March 4, 2025

#### Ms. Talia Baker

Capital Project Advisory Review Committee (CARB) Washington State Department of Enterprise Services

**Subject**: Project Review Committee "Owner - Transit" Position

Dear Ms. Baker,

I am writing to express my continued interest in renewing my assignment to serve in the "Owner – Transit" position on the Project Review Committee (PRC). Since January 1, 2022, I have had the privilege of serving in this role, and I would be honored to continue contributing my experience and knowledge to the committee.

In my current role as Deputy Executive Project Director for Sound Transit's \$1.5-billion Downtown Redmond Link Extension (DRLE), I represent the fundamental design and construction interests of public transportation. I oversee the Design-Build Contract and collaborate with diverse stakeholders to ensure the project aligns with Sound Transit's mission and public transportation needs.

With over 25 years in the construction industry, including 19 years focused on alternative delivery methods, I have managed complex capital projects from both the Owner and Design-Builder perspectives. This experience has given me a comprehensive understanding of the benefits and challenges of each delivery approach – Design-Bid-Build, Design-Build, and GC/CM. My extensive working knowledge and experience equip me to make informed decisions regarding the selection of alternative delivery methods, in line with RCW 39.10.

Selecting the appropriate delivery method early in a project is crucial. Early decisions impact the procurement of the Owner's engineering and construction management team and subsequent steps. For example, with the Design-Build method, the Owner's team develops performance criteria and provides some preliminary design, ensuring clear guidelines for the design-build contractor while allowing flexibility for innovation. With the GC/CM method, the Owner's team produces final design with contractor input. These decisions are vital for project success.

I remain enthusiastic about the opportunity to continue representing public transportation agencies on the PRC. My senior-level capital asset delivery experience, combined with my expertise in alternative delivery methods, makes me a strong candidate for renewal in this role.

I look forward to continuing to contribute to the important work of the PRC. Thank you for considering my renewal for the "Owner – Transit" position.

Sincerely,

Eza Agoes

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#### **References**

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