negotiating with jurisdictions, and ensuring the project aligned with sustainability, mobility, and equity goals. I worked closely with contractors to resolve construction-phase design challenges and integrate complex engineering solutions within a fast-tracked delivery model.

I recently became a partner at Axiom Consulting and Project Management LLC, a certified Disadvantaged Business Enterprise (DBE) and a Women-Owned Business Enterprise (WBE) in Washington. Through Axiom, I continue to provide Design-Build advisory services on major infrastructure projects, supporting clients in navigating design compliance, risk management, and interdisciplinary coordination within progressive project delivery frameworks. As a consultant Senior Architect on Federal Way Link Extension, I continue to manage station design and provide construction management while growing a women-led firm specializing in contract management, alternative delivery, and engineering oversight. Through this work, I directly experience the challenges faced by small, woman-owned businesses in securing public contracts and competing in the industry, where we remain vastly under-represented.

I am passionate about advancing diversity, equity, and inclusion in alternative project delivery. By serving on the PRC, I will bring both the public owner's and small business perspective, ensuring fair and effective project review processes that benefit all stakeholders.

I appreciate your consideration and would be honored to contribute my expertise to the PRC. Please find my references below.

Sincerely,



Yuki Seda-Kane

PNW Lead & VP, Architecture

Axiom Project Management

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