

JOC Evaluation Committee

Report to CPARB

9/2025

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Committee Chair\Co-Chairs:

Gina Owens & Aleanna Kondelis

Committee meeting dates since last CPARB meeting:

8/21/25

Mission: This committee reviews the data, looks at best practices, and recommends updates to JOC statute.

Current Activity/Work/Specific Issues being addressed:

- JOCE Proposed DRAFT 2026 Work Plan

Timeline of deliverables (if any):

- JOC legislation updates – December 2026
- Best Practice updated – December 2026

Board Action needed (if any):

Comments on DRAFT work plan.

Reports to CPARB can be provided in one of the following ways:

1. Written w/o discussion (pre-read only, no time on the agenda)
2. Written w/discussion (pre-read with some discussion. 5-10 minutes on the agenda)
3. **Written w/ Board Action (pre-read with an ask from the Committee 5-10 minutes on the agenda)**
4. Verbal with presentation (may include Board Action. Mostly for reports, proposed changes to existing documents, legislation, and draft updates needing CPARB approval, etc. please include time needed on the agenda)
5. Verbal only (5-10 minutes on the agenda)

Legislation Update Workplan: Job Order Contracting Evaluation Committee

Overall Timeline: 142 Months (January November 20265 – December 2026)

Goal: Develop and propose new legislation for Job Order Contracting for CPARB's review by December 2026.

Phase 1: Foundation & Data Collection (Months 1-3)

(January November 2026 2025 - March March 2026)

Objective: Establish a baseline understanding and gather comprehensive data on current JOC use in Washington.

- **Sub-Phase 1.1: Committee Kick-off & Alignment (Month 1)**
 - Review committee charter, establish shared goals, and define roles and responsibilities.
 - Identify and secure subject matter experts (SMEs) and key stakeholders (e.g., DES, AWC, WASPC, AGC, APWA, CJE and relevant public agencies).
 - Develop a detailed milestone project schedule and communication plan.
- **Sub-Phase 1.2: Initial Research & Data Request (Months 12-32)**
 - Collect and analyze existing JOC-related data and reports from public bodies, CPARB, JLARC, and other relevant bodiesstakeholders.
 - Review current statutes and WACs pertaining to JOC (**RCW 39.10.420** and related sections).
 - Review and document industry best practices and, key performance indicators (KPI's) ,
 - Develop and finalize a data collection plan, including a list of specific metrics to track (e.g., project volume, dollar values, duration, change orders, dispute rates, etc.).
 - Draft and distribute a formal data request to key -public agencies currently using JOC.

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- **Sub-Phase 1.3: Survey & Stakeholder Engagement (Months 2-3)**

- Design and launch a comprehensive survey for both public agencies and the private sector i.e. (contractors, subs,) to gather qualitative and quantitative data on their experiences with JOC.
- Schedule and conduct initial interviews or listening sessions with key stakeholders to understand their pain points and successes.

Phase 2: Analysis & Best Practices Review (Months 4-6)

(April 2026 - June 2026)

Objective: Analyze collected data to identify trends, challenges, and opportunities for improvement.

- **Sub-Phase 2.1: Data Analysis (Months 4-5)**

- Compile and analyze all quantitative data received from public agencies (from Phase 1.2).
- Analyze qualitative survey responses and interview notes to identify common themes and narratives.
- Prepare a preliminary report on key findings, including a comparison of current practice versus statutory intent.

- **Sub-Phase 2.2: Policy and Best Practices Review (Months 5-6)**

- AnalyzeReview JOC industrywide best practices, and policies and best practices from other states (e.g., Oregon, Texas, California, Virginia, Arizona.) as benchmarks.
- CompareBenchmark Washington's current JOC statutes, limits, and practices with the best practices identified.
- Formulate an initial recommendation on whether current best practices need to be updated.

- **Milestone:** Committee vote on whether to proceed with updating best practices and/or pursuing legislative changes.

Phase 3: Development & Drafting (Months 7-10)

(July 2026 - October 2026)

Objective: Develop a legislative proposal and/or updated best practices based on the findings from Phase 2.

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- **Sub-Phase 3.1: Drafting Legislative Concepts (Months 7-8)**
 - Based on data and analysis, draft specific legislative recommendations and concepts for proposed changes (e.g., changes to financial thresholds, contract durations, procurement requirements, and reporting).
 - Begin drafting updated JOC best practices documents, if approved/decided.
- **Sub-Phase 3.2: Internal Committee Review (Months 8-9)**
 - The committee reviews, debates, and refines the draft legislative language and/or updated best practices.
 - Conduct a "red team" review to identify potential unintended consequences of the proposed changes.
- **Sub-Phase 3.3: External Stakeholder Review (Months 9-10)**
 - Present draft legislative recommendations, concepts, and updated best practices to external stakeholders for feedback.
 - Incorporate stakeholder feedback into the final draft.

Phase 4: Finalization & Presentation (Months 11-12)

(November 2026 - December 2026)

Objective: Finalize the legislative proposal and prepare it for presentation and review by CPARB.

- **Sub-Phase 4.1: Report Finalization (Month 11)**
 - Create a final, comprehensive report summarizing the committee's work, including:
 - Executive Summary of findings.
 - Methodology for data collection and analysis.
 - Summary of current JOC use and challenges.
 - Overview of industry-wide best practices
 - Proposed legislative language.
 - Proposed updated best practices document.
- **Sub-Phase 4.2: CPARB Preparation & Presentation (Month 12)**
 - Prepare a formal presentation for the CPARB meeting, outlining the committee's findings and rationale for the legislative proposal.
 - Submit the final report and legislative proposal to CPARB for their review and approval by the **December 2026 deadline**.