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Dear Members of the Public Review Committee,

I am writing to formally nominate myself for membership on the Public Review Committee. With a strong background in alternative public works construction projects and a dedicated career in the construction industry, I am confident that my experience and commitment to excellence align with the goals and standards of the PRC.

Throughout my career and currently with Korsmo Construction, a general contracting firm registered in the state of Washington, I have had the opportunity to play a key role in numerous complex projects. Specifically, I have been directly involved in five GC/CM projects (K-12 schools) and three Progressive Design-Build projects (spanning the Department of Defense, higher education, and tribal sectors). These projects have strengthened my technical and managerial skills while enhancing my expertise in alternative public works delivery methods.

A critical component of my role has been the development and management of project budgets and schedules throughout all design phases—from Schematic Design (SD) to Design Development (DD) and Construction Documents (CD), as well as managing budgets and contingencies through project completion. I have consistently ensured that projects are delivered on time and within budget through:

- **Detailed Budget Management:** Crafting and overseeing comprehensive project budgets to rigorously track and control costs, allowing for early detection of potential overruns and timely corrective action.
- **Strategic Scheduling:** Developing and maintaining detailed project schedules from initial design through construction, ensuring all milestones are met for on-time project delivery.
- **Value Engineering:** Identifying and implementing cost-saving opportunities that generate credits and additional savings for project owners, enhancing project outcomes and stakeholder satisfaction.

In addition to these accomplishments, I have actively promoted fair and equitable labor practices and have developed a comprehensive understanding of alternative capital project delivery methodologies as defined in RCW 39.10. My direct involvement in multiple alternative delivery projects over the past five years has further strengthened my ability to manage complex projects effectively and efficiently.

I am eager to contribute to the PRC by leveraging my extensive project management experience, leadership skills, and steadfast commitment to transparency and excellence in public project oversight. I welcome the opportunity to discuss my qualifications further and to demonstrate how my expertise can be of value to the Public Review Committee. Thank you for your time and consideration.

Sincerely,

A handwritten signature in blue ink, appearing to read "Adam Kulhawik", with a long horizontal flourish extending to the right.

Adam Kulhawik

REFERENCE

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