



February 26, 2021

PRC@des.wa.gov
 Attn: Edward Peters
 Project Review Committee Chair
 Post Office Box 41476
 Olympia, WA 98504-1476

Subject: Application for Re-Certification of Public Body to use Design-Build Delivery Method

Dear Mr. Peters:

Since its inception, Sound Transit has planned, designed, constructed, and commissioned nearly \$4 billion worth of transportation and transit infrastructure in the Puget Sound region. We have established a regional express bus system throughout King, Pierce, and Snohomish Counties; a commuter rail line from Lakewood to Everett; and a light rail system from SeaTac to the University of Washington. Sound Transit continues to expand this system under the voter approved package ST3, a \$54 billion transit plan. When complete, Sound Transit's system will connect 16 cities by light rail, 12 cities by commuter rail, and 30 cities by bus throughout King, Pierce, and Snohomish counties. Re-Certification as a public body to use Design-Build as a delivery method is essential to delivering high quality transit infrastructure quickly, efficiently, and within budget.

In 2010, Sound Transit began utilizing the Design-Build delivery method, becoming a certified Public Body in 2015. Sound Transit has procured ten projects under the Design-Build delivery method, cumulating in nearly \$4 Billion for its light rail and commuter rail systems during this time; successfully completing five projects and actively constructing the remaining five. In the next four years, the region's light rail system will grow from 22 to 62 miles and from 22 to 50 stations. These expansions will open service to Seattle's Northgate area in 2021, Tacoma's Hilltop neighborhood in 2022, Bellevue and Redmond in 2023, and Lynnwood and Federal Way in 2024. The major infrastructure investments by the voters will not only support the region's future mobility, but also provide thousands of jobs to help fuel our region's economic recovery from COVID-19. Sound Transit has the necessary knowledge and experience required to deliver projects on time and in budget, and for these reasons, I am excited to submit our application for public body recertification for Design-Build.

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CHIEF EXECUTIVE OFFICER

Peter M. Rogoff

Edward Peters
February 26, 2021
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I have appointed Nick Datz in our Procurement & Contracts Division to lead the application process for Sound Transit. Please feel free to contact Nick Datz at 206-398-5236 or nick.datz@soundtransit.org if you have any questions or need additional information. Sound Transit appreciates your consideration of this application and looks forward to your review and response.

Sincerely,

DocuSigned by:

001639C417F64A7...
Peter Rogoff
Chief Executive Officer

State of Washington
Capital Projects Advisory Review Board (CPARB)
PROJECT REVIEW COMMITTEE (PRC)

APPLICATION FOR RECERTIFICATION OF PUBLIC BODY
RCW 39.10 Alternative Public Works Contracting
General Contractor/Construction Manager (GC/CM) and/or Design-Build (DB)

The CPARB PRC will consider recertification applications based upon agency's experience, capability, and success in undertaking Alternative Public Works Contracting utilizing the General Contractor/Construction Manager (GC/CM) and/or Design-Build (DB) project delivery process. **Incomplete applications may delay action on your application.**

Identification of Applicant

- a) Legal name of Public Body (your organization): **Central Puget Sound Regional Transit (dba Sound Transit)**
- b) Address: **401 S. Jackson St., Seattle, WA 98104**
- c) Contact Person Name: **Nick Datz** Title: **Technical Advisor to Procurement and Contracts**
- d) Phone Number: **206-398-5236** E-mail: **nick.datz@soundtransit.org**
- e) Effective Dates of current Certification _____ GC/CM **5/24/2021** DB
- f) Type of Certification Being Sought _____ GC/CM DB

1. Experience and Qualifications for Determining Whether Projects Are Appropriate for GC/CM and/or DB Alternative Contracting Procedure(s) in RCW 39.10

(RCW 39.10.270 (2)(a)) Limit response to two pages or less.

Provide your agency's processes. If there have been any changes to your agency's processes since certification/re-certification addressing items (a) and (b) below, please submit the revised process chart or list with the reasoning for the changes.

There have not been changes to the processes Sound Transit utilizes when determining an appropriate delivery method for a project. There have been improvements within some of the steps taken, like improved evaluation criteria, stakeholder and technical advisor input, decision making, and accountability.

- (a) The steps your organization takes to determine that use of GC/CM and/or DB is appropriate for a proposed project; and

Sound Transit continues to evaluate delivery methods early in the lifecycle of a project, prior to reaching Preliminary Engineering. This timing allows the project team to develop the project design to an appropriate level for the delivery method selected. Refer to Attachment 1a for a flow-chart that describes Sound Transit's process for determining an appropriate delivery method for each project.

- (b) The steps your organization takes in approving this determination.

Oversight and approval of project delivery selection happens at a couple different points. The first is through our Phase Gate process. The Sound Transit Phase Gate process is a multi-disciplinary, multi-department project management process. The various Gates allow the Agency to assemble and review information, project alternatives, the project delivery method, scope, costs, schedule, cash flows, risks, and affordability. Project delivery selection review occurs at Gate 2, "Select Delivery Method". The Phase Gate Committee will review the recommended delivery method and identified contract packages from the Contract Packaging Workshop, ensuring the agency is prepared to deliver the project under the proposed delivery method.

The second point at which a delivery method is reviewed and approved is via the Project Review Request Form. This final review and approval step ensure a project complies with all RCW 39.10 and PRC requirements for the selected delivery method. The approval is completed by the Director of Design and Construction Contracts in the Procurement and Contracts Division.

Please refer to Attachment 1b and 1c. Attachment 1b is a flow-chart that describes Sound Transit's process for approving a delivery method determination for each project. Attachment 1c is Sound Transit's Project Review Request Form, ensuring delivery method selection complies with RCW 39.10 requirements.

2. Project Delivery Knowledge and Experience

(RCW 39.10.270 (3)(b)(i)) Limit response to two pages or less.

Please describe your organization's experience in delivering projects under Alternative Public Works in the past three years and summarize how these projects met the statutes in RCW 39.10.

(a) Include the status of each alternative delivery project [*planned, underway, or completed, projects, start and completion dates, and projected/actual construction cost*]. Describe cost overruns or schedule delay, and any Litigation and Significant Disputes on any Alternative Delivery Project since Previous certification/re-certification.

Please refer to Attachment 2 which describes Sound Transit's experience delivering Alternative Public Works Projects.

3. Personnel with Construction Experience Using the Contracting Procedure

(RCW 39.10.270 (3)(b)(ii) Limit response to two pages or less.

Please provide an updated matrix/chart showing changes in your agency's personnel with management and construction experience using the alternative contracting procedure(s) since the previous certification. Provide a current organizational chart and highlight changes since previous certification/re-certification. Do not include outside consultants.

Please refer to Attachments 3 and 5. Attachment 3 describes Sound Transit's personnel with experience delivering Design-Build projects. Attachment 5 is a current organizational chart for Sound Transit.

4. Resolution of Audit Findings on Previous Public Works Projects

(RCW 39.10.270 (3)(c)) Limit response to one page or less.

If your organization had audit findings on **any** public works project since the **PREVIOUS** certification/re-certification application, please specify the project, briefly state those findings, and describe how your organization is resolving them.

Sound Transit has not received any findings on its public works projects.

5. Project Data Collection

Please provide a matrix listing all projects with a total value of greater than \$5 million, including projects with a design agreement or DB agreement awarded within the last 3 years. This list shall also include projects within the public body's capital plan projected to start within the next three (3) years.

- Project Title
- Description of Project
- Agency's Project Number
- Project Value
- Delivery Method [*DB, or GC/CM - either actual or as-planned*]
- Whether or not project data has been entered into the CPARB Data Collection System? (*RCW 39.10.,320 and .350*) [*Yes or No; if No, why not?*]
- Is the project complete [*Yes or No*]

Please refer to Attachment 4 which identifies all projects with a design agreement or Design-build agreement awarded since 2018. Sound Transit has not entered any of this data into the CPARB data collection system as there is not a system to enter information. Sound Transit provided GCCM project information in 2019 when requesting Public Body Re-Certification for GCCM.

6. GC/CM Self Performance (complete only if requesting GC/CM re-certification)

Responding to the 2013 Joint Legislative Audit and Review Committee (JLARC) Recommendations is a priority and focus of CPARB.

Please provide GC/CM project information on subcontract awards and payments, and if completed, a final project report. As prepared for each GC/CM project, please provide documentation supporting compliance with the limitations on the GC/CM self-performed work. This information may include but is not limited to:

construction management and contracting plan, final subcontracting plan and/or a final TCC/MACC summary with subcontract awards, or similar.

Not applicable

7. Subcontractor Outreach

Please describe your subcontractor outreach and how the public body will encourage small, women and minority-owned business participation.

Sound Transit has been steadfast in its commitment to the inclusion of small and disadvantaged businesses on our projects. We have continued to identify strategies to meaningfully improve and increase opportunities for small and disadvantaged businesses to work on our projects. We recently completed a Disadvantaged Business Enterprises (DBE) Disparity study which was conducted to evaluate the availability, utilization and any disparities for minority and woman owned businesses working on or seeking to work on Sound Transit projects. We have used the results of the study to focus on program refinements to ensure equitable opportunities on Sound Transit projects. We have partnered with the Washington State Department of Transportation on a Capacity Building Mentorship Program which pairs small, minority, veteran and women businesses with successful prime contractors and consultants. These mentors provide technical assistance and business advice to strengthen the protégés' capacity to work with our projects. This program, which has been an enormous success, enhances the capabilities and participation of underserved businesses that are able to perform work on transportation-related projects.

Sound Transit also has very robust subcontractor outreach efforts. This includes but is not limited to maintaining an extensive "stakeholder engagement list" which is used to assist in outreach efforts concerning technical assistance offerings; surveying small and large businesses as well as community based small business organizations on training and technical assistance needed as well as DBE/SB program refinements; encouraging DBE/SB subcontractors in pre-proposal meetings; participation and sponsorship in regional outreach events such the Regional Contracting Forum, Alliance NW, North Puget Sound Business Summit among others; and maintaining active memberships and engagement with organizations such as the AGC Diversity & Inclusion Committee, Tabor 100, National Association of Minority Contractors (NAMC), Construction & Design Entrepreneurs Group (CDE), etc.

Sound Transit's focus has not just been on successfully meeting small and disadvantaged business enterprises goals but also ensuring that the intent of the small and disadvantaged business enterprise program is being met as well.

SIGNATURE OF AUTHORIZED REPRESENTATIVE

In submitting this application, you, as the authorized representative of your organization, understand that the PRC may request additional information about your organization, its construction history, and the experience and qualifications of its construction management personnel. You agree to submit this information in a timely manner and understand that failure to do so may delay action on your application.

PRC strongly encourages all project team members to read the Design-Build Best Practices Guidelines as developed by CPARB and attend any relevant applicable training. If the PRC approves your request for recertification, you agree to continue to provide data on such projects in accordance with RCW 39.10 data collection criteria covering the complete history of each of these construction projects. You understand that this information is being used in a study by the State to evaluate the effectiveness of the alternative contracting procedure(s). Public Bodies may renew their certification or re-certifications for additional three-year periods provided the current certification has not expired.

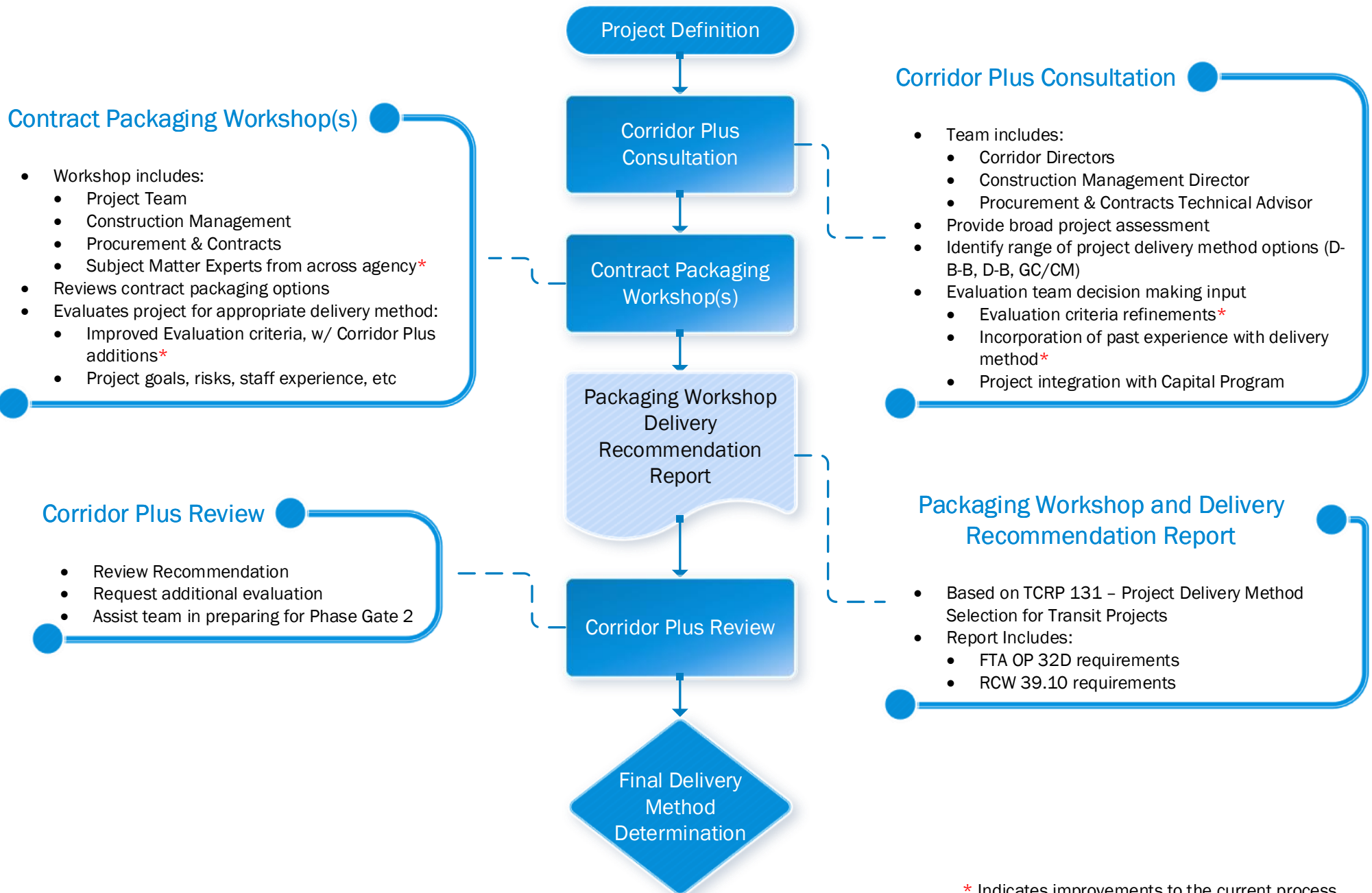
Signature:  _____

Name: (please print) Nick Datz

Title: Technical Advisor to PCD

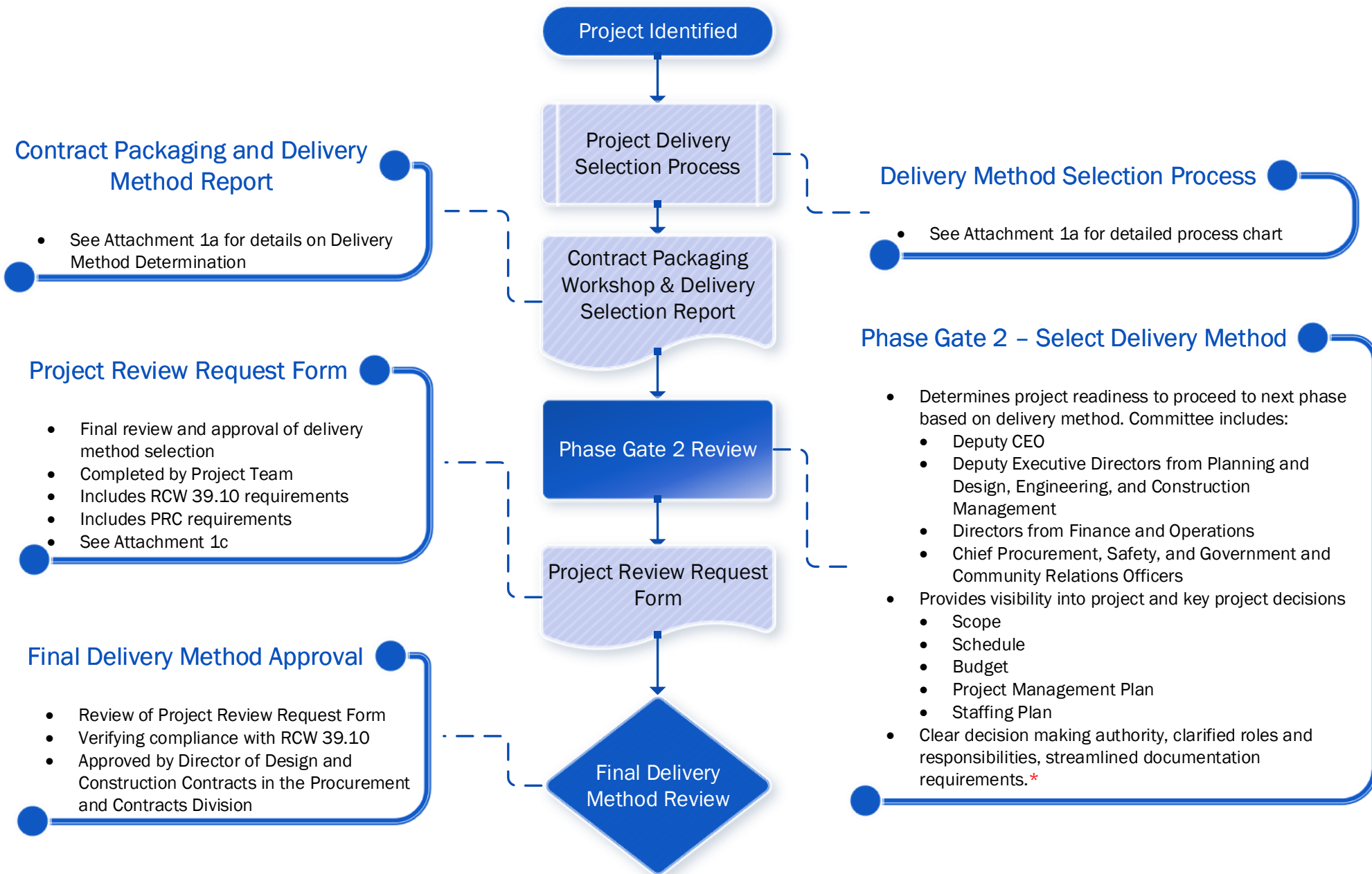
Date: 2/26/21

Delivery Method Selection Process



* Indicates improvements to the current process

Project Delivery Approval Process



* Indicates improvements to the current process

Design Build Contract Review Request

Contract Title: [Click here to enter text.](#)

Date: [Click here to enter a date.](#)

Construction Manager: [Click here to enter name and extension.](#)

Total Project Cost: [Click here to enter estimated contract amount.](#)

Current Level of Design: [Click here to enter percentage.](#)

Please complete the following and e-mail to the Design and Construction Contracts Manager. Attach additional sheets if necessary.

1. Contract meets the following requirements in RCW 39.10.300:

- The construction activities are highly specialized and a design-build approach is critical in developing the construction methodology.
- The projects selected provide opportunity for greater innovation or efficiencies between the designer and the builder.
- Significant savings in project delivery time would be realized.
- The project is a parking garage.
- The project is the construction or erection of portable facilities, pre-engineered metal buildings, or not more than ten prefabricated modular buildings per installation site.

2. Brief description of the proposed contract:

[Enter a description of the project here](#)

3. Anticipated design and construction schedule:

[Enter the anticipated design and construction milestones here](#)

4. Why is the Design Build delivery method appropriate for this contract?

[Enter justification for utilizing the DB delivery method here](#)

5. How will the use of the Design Build delivery method benefit the public interest?

[Enter public benefit justification here](#)

6. DECM Staff Qualifications. Please identify the proposed Project Director, Construction Manager, Project Controls Lead, and Resident Engineer and list their Design Build contracting experience.

[Enter project team and relevant experience here](#)

Submitted By:

Signature

Date

Name and Title

DECM approval:

Signature, Executive Director, DECM

Date

Design and Construction Contracts Use Only

- APPROVED** – Contract meets RCW requirements, staff are qualified and the Design Build delivery method is appropriate.
- DISAPPROVED** – Contract does not meet RCW requirements.

NOTES:

Reviewed By:

Signature, Design and Construction Contracts Manager, PCD

Date

| ID | Segment | Type | Project Name | Projected Construction Cost (in Millions) | Actual Construction Cost (in Millions) | Status | Start Date | Construction Substantial Completion | Cost Overruns | Schedule Delay | Litigation or Significant Disputes | RCW 39.10 Criteria |
|----|-------------------------------|------------------|--|---|--|----------|----------------|-------------------------------------|---------------|----------------|--|--|
| 12 | Souder | Design Build | Puyallup Station Parking and Access Improvements | \$46 | TBD | Underway | April 2020 | August 2021 | NA | NA | | Design Build delivery method was selected for this project because (a) it is a parking garage as allowed under RCW 39.10.300 and (b) there is opportunity for project efficiencies leading to an improved delivery schedule. |
| 1 | Redmond Link | Design Build | Redmond Link Extension | \$732 | TBD | Underway | September 2019 | 2024 | NA | NA | | Design Build was selected for this project for multiple reasons; schedule improvements, innovation, and cost certainty. The Downtown Redmond Extension project is adjacent to operating facilities that must remain in use such as the interface tie to E360, SR 520 mainline and ramps, Marymoor Park, the Redmond Central Connector trail and nearby businesses. Planning, designing, coordinating, and executing the work in these areas by a single entity will reduce schedule and cost risks while also allowing the greatest opportunity for innovation, especially integrating the stations and alignment into downtown Redmond and Marymoor Park. |
| 2 | Federal Way Link | Design Build | Federal Way Link Extension | \$1285 | TBD | Underway | June 2019 | 2024 | NA | NA | | A single civil and systems design-build delivery was selected for this project because it will provide the best opportunity to maximize the schedule by integrating civil, structural, electrical, mechanical track work, facilities, and systems under a single-point of responsibility. This will also provide better cost certainty and minimize the risk for changes related to complex contractor interfaces between systems and civil. Additionally, there are many design challenges on this project. Utilizing design-build will provide best opportunity for greater innovation and efficiencies between the designer and the builder. |
| 3 | Lynnwood Link | Heavy Civil GCCM | Northgate Way to NE 200th St. | \$425 | TBD | Underway | January 2019 | 2024 | NA | NA | | Heavy Civil GC/CM delivery was selected because the predominant features of the project are infrastructure improvements that involves complex scheduling, phasing, and coordination of the work. The work includes 4.5 miles of light rail guideway, trackwork, two elevated stations, and a 1650 stall parking garage. The GC/CM's input during preconstruction in regards to constructability of extended lengths and height of retained cuts within a very narrow corridor along the I5, and phasing the work in cooperation with WSDOT is critical to the success of the project. During construction, the work requires close coordination with third parties such as the City of Seattle, WSDOT, Shoreline, and KC Metro, and two other GC/CMs. |
| 4 | Lynnwood Link | Heavy Civil GCCM | NE 200th St. to Lynnwood Station | \$471 | TBD | Underway | January 2019 | 2024 | NA | NA | | Heavy Civil GC/CM delivery was selected because the predominant features of the project are infrastructure improvements and because the early involvement of the GC/CM contractor is critical to the success of the project due to the complex scheduling, phasing, and coordination required for this work. The work includes 3.7 miles of light rail guideway, both aerial and retained cut, trackwork, two elevated stations, and two 500 stall parking garages in a narrow corridor within the WSDOT right of way on I5. |
| 5 | Link Operations & Maintenance | Design Build | Link Operations & Maintenance Facility: East | \$219 | TBD | Underway | November 2017 | December 2021 | NA | NA | | Design Build delivery was selected because the work that requires a single-point of responsibility to integrate civil, track work, facilities, systems and TOD. The design build approach is critical to the success of the project due to complicated facility performance requirements in compressed schedule. |
| 6 | East Link | Heavy Civil GCCM | Downtown Bellevue to Spring District | \$228 | TBD | Underway | May 2017 | December 2022 | NA | NA | Station Sub-Contractor asserting a cumulative impact claim from defective design | Heavy Civil GC/CM delivery was selected because the predominant features of the project are infrastructure improvements and because the early involvement of the GC/CM contractor is critical to the success of the project due to the complex scheduling, phasing, and coordination of the work. For example, the work includes project interfaces and complicated handovers with adjacent projects and the SEM Tunnel contractor as well as working in the downtown Bellevue corridor requiring GC/CM input during the design phase as to schedule and project phasing as well as coordination with authorities having jurisdiction. |
| 7 | Northgate Link | GCCM | U District Station | \$176 | TBD | Underway | April 2017 | February 2020 | NA | NA | | GC/CM delivery was selected because implementation of the project involves complex, scheduling, phasing, coordination where the involvement of the GC/CM is critical during the design phase. N140 U District Station involves complicated scheduling and sequencing relationships with the Systems, Tunnel, and Trackwork contractors. Value engineering and constructability reviews performed by the GC/CM and their EC/CM and MC/CM subcontractors during the design phase are expected to yield cost savings, helping to resolve design, scheduling, sequencing, and interface issues, a substantial benefit to the public. |
| 8 | Northgate Link/East Link | Heavy Civil GCCM | Northgate / East Link Systems | \$360 | TBD | Underway | March 2017 | December 2021 | NA | NA | | Heavy Civil GC/CM delivery was selected because the predominant features of the project are infrastructure improvements and because the early involvement of the GC/CM contractor is critical to the success of the project due to the high degree of technical competence from the GC/CM contractor to address the complexities of the project, meet schedule constraints, and maintain the budget. For example, the work includes installation of signaling, traction power substations, overhead catenary system (OCS), and communications systems for both the East Link and Northgate Link Projects and along operating roadways. It requires close coordination between the other contractors, Sound Transit, local jurisdictions, utility providers, King County Metro and WSDOT as this contract will interface with more than eight major tunnel/station/track contracts while maintaining uninterrupted railroad operating system throughout the construction phase. |

Attachment 2: Project Delivery Knowledge and Experience

| ID | Segment | Type | Project Name | Projected Construction Cost (in Millions) | Actual Construction Cost (in Millions) | Status | Start Date | Construction Substantial Completion | Cost Overruns | Schedule Delay | Litigation or Significant Disputes | RCW 39.10 Criteria |
|----|----------------|------------------|-----------------------------------|---|--|----------|---------------|-------------------------------------|---------------|----------------|------------------------------------|--|
| 9 | East Link | Heavy Civil GCCM | Seattle to South Bellevue | \$665 | TBD | underway | February 2017 | 2023 | NA | NA | | Heavy Civil GC/CM delivery was selected because the predominant features of the project are infrastructure improvements and because the early involvement of the GC/CM contractor is critical to the success of the project due to the complex scheduling, phasing, and coordination of the work. The E130 project is in the track installation from IDS to South Bellevue that includes 7 miles of rail, 2 station, and seismic retrofits on WSDOT right of way. Most critical to the success of the project will be GC/CM input during preconstruction on the constructability of the "track bridge" component of the project which stabilizes the track so that light rail vehicles can cross the floating bridge without disruption. |
| 10 | Northgate Link | GCCM | Roosevelt Station Finishes | \$152 | TBD | Underway | December 2016 | December 2021 | NA | NA | | GC/CM delivery was selected because implementation of the project involves complex, scheduling, phasing, coordination where the involvement of the GC/CM is critical during the design phase. N150 Roosevelt Station involves complicated scheduling and sequencing relationships with the Systems, Tunnel, and Trackwork contractors. Value engineering and constructability reviews performed by the GC/CM and their EC/CM and MC/CM subcontractors during the design phase are expected to yield cost savings, helping to resolve design, scheduling, sequencing, and interface issues, a substantial benefit to the public. |
| 11 | East Link | Design Build | SR 520 to Overlake Transit Center | \$225 | TBD | Underway | May 2016 | September 2019 | NA | NA | | Design Build delivery was selected because the work includes field constraints requiring highly specialized construction activities for aerial and at grade light rail construction and potential options of rebuilding ramps along SR520. The design build approach is critical to the success of the project and developing the construction methodology due to the complexities of staging, traffic control and minimizing impacts to current users as well as reviewing options to integrate current highway infrastructure with new light rail. |

Attachment 3 - Personnel with Construction Experience

| Name | Title | Summary of Experience | Project Name | Project Size (in Millions) | Project Delivery Type | Role During Project Phases | | | | Role Start | Role Finish | |
|---|---|---|--|----------------------------|--|----------------------------------|--------|----------------------|----------------------------------|------------|-------------|------|
| | | | | | | Planning | Design | Construction | Commissioning, Startup, Closeout | | | |
| DESIGN, ENGINEERING & CONSTRUCTION MANAGEMENT (DECM) | | | | | | | | | | | | |
| Ron Lewis | Executive Director DECM | 32 plus years of experience in the transportation industry in both the public and private sectors, including managing and directing all phases of light rail project delivery. | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | OEX | OEX | OEX | | 2016 | Present | |
| | | | Sound Transit, Downtown Redmond Link Extension | \$732 | WA DB | OEX | OEX | OEX | | | | |
| | | | Sound Transit, Lynnwood Link South | \$471 | WA Heavy Civil GC/CM | OEX | OEX | OEX | | 2013 | Present | |
| | | | Sound Transit, Lynnwood Link North | \$425 | WA Heavy Civil GC/CM | OEX | OEX | OEX | | 2013 | Present | |
| | | | Sound Transit, Northgate / East Link Systems | \$350 | WA Heavy Civil GC/CM | OEX | OEX | OEX | | 2013 | Present | |
| | | | Sound Transit, Operations and Maintenance Facility East | \$220 | WA DB | OEX | OEX | OEX | OEX | 2016 | Present | |
| | | | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | OEX | OEX | OEX | | 2011 | Present | |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | OEX | OEX | OEX | | 2011 | Present | |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | OEX | OEX | OEX | | 2011 | Present | |
| | | | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | OEX | OEX | OEX | | 2013 | Present | |
| | | | Sound Transit, Sounder Yard Expansion | \$12 | WA DB | OEX | OEX | OEX | OEX | 2015 | Present | |
| | | | Sound Transit, Sounder Maintenance Base | \$555 | WA DB | OEX | OEX | OEX | OEX | 2015 | Present | |
| | | | Sound Transit, Puyallup Station Access Improvements | \$38 | WA DB | OEX | OEX | OEX | | 2016 | Present | |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | OEX | OEX | OEX | | 2013 | Present | |
| | | | Sound Transit, SR 520 to Overlake Transit Center | \$225 | WA DB | OEX | OEX | OEX | | 2013 | Present | |
| | | | Sound Transit, South Link Project Airport to S 200th | \$169 | WA DB | OCM | OCM | OEX | OEX | 2011 | 2013 | |
| | | | Don Davis | Executive Project Director | Over 30 years experience in the management of public infrastructure projects | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | OEX | OEX | | 2013 |
| Sound Transit, Roosevelt Station | \$130 | WA GC/CM | | | | OEX | OEX | | 2011 | Present | | |
| Sound Transit, U District Station | \$122 | WA GC/CM | | | | OEX | OEX | | 2011 | Present | | |
| Joe Gildner, PE | Executive Project Director | Over 20 years experience managing design and construction of light rail systems | King County, Brightwater Wastewater Treatment Facility | \$250 | WA GC/CM | | OCM | OCM | | 2002 | 2006 | |
| | | | Sound Transit, UW Station | \$142 | WA GC/CM | OEX | OEX | OEX | OEX | 2009 | Present | |
| | | | Sound Transit, Capitol Hill Station | \$105 | WA GC/CM | OEX | OEX | OEX | OEX | 2009 | Present | |
| | | | Sound Transit, University Link Systems | \$119 | WA GC/CM | OEX | OEX | OEX | | 2010 | Present | |
| Sepehr Sobhani | Deputy Project Director - Federal Way Lnk Extension | Over 15 years of project / construction management experience public works and transit projects including both design-build and GCCM projects | Metropolitan Area Express (MAX), Washington Park Station | \$72 | OR CM/GC | | OENG | OENG | | 1992 | 1998 | |
| | | | Sound Transit, SR 520 to Overlake Transit Center | \$225 | WA DB | | | OCM | | 2020 | 2020 | |
| | | | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | | OEX | OEX | | 2020 | Present | |
| Rod Kempkes, PE | Executive Project Director | 32 years of design and construction experience in transportation and light rail. Experience includes design-build projects as an owner and design consultant. AGC GC/CM training 2015. | Sound Transit, Lynnwood Link South | \$630 | WA Heavy Civil GC/CM | OEX | OEX | | 2013 | Present | | |
| | | | Sound Transit, Lynnwood Link North | \$560 | WA Heavy Civil GC/CM | OEX | OEX | | 2013 | Present | | |
| | | | Sound Transit, South Link Project Airport to S 200th | \$169 | WA DB | OCM | OCM | | 2011 | 2014 | | |
| Madeleine Greathouse | Project Director | Over 26 years of project/construction management of private sector and public works transit experience and includes both design-build and GCCM projects.. | Sound Transit, University Link Maintenance of Way Bdg. | \$12 | WA DB | OCM | OCM | OCM | OCM | 2013 | Present | |
| | | | Sound Transit- University Link Capitol Hill Stn. | \$105 | WA GC/CM | OCM | OCM | | 2010 | Present | | |
| Jonathan Gabelein | Principal Construction Manager | Over 20 years of project/construction management of private and public works projects, including transit, building, and heavy/civil projects | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | OCM | OCM | OCM | | 2013 | Present | |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | OCM | OCM | | 2012 | Present | | |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | OCM | OCM | | 2012 | Present | | |
| Ginger Ferguson | Construction Manager | Over 15 years experience in design and construction management of transportation and transit projects. | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | | OCM | | | 2014 | 2016 | |
| | | | Sound Transit, Lynnwood Link South | \$425 | WA Heavy Civil GC/CM | | OCM | | 2015 | Present | | |
| | | | Sound Transit, Lynnwood Link North | \$471 | WA Heavy Civil GC/CM | | OCM | | 2015 | Present | | |
| Tony Raben, PE | Executive Project Director | Over 20 years of experience within the transportation industry in both the public and private sectors, including managing or supporting multiple phases light rail projects. | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | OCM | OCM | | 2013 | Present | | |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | OCM | OCM | | 2013 | Present | | |
| | | | Sound Transit, SR 520 to Overlake Transit Center | \$242 | WA DB | OCM | OCM | | 2013 | Present | | |
| Mark Johnson | Project Director | Over 30 years experience managing and directing design and construction of public works and infrastructure projects including light rail and commuter rail projects; DBIA certified since 2014. | Sound Transit, South 200th Link Extension - Parking Garage | \$30 | WA DB | OPM | OPM | OPM | | 2010 | 2015 | |
| | | | Sound Transit, South 200th Link Extension - Airport to S 200th | \$169 | WA DB | OPM | OPM | | 2010 | 2015 | | |
| | | | Sound Transit, Sounder Yard Expansion | \$12 | WA DB | OEX | OEX | OEX | OEX | 2015 | Present | |
| | | | Sound Transit, Sounder Maintenance Base | \$555 | WA DB | OEX | OEX | | 2015 | Present | | |
| | | | Sound Transit, Puyallup Station Access Improvements | \$38 | WA DB | OEX | OEX | | 2016 | Present | | |
| | | | Sound Transit, Sumner Station Access Improvements | \$32 | WA DB | OEX | OEX | | 2016 | Present | | |
| | | | Sound Transit, Auburn Station Access Improvements | \$34 | WA DB | OEX | | | 2017 | Present | | |
| | | | Sound Transit, Kent Station Access Improvements | \$36 | WA DB | OEX | | | 2017 | Present | | |
| | | | Sound Transit, Sounder Yard Expansion | \$12 | WA DB | OPM | OPM | OPM | OPM | 2015 | Present | |
| Ken Lee | Senior Project Manager | Over 20 years of design and construction experience on public works and infrastructure projects. | Sound Transit, Sounder Maintenance Base | \$555 | WA DB | OPM | OPM | | 2015 | Present | | |
| | | | Sound Transit, Puyallup Station Access Improvements | \$38 | WA DB | OPM | OPM | | 2016 | Present | | |
| | | | Sound Transit, Sumner Station Access Improvements | \$32 | WA DB | OPM | OPM | | 2016 | Present | | |
| | | | Sound Transit, Auburn Station Access Improvements | \$34 | WA DB | OPM | OPM | | 2017 | Present | | |
| | | | Sound Transit, Kent Station Access Improvements | \$36 | WA DB | OPM | OPM | | 2017 | Present | | |

Attachment 3 - Personnel with Construction Experience

| Name | Title | Summary of Experience | Project Name | Project Size (in Millions) | Project Delivery Type | Role During Project Phases | | | | Role Start | Role Finish |
|---|---|--|--|----------------------------|-----------------------|----------------------------|--------|--------------|----------------------------------|------------|---|
| | | | | | | Planning | Design | Construction | Commissioning, Startup, Closeout | | |
| Mark Pickerill | Construction Manager | Over 30 years of design and construction experience including light rail | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | | OCM | | | 2011 | Present |
| | | | Sound Transit, UW Station | \$142 | WA GC/CM | | | OCM | OCM | 2009 | Present |
| Chad Brown, PE, DBIA | Deputy Director, Civil & Structural Engineering | Over 20 years of experience delivering public transportation and transit projects using DB, GC/CM delivery methods (9 plus years with ST, 11 plus years with WSDOT) | Sound Transit, U District Station | \$122 | WA GC/CM | | OCM | | | 2011 | Present |
| | | | Sound Transit, Capitol Hill Station | \$105 | WA GC/CM | | | OCM | OCM | 2009 | Present |
| | | | WSDOT, I-405, SR 522 to 195th Auxiliary Lane Project | \$30 | WA DB | | OPM | OPM | | 2007 | 2009 |
| | | | WSDOT, I-405 Renton Stage 2 Widening Project | \$130 | WA DB | | OPM | OPM | | 2009 | 2010 |
| Bob Nichols | Corridor Design Manager | 30 years experience in the design and construction of facilities projects delivered through both conventional design-bid-build and alternative project delivery methods. | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | ODM | ODM | | | 2011 | 2018 |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | ODM | ODM | | | 2011 | 2018 |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | ODM | ODM | | | 2011 | 2018 |
| | | | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | ODM | | | | 2018 | Present |
| Steve Gleaton, PE | Corridor Design Manager | Over 25 years experience in the design and construction of projects with experience in DB and GM/CM delivery methods | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | | ODM | ODM | | 2011 | 2018 |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | | ODM | ODM | | 2011 | 2018 |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | | ODM | ODM | | 2011 | 2018 |
| | | | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | ODM | | | | 2018 | Present |
| Jeffrey DeMarre | Systems Corridor Design Manager | 35 years of design, engineering management, including operation and maintenance management, construction of electrical and electronic systems, including complex people movers and light rail transportation systems, for public and private industry. | Sound Transit, South Link Project Airport to S 200th | \$169 | WA DB | ODM | | | | 2012 | Present |
| | | | Sound Transit - Resident Engineer for C802 Signals, C803 Communications, C807 Traction Electrification | \$100 | WA GC/CM | OENG | OCM | | | 2008 | C802 - 2013 C803 - 2013 C807 - 2014 |
| | | | Port of Seattle's Satellite Transit System's Replacement Project at Sea-Tac Airport | \$170 | PU DB | OEX | | | | 1998 | 2004 |
| Jon Mihkels, AIA, LEED AP | Project Director - New Facilities | 25 years of architectural experience with the design and construction of numerous public sector with numerous alternative procurement methods. | Sound Transit, South 200th Link Extension - Parking Garage | \$30 | WA DB | ODM | ODM | ODM | | 2010 | Present |
| | | | Sound Transit, South 200th Link Extension - Airport to S 200th | \$169 | WA DB | ODM | ODM | ODM | | 2010 | Present |
| | | | Sound Transit, Puyallup Station Access Improvements | \$85 | WA DB | OEX | OEX | OEX | OEX | 2018 | Present |
| | | | Sound Transit, Operations and Maintenance Facility East | \$220 | WA DB | OEX | OEX | OEX | | 2016 | Present |
| Supriya Kelkar, AIA, LEED AP BD+C, DBIA | Corridor Design Manager | 20 years of architectural design and project management experience with design and construction of public works and transportation projects with various project delivery types. | Sound Transit, Maintenance of Way | \$12 | WA DB | ODM | ODM | ODM | | 2014 | 2016 |
| | | | Sound Transit, East Link E360, SR 520 to Overlake Transit Center | \$225 | WA DB | ODM | ODM | | 2014 | Present | |
| | | | Sound Transit, Operations and Maintenance Facility East | \$220 | WA DB | ODM | ODM | | 2016 | Present | |
| | | | Sound Transit, Downtown Redmond Link Extension | \$732 | WA DB | ODM | ODM | | | | |
| Ben Neeley | Principal Construction Manager | 10 years of project management experience for the Systems Contractor. | Sound Transit, South 200th Link Extension - Airport to S 200th | \$169 | WA DB | | CON | CON | CON | 2013 | Present |
| Erik Finley, PE | Senior Civil Engineer | 25 years civil engineering experience including heaving civil transpiration and vertical construction | WSDOT, SR500 Thurston Way Interchange | \$25 | PU DB | SUBDES | SUBDES | SUBDES | | 2000 | 2002 |
| | | | USACE, JBLM ADA Battalion Facility | \$12 | PU DB | SUBDES | SUBDES | SUBDES | | 2010 | 2010 |
| | | | Sound Transit, Lynnwood Link North | \$471 | WA Heavy Civil GC/CM | | OENG | OENG | | 2017 | Present |
| Julie Montgomery | Director, Architecture and Art | Over 30 years of architectural experience in planning, design, and construction. | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | ODM | ODM | | | 2013 | Present |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | ODM | ODM | | | 2011 | Present |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | ODM | ODM | | | 2013 | Present |
| | | | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | ODM | ODM | | | | Present |
| | | | Sound Transit, Lynnwood Link | \$896 | WA GC/CM | ODM | ODM | | | | Present |
| | | | Sound Transit, Downtown Redmond Link Extension | \$732 | WA DB | ODM | ODM | | | | |
| | | | Minnesota Zoo Expansion | \$8.50 | GC/CM Minnesota | ODM | ODM | | | | |
| Doug Powell | Principal Architect | 30 years experience in the design and construction of facilities projects delivered through both conventional design-bid-build and alternative project delivery methods. | Brookfield Zoo, Wild Encounters | \$5.60 | GC/CM Illinois | | ODM | ODM | | | |
| | | | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | ODM | ODM | | | 2013 | Present |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | ODM | ODM | | | 2011 | Present |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | ODM | ODM | | | 2013 | Present |
| Yvonne Olson | Principal Architect | 35 years of design, engineering management, including operation and maintenance management, construction of electrical and electronic systems, including complex people movers and light rail transportation systems, for public and private industry. | Sound Transit, Lynnwood Link South | \$471 | WA Heavy Civil GC/CM | ODM | ODM | | | 2015 | Present |
| | | | Sound Transit, Lynnwood Link North | \$425 | WA Heavy Civil GC/CM | ODM | ODM | ODM | ODM | 2015 | Present |
| | | | Casino del Sol Resort Expansion | \$78 | AZ GC/CMART | DES | Design | DES | DES | 2009 | 2012 |
| | | | Station Casinos Red Rock Resort | \$925 | NV/DB | DES | DES | DES | DES | 2004 | 2006 |
| | | | Fountainsbleau Resort & Casino | \$3,500 | NV/DB | DES | ODM | ODM | NA | 2008 | 2009 |
| | | | G2 Mixed Use Brunsfield Development | \$1,800 | MALAYSIA/DB | DES | DES | DES | NA | 2013 | 2014 |
| | | | Multiple Microelectronics fab & testing facilities | \$100 | USA/DB | DES | DES | CON | CON | 1990 | 1995 |
| | | | Las Vegas Monorail | \$654 | NV/DBB | OEX | OEX | DES | DES | 2002 | 2004 |
| | | | Henderson Multi-Modal Commuter Rail | \$200 | NV/DBB | DES | DES | NA | NA | 2002 | 2004 |
| | | | K-12 Multiple Educational Facilities | \$10 | AZ/DBB | DES | DES | DES | OEX | 1990 | 1998 |
| | | | Ruffin Gaming Casino (Montreux/Frontier Replacement) | \$1,200 | NV/DBB | DES | DES | NA | NA | 2006 | 2007 |
| | | | MGM Mirage Resorts Design Group Capex | \$350 | NV/DBB | ODM | ODM | ODM | ODM | 2007 | 2008 |
| | | | City of Tucson Facilities and Design | \$300 | AZ/DBB | ODM | ODM | ODM | ODM | 1985 | 1990 |

Attachment 3 - Personnel with Construction Experience

| Name | Title | Summary of Experience | Project Name | Project Size (in Millions) | Project Delivery Type | Role During Project Phases | | | | Role Start | Role Finish |
|---|--|---|--|-------------------------------------|---|------------------------------------|--------|----------------------|----------------------------------|------------|-------------|
| | | | | | | Planning | Design | Construction | Commissioning, Startup, Closeout | | |
| Linneth Riley-Hall, CPPO, DBIA | Executive Project Director, Federal Way Link Extension | Over 15 years in public sector procurement and contract administration, including DB and GC/CM contract administration | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | NA | OEX | OEX | NA | 2020 | Present |
| | | | Sound Transit, Lynnwood Link South | \$471 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, Lynnwood Link North | \$425 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, Northgate / East Link Systems | \$350 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2011 | Present |
| | | | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2011 | Present |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | OPROC | OPROC | | | 2011 | Present |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | OPROC | OPROC | | | 2011 | Present |
| | | | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, UW Station | \$142 | WA GC/CM | OPROC | OPROC | OPROC | OPROC | 2009 | Present |
| | | | Sound Transit, Capitol Hill Station | \$105 | WA GC/CM | OPROC | OPROC | OPROC | OPROC | 2009 | Present |
| | | | Sound Transit, University Link Systems | \$119 | WA GC/CM | OPROC | OPROC | OPROC | | 2010 | Present |
| | | | Sound Transit, Lynnwood Link South | \$471 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Nathan Monroe, PE, DBIA | FWLE Principal Construction Manager | 14 years in municipal infrastructure design and construction management | Sound Transit, Lynnwood Link North | \$425 | WA Heavy Civil GC/CM | OPROC | OPROC | |
| Sound Transit, Northgate / East Link Systems | \$350 | WA Heavy Civil GC/CM | | | | OPROC | OPROC | | | 2011 | Present |
| Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | | | | OPROC | OPROC | OPROC | | 2011 | Present |
| Sound Transit, Roosevelt Station | \$130 | WA GC/CM | | | | OPROC | OPROC | | | 2011 | Present |
| Nathan Galer, PE, LEED-AP | FWLE Deputy Construction Manager | 16 years of structural engineering experience with bridges and buildings design, design management, and construction administration | Sound Transit, U District Station | \$122 | WA GC/CM | OPROC | OPROC | | | 2011 | Present |
| | | | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, UW Station | \$142 | WA GC/CM | OPROC | OPROC | OPROC | OPROC | 2009 | Present |
| Patrick A. McCormick, PE, LG, LEG, LSIT, DBIA | FWLE Principal Construction Manager | Over 40 years experience in construction including 5-1/2 years in the private sector with geotechnical investigation, material testing, and inspection, over 30 years in public sector with Washington State Department of Transportation which includes program management, surveying, design, construction administration, procurement and contract administration and over 18 years experience in Design-Bid-Build and 15 years in Design-Build and more than 5 years procurement and contract administration experience in public works design-bid-build and Design-Build with Sound Transit. | Sound Transit, Capitol Hill Station | \$105 | WA GC/CM | OPROC | OPROC | OPROC | OPROC | 2009 | Present |
| | | | Sound Transit, University Link Systems | \$119 | WA GC/CM | OPROC | OPROC | OPROC | | 2010 | Present |
| | | | City of Seattle, South Recycling and Disposal Station | \$60 | WA DB | OPROC | OPROC | OPROC | | 2008 | 2010 |
| | | | Sound Transit, Federal Way Link Extension | \$ 1.285M | ST DB | | OPROC | OPROC | | 2018 | 2020 |
| | | | Sound Transit, SR 520 to Overlake Transit Center | \$225 | WA DB | OPROC | | | | 2017 | 2018 |
| Anthony Pooley | Principal Construction Manager | I worked on the Contractor's design team and later as a geotechnical adviser for the Contractor on the Bangkok Metro Initial System Project (Blue Line, South section), 1997-1999. Nine stations and twin bore tunnels. Design Build. | Bangkok Metro Initial System (Blue Line - South Segment) | 1.0 B | DB | | OPROC | | 1997 | 1999 | |
| Chad Frederick | Principal Construction Manager | With 23 years of construction management experience working for private and public owners constructing verticle buildings, data centers, heavy civil, and transit projects utilizing DBB, GC/CM & DB delivery methods. | Santa Clara Valley Medical Center | \$470 | Design Build | | | OPROC | OPROC | 2013 | 2014 |
| David Strata | Construction Contracts Claims Manager | With 32 years of construction management experience working for private and public owners constructing verticle buildings, heavy civil, and transit projects utilizing DBB, GC/CM & DB delivery methods. | Sound Transit, SR 520 to Overlake Transit Center | 225 | WA DB | | | CON | | 2018 | Present |
| | | | Sound Transit, Federal Way Link Extension | \$1,200M | WA DB | | | CON | | 2019 | Present |
| | | | Sound Transit, Operations and Maintenance Facility East | \$455M | Design Build (M200) | | | CON | | 2018 | Present |
| | | | Downtown Redmond Link Extension | \$732 | Design Build (R200) | | | CON | | 2019 | Present |
| David Brossard | Construction Manager | Over 20 Years of Design Build experience primarily in building construction of private and Government facilities. High Rise Commerical office, Hotels, Hospitals, K-12 Schools, College, University, Military, Transit, Adult and Juvenile Detention. | DOD FY-02 Stryker Battalion Maintenance Facility, JBLM | \$26M | PU DB | PRECON | PRECON | CON | CON | 2002 | 2003 |
| | | | DOD Adversary Support Facility, Nellis AFB | \$5M | PU DB | PRECON | CON | CON | CON | 2004 | 2006 |
| | | | DOD Nellis AFB IDIQ | Varies | PU DB | PRECON | PRECON | CON | CON | 2004 | 2006 |
| | | | Lease Crutcher Lewis Lincoln HS | \$56M | WA GC/CM | PRECON | PRECON | CON | CON | 2006 | 2008 |
| | | | Lease Crutcher Lewis Interurban Exchange | \$105M | PR CM@R | PRECON | PRECON | CON | CON | 2008 | 2010 |
| | | | King County Harborview Hall Adaptive Re-use | \$76M | PPP | OEX | OEX | | | 2015 | 2017 |
| | | | King County Yesler Building Adaptive Re-use | \$42M | PPP | OEX | OEX | | | 2015 | 2017 |
| | | | King County Justice Center | \$212M | WA DB | OCTR | OCTR | | | 2017 | 2017 |
| | | | King County Harborview Hospital Emergency Power System Flood Replacement | \$36M | Emergency Project Declaration | OEX | OEX | OEX | | 2017 | 2018 |
| | | | State of Washington Project Review Committee representing King County | | State Committee member Reviewing Applications for projects designed and built under RCW 39.10 | OREP | | | | 2017 | 2018 |
| | | | Sound Transit Bus Base North | \$193M | WA DB | OPM | | | | 2018 | 2019 |
| Sound Transit Operation and Maintenance Facility East | \$455M | WA DB | | CM | CM | CM | 2019 | 2021 | | | |
| Kevin Macfarlane | Construction Manager | Bachelors degree in Civil Engineering and register PE in the state of Washington. Ten years of experience working in engineering, project management, and construction management roles on public works projects in Washington and Oregon. | U-District Underground Light Rail Station | \$170 | WA GC/CM | | | OPM | OPM | 2018 | Present |
| | | | Roosevelt Underground Light Rail Station | \$170 | WA GC/CM | | | OPM | OPM | 2020 | Present |
| | | | Powell Butte Underground Reservoir | \$100 | DBB | | | CON | CON | 2012 | 2014 |
| | | | City of Orting Public Works Building | \$2 | WA DB | PROC | | | | 2017 | 2018 |

Attachment 3 - Personnel with Construction Experience

| Name | Title | Summary of Experience | Project Name | Project Size (in Millions) | Project Delivery Type | Role During Project Phases | | | | Role Start | Role Finish | |
|---|--|---|--|----------------------------|-----------------------|----------------------------|--------|--------------|----------------------------------|------------|-------------|------|
| | | | | | | Planning | Design | Construction | Commissioning, Startup, Closeout | | | |
| Indra Banerjee | Principal Construction Manager | Over 27 years of project/construction management of major public wastewater, transportation and water supply projects in US and overseas | Sound Transit, Operations and Maintenance Facility East | 219 | WA DB | | CM | CM | CM | 2017 | Present | |
| | | | ST South Sounder Garages (Puyallup, Sumner, Kent, Auburn) | \$402M | WA DB | CM | CM | CM | | 2018 | Present | |
| | | | Sounder Maintenance Base | \$170M | WA DB | CM | | | | 2019 | 2020 | |
| | | | Bus Base North | \$190M | WA DB | CM | | | | 2019 | Present | |
| | | | Singapore Transit Agency | \$2.5B | Singapore DB | | RE | RE | RE | 2001 | 2006 | |
| | | | Singapore CMC Waste Water Project | \$3.4B | Singapore DB | | FE | FE | FE | 1997 | 2001 | |
| Marlon Herrera, PMP, ENV SP | Deputy Construction Manager | Over 5 years of project/construction management experience on major public works projects. | Sound Transit OMF East | \$219 | WA DB | OPM | OPM | OPM | OPM | 2018 | Present | |
| | | | WSDOT SR 99 Bored Tunnel | 1.396B | WA DB | | | OPM | OPM | 2015 | 2018 | |
| Rick Sarkany | Construction Manager | Over 14 years of project/construction management of private and public works projects, including transit, building, and heavy/civil projects | DB ST Sounder Yard Expansion | 15M | ST DB | CM/PRECON | 2017 | 2017-2019 | 2019 | 2017 | 2019 | |
| | | | DB Puyallup Garage | 85M | ST DB | CM/PRECON | 2017 | 2019 | | 2017 | Present | |
| | | | DB Sumner Garage | 70M | ST DB | CM/PRECON | 2017 | | | 2017 | Present | |
| | | | DB Kent Garage | 130M | ST DB | CM/PRECON | 2019 | | | 2019 | Present | |
| | | | DB Auburn Garage | 117M | ST DB | CM/PRECON | 2019 | | | 2019 | Present | |
| | | | DB BRT Bus Base North | 160M | ST DB | CM/PRECON | 2019 | | | 2019 | Present | |
| | | | DB Sounder Maintenance Base | 170M | ST DB | CM/PRECON | 2018 | | | 2018 | Present | |
| Tom Finlayson | R200 Construction Manager | 13 years of progressive construction management and project management through design, procurement, construction and closeout. Most work has been in heavy civil and nuclear power industries. Also experienced in aviation, wastewater, K12, oil and gas, marine, commercial, and K12 construction. I have managed project as the owner and contractor and using design-build, CMGC, and design bid build methods. | Downtown Redmond Link Extension | \$732 | WA DB | OPROC | OPROC | OPROC | | 2018 | Present | |
| Kent Ng, PE | Senior Quality Engineer | 20 years of design and construction experience in light rail. Experience includes design-bid-build and design-build projects. DBIA training 2014. 12 additional years experience in design and manage public works projects. | Sound Transit, Initial Link - C700 Segment | \$41 | DBB | PM | PM | CM | CM | 2000 | 2006 | |
| | | | Sound Transit, Airport Link Extension (C420, C430R) | \$152 | DBB | | | CM | CM | 2006 | 2009 | |
| | | | Sound Transit, S. 200th Link Extension Airport to S 200th (\$440) | \$169 | WA DB | | ODM | ODM | ODM | ODM | 2009 | 2015 |
| | | | Sound Transit, Federal Way Link Extension (FWLE) | \$1,285 | WA DB | ODM | ODM | | | | 2015 | 2018 |
| Tats Tanaka | Principal Architect | | Sound Transit, Sounder Station Access Improvements (Puyallup, Sumner, Kent, Auburn) | \$200 | WA DB | ODM | | | | 2017 | Present | |
| Yuki Seda-Kane, Architect, LEED BD+C, | Architect | 12 years in the private sector with including some DB and GC/CM, 1 year in the public sector in DB project delivery | Sound Transit, Federal Way Link Extension | \$1,285 | DB | DM | DM | | | 2016 | Present | |
| | | | Sound Transit, Sounder Yard Expansion | \$13 | DB | | | DM | DM | 2016 | 2017 | |
| | | | Muckleshoot Early Childhood Education Center | | DB | Design | Design | Design | Design | 2008 | 2009 | |
| Craig DeLalla | Deputy Director, Systems Engineering & Integration | 9 years of experience in transportation specializing in systems engineering and project management | Sound Transit, South Link Project Airport to S 200th | \$169 | WA DB | OREP | OREP | | | 2010 | Present | |
| | | | Sound Transit, Operations and Maintenance Facility - East | \$219 | WA DB | OREP | OREP | | | 2010 | Present | |
| Fouad Chihab, P.E., DBIA, Env-SP | Corridor Design Manager | 20 years in Engineering Design and Construction Management of transportation projects using different type of delivery methods including Design-Bid-Build and Design-Build. Engineering and Construction experience in the private, local, state, and federal projects. | Sound Transit, South 200th Link Extension - Parking Garage | \$30 | WA DB | | | OREP | | 2015 | 2016 | |
| | | | Sounder Maintenance Base - 50K SF Maintenance Facility for Sounder | \$132 | WA DB | | ODM | | | 2015 | 2018 | |
| | | | Puyallup/Sumner Access Improvement Projects - 2 Parking Garages | \$145 | WA DB | | ODM | | | 2016 | 2018 | |
| | | | Sound Transit, Lynnwood Link South | \$425 | WA Heavy Civil GC/CM | | ODM | ODM | | 2018 | Present | |
| | | | Sound Transit, Lynnwood Link North | \$471 | WA Heavy Civil GC/CM | | ODM | ODM | | 2018 | Present | |
| Kurt Kiefer | Project Manager | Over 25 years of experience developing works of public art for public agencies and private clients. Specific experience in project planning, procurement, contract development and management, construction management and facilities management. | Sound Transit, DBB East Link Extension Stations | \$3 | DBB | OPM | OPM | OCM | OPM | 2015 | Present | |
| | | | Sound Transit, WA DB East Link Extension Stations | \$2 | WA DB | OPM | OPM | OCM | OPM | 2015 | Present | |
| | | | Sound Transit, WA GC/CM East Link Extension Stations | \$2 | WA GC/CM | OPM | OPM | OCM | OPM | 2015 | Present | |
| | | | Sound Transit, all Northgate Link Extension Stations | \$3 | DBB | OPM | OPM | OCM | OPM | 2015 | Present | |
| | | | Sound Transit, all Lynnwood Link Extension Stations | \$4 | DBB | OPM | OPM | OCM | OPM | 2015 | Present | |
| | | | Sound Transit, Federal Way Link Extension planning | \$3 | WA DB | OPM | OPM | OCM | OPM | 2015 | Present | |
| | | | Sound Transit, all Tacoma Link Extension | \$1 | DBB | OPM | OPM | OCM | OPM | 2015 | Present | |
| | | | University of Washington, Seattle Campus Capital Projects | \$3 | DBB | OPM | OPM | OCM | OPM | 1993 | 2011 | |
| | | | University of Washington, Tacoma Campus Phase 1 & 2 | \$1 | DBB | OPM | OPM | OCM | OPM | 1995 | 2011 | |
| | | | University of Washington, Bothell Campus Phase 1 | \$1 | DBB | OPM | OPM | OCM | OPM | 1995 | 2011 | |
| | | | Vulcan, Inc, various South Lake Union development projects | \$2 | DBB | OPM | OPM | OCM | OPM | 2005 | 2010 | |
| CenturyLink Field Design and Construction | \$2 | DBB | OPM | OPM | OCM | OPM | 2000 | 2002 | | | | |
| Kerry Pihlstrom, PE | Director, Civil & Structural Engineering | Over 20 years experience as engineer and manager on DBB and DB projects. 7 years in consultant industry working on large scale DB programs. | Jacobs, I-25 Southeast Corridor DB Project, Southeast Corridor Constructors, I-75 Peace River Project (FL), I-95 Bridge Widening (FL); I-15 Reconstruction, UDOT, (UT) | | DB | | PM | PM | | 1998 | 2004 | |
| Hank Howard, PE | Senior Civil Engineer | Over 35 years of experience in the transportation industry in both the public and private sectors, including managing the design and construction of multiple transportation-related | WSDOT, SR520 I-5 Medina | \$700 | DB | | PM | PM | | 2010 | 2016 | |
| | | | Sound Transit, E360 | \$225 | WA DB | | OPM | OPM | | 2016 | Present | |
| | | | East Link Extension – E320, E335, E340 | | GC/CM and DB | | OENG | OENG | | 2016 | 2019 | |
| | | | Sound Transit, OMF East | \$219 | DB | | OENG | OENG | | 2017 | 2019 | |
| | | | Sound Transit, Downtown Redmond Link Extension | \$732 | DB | | OENG | OENG | | 2019 | Present | |
| Peter Beckford, PE | Senior Civil Engineer | Over 15 years experience in the design and construction of infrastructure projects in the public sector including rail transit delivered by both conventional design-bid-build and alternative project delivery methods. Served as Engineering Design Lead through entire D/B process for Heavy Rail project. | Sound Transit, Sounder Yard Expansion | \$12 | WA DB | | ODM | | | 2015 | 2017 | |

Attachment 3 - Personnel with Construction Experience

| Name | Title | Summary of Experience | Project Name | Project Size (in Millions) | Project Delivery Type | Role During Project Phases | | | | Role Start | Role Finish | |
|---|---|--|---|--------------------------------|---|--|---------|--------------|----------------------------------|------------|-------------|---------|
| | | | | | | Planning | Design | Construction | Commissioning, Startup, Closeout | | | |
| Moises Gutierrez, PE | Deputy Executive Director, Design and Engineering | 20 years experience leadership/program and project management/general analysis and design/contract document preparation/construction support and oversight/systems integration/quality assurance and control/business development/outstanding client and customer relationship skills. | Sound Transit, South 200th Link | \$169 | WA DB | | ODM | ODM | ODM | 2016 | 2017 | |
| | | | California High Speed Rail Project, Construction Package 1 | \$1,000 | CA DB | | ODM | | | 2013 | 2016 | |
| Kim Wong, EIT | ROW Engineer Supervisor | Over 25 years of civil engineering experience and 19 years of experience on light rail projects which include DBB, GCCM and DB project delivery methods | Sound Transit, South 200th Link Extension - Airport to S 200th (S440) | \$169M | DB | OREP | OREP | OREP | | 2010 | 2016 | |
| | | | Sound Transit, South 200th Link Extension - Parking Garage (S445) | \$30M | DB | OREP | OREP | OREP | | 2011 | 2016 | |
| | | | Federal Way Link Extension | \$1,285 | DB | OREP | OREP | OREP | | 2013 | Present | |
| Ayhan Utkan, SE, PE, PMP, LEED BD+C, | Senior Civil Engineer | Over 20 years of engineering and construction experience in the public and private sector, including experience in DB and GC/CM. | Panama Canal Third Set of Locks | \$4.0B | DB | | ODM | | | 2012 | 2016 | |
| | | | Tanap Natural Gas Compressor and Meterin Stations | \$1.1B | DB | | OENG | OCTR | ODM | 2016 | 2017 | |
| | | | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | | | ODM | ODM | 2018 | Present | |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | | | ODM | ODM | 2018 | Present | |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | | | ODM | ODM | 2018 | Present | |
| | | | Sound Transit, Federal Way Link Extension | \$1,285 | DB | | ODM | ODM | | 2020 | Present | |
| Jason Bailey, PE | Engineering Manager -Track | Over 25 years of experience within the transportation industry in both the public and private sectors, including managing or supporting multiple phases light rail projects. | Sound Transit, Lynnwood Link South | \$471 | WA Heavy Civil GC/CM | OENG | OENG | | | 2013 | 2017 | |
| | | | Sound Transit, Lynnwood Link North | \$471 | WA Heavy Civil GC/CM | OENG | OENG | | | 2013 | 2017 | |
| | | | Sound Transit, South 200th Link Extension - Airport to S 200th | \$169 | WA DB | OENG | OENG | OENG | OENG | | 2011 | 2016 |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | OENG | OENG | OENG | | | 2012 | Present |
| | | | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | OENG | OENG | OENG | | | 2012 | Present |
| | | | Sound Transit, SR 520 to Overlake Transit Center | \$242 | WA DB | OENG | OENG | OENG | | | 2012 | Present |
| | | | Sound Transit, University Link Systems | \$119 | WA GC/CM | OENG | OENG | OENG | OENG | | 2010 | 2016 |
| | | | Sound Transit, OMF East | \$219 | WA DB | OENG | OENG | | | | 2015 | Present |
| | | | Sound Transit, Downtown Redmond Link Extension | \$732 | WA DB | OENG | | | | | 2017 | Present |
| | | | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | OENG | | | | | 2017 | Present |
| | | | Mike Bulzoni, SR/WA | Acting Director, Real Property | 20 years of experience in the Right of Way/Real Property field, managing and directing the acquisition of real property for infrastructure projects, and the relocation of people and businesses displaced by those projects. All project experience includes support of construction activities. | Sound Transit, Federal Way Link Extension Sound Transit, East Link Extension Sound Transit, South Link Extension | \$3000+ | WA DB | OREP | OREP | OREP | |
| Brian Barson, PMP, CPPB, DBIA | Project Manager, Federal Way Link Extension | Over 25 years of construction and project management experience including 6 years of public procurement and contracting experience with DB & GC/CM Procurement and contract administration | Sound Transit, East Link Extension | \$321 | WA DB | OREP | OREP | OREP | | 2015 | 2018 | |
| | | | Sound Transit, South Link Extension | \$169 | WA DB | OREP | OREP | OREP | | 2015 | 2018 | |
| | | | Sound Transit, SR 520 to Overlake Transit Center | \$242 | WA DB | OPROC | OPROC | OPROC | | 2013 | Present | |
| | | | Sound Transit, University Link Systems | \$119 | WA GC/CM | | | OPROC | | 2014 | Present | |
| | | | Sound Transit, Northgate / East Link Systems | \$360 | WA Heavy Civil GC/CM | OPROC | | OPROC | | 2016 | Present | |
| Adam Strutyński, PMP, PSP, AVS, PMI-RMP | Director, Estimating, Scheduling, Risk & VE, Design Engineering and Construction Management | 29 years of project and construction management experience, specifically in the management, development and implementation of cost and schedule controls, risk management and value engineering | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | OPROC | OPM | OPM | | 2017 | Present | |
| | | | Sound Transit, Lynnwood Link North | \$425 | WA Heavy Civil GC/CM | OPROC | | | | 2016 | 2017 | |
| DECM PROJECT CONTROLS | | | | | | | | | | | | |
| Aniekian Usoro, PMP, CCP, AVS | Deputy Executive Director | Over 25 years of project/construction management of private and public works projects, including transit, building, and heavy/civil projects | Sound Transit, Lynnwood Link South | \$471 | WA Heavy Civil GC/CM | OEX | OEX | | | 2013 | Present | |
| | | | Sound Transit, Lynnwood Link North | \$425 | WA Heavy Civil GC/CM | OEX | OEX | | | 2013 | Present | |
| | | | Sound Transit, Northgate / East Link Systems | \$350 | WA Heavy Civil GC/CM | OEX | OEX | | | 2013 | Present | |
| | | | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | OEX | OEX | | | 2011 | Present | |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | OEX | OEX | | | 2011 | Present | |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | OEX | OEX | | | 2011 | Present | |
| | | | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | OEX | OEX | | | 2013 | Present | |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | OEX | OEX | | | 2013 | Present | |
| | | | Sound Transit, UW Station | \$142 | WA GC/CM | OEX | OEX | OEX | OEX | 2009 | 2017 | |
| | | | Sound Transit, Capitol Hill Station | \$105 | WA GC/CM | OEX | OEX | OEX | OEX | 2009 | 2017 | |
| | | | Sound Transit, University Link Systems | \$119 | WA GC/CM | OEX | OEX | OEX | | 2010 | 2017 | |
| Adam Strutyński, PMP, PSP, AVS, PMI-RMP | Director, Estimating, Scheduling, Risk & VE, Design Engineering and Construction Management | 29 years of project and construction management experience, specifically in the management, development and implementation of cost and schedule controls, risk management and value engineering | Sound Transit, Lynnwood Link South | \$425 | WA Heavy Civil GC/CM | OCTR | | | | 2013 | Present | |
| | | | Sound Transit, Lynnwood Link North | \$471 | WA Heavy Civil GC/CM | OCTR | | | | 2013 | Present | |
| | | | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | OCTR | OCTR | | | 2011 | Present | |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | OCTR | OCTR | | | 2011 | Present | |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | OCTR | OCTR | | | 2011 | Present | |
| | | | Sound Transit, UW Station | \$142 | WA GC/CM | OCTR | OCTR | OCTR | OCTR | 2009 | Present | |
| | | | Sound Transit, Capitol Hill Station | \$105 | WA GC/CM | OCTR | OCTR | OCTR | OCTR | 2009 | Present | |
| | | | City of Kent, Kent Event Center | \$75 | WA GC/CM | | OCTR | OCTR | OCTR | 2007 | 2009 | |
| | | | City of Seattle, Fire Station/Emergency Operations and Command Center | \$44 | WA GC/CM | | OCTR | OCTR | OCTR | 2005 | 2008 | |
| | | | City of Seattle, Fire/Police Joint Training Center | \$38 | WA GC/CM | | OCTR | OCTR | OCTR | 2004 | 2007 | |
| | | | City of Seattle, City Hall | \$72 | WA GC/CM | | OCTR | OCTR | OCTR | 1999 | 2003 | |
| City of Seattle, Justice Center/Police Headquarters | \$92 | WA GC/CM | | OCTR | OCTR | OCTR | 1999 | 2002 | | | | |
| Wit Ekman | Project Control Supervisor | 20 years of procurement/contract administration, engineering and construction management experience in private and public sectors. | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | OCTR | OCTR | | | 2013 | Present | |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | OCTR | OCTR | | | 2013 | Present | |
| | | | Sound Transit, SR 520 to Overlake Transit Center | \$242 | WA DB | OCTR | OCTR | | | 2013 | Present | |

Attachment 3 - Personnel with Construction Experience

| Name | Title | Summary of Experience | Project Name | Project Size (in Millions) | Project Delivery Type | Role During Project Phases | | | | Role Start | Role Finish | | | |
|---|--|--|---|----------------------------|---|---|--------|--------------|----------------------------------|------------|-------------|---------|------|------|
| | | | | | | Planning | Design | Construction | Commissioning, Startup, Closeout | | | | | |
| Anita McConnell | Project Control Supervisor | 23 years of project control and construction management experience for public works projects in the public agencies and in private industry. | Sound Transit, South 200th Link Extension - Parking Garage | \$30 | WA DB | OCTR | OCTR | OCTR | OCTR | 2013 | 2017 | | | |
| | | | Sound Transit, South 200th Link Extension - Airport to S 200th | \$169 | WA DB | OCTR | OCTR | OCTR | OCTR | 2011 | Present | | | |
| | | | Sound Transit, Operation Maintenance Facility East (M200) - Operation Maintenance Facility East | \$219 | WA DB | OCTR | OCTR | OCTR | | | 2016 | 2017 | | |
| | | | Souder Commuter Rail Kent Station Parking Garage | \$10 | WA DB | | | CM | CM | 2000 | 2003 | | | |
| Juan Gonzales | Sr. Project Control Specialist | 10+ years of design and construction management experience on public works projects | Sound Transit, UW Station | \$142 | WA GC/CM | | OCTR | OCTR | OCTR | 2011 | Present | | | |
| | | | Sound Transit, Capitol Hill Station | \$105 | WA/GC/CM | OCTR | OCTR | OCTR | OCTR | 2009 | Present | | | |
| | | | Sound Transit, UW Station | \$151 | WA/GC/CM | | | OCTR | OCTR | 2010 | 2017 | | | |
| Peter Lam | Project Control Manager | 20 years of procurement/contract administration, engineering, risk management and construction cost management experience | Sound Transit, Capitol Hill Station | \$116 | WA/GC/CM | | | OCTR | OCTR | 2010 | 2017 | | | |
| | | | Sound Transit, University Link Systems Alignment | \$123 | WA/GC/CM | | | OCTR | OCTR | 2010 | 2017 | | | |
| | | | Sound Transit, Maintenance of Way Building | \$13 | DB | | | OCTR | OCTR | 2010 | 2017 | | | |
| | | | Sound Transit, E130 Segment (Floating Bridge/Tunnel/Guideway & 2 Stations) | \$666 | WA Heavy Civil GC/CM | | | OCTR | | 2015 | Present | | | |
| | | | Sound Transit, E335 Segment (Guideway and 4 Stations) | \$397 | WA Heavy Civil GC/CM | | | OCTR | | 2015 | Present | | | |
| | | | Sound Transit, East Link Systems Alignment | \$256 | WA Heavy Civil GC/CM | | | OCTR | | 2015 | Present | | | |
| | | | Sound Transit, E360 Segment (Guideway, Pedestrian bridges, 2 stations) | \$225 | DB | | | OCTR | | 2015 | Present | | | |
| | | | Sound Transit, Operation & Maintenance Facility - East | \$219 | DB | | | OCTR | | 2017 | Present | | | |
| | | | Sound Transit, Downtown Redmond Extension | \$732 | DB | OCTR | | | | 2017 | Present | | | |
| | | | Brian Ellingson | Sr. Scheduling Engineer | 20 years of design and construction management experience | Sound Transit, South 200th Link Extension - Parking Garage (S445) | \$30M | WA DB | | OCTR | OCTR | OCTR | 2013 | 2016 |
| Sound Transit, South 200th Link Extension - Airport to S 200th (S440) | \$169M | WA DB | | | | | OCTR | OCTR | OCTR | 2012 | 2016 | | | |
| Sound Transit, Souder Yard Expansion | \$12M | WA DB | | | | | OCTR | OCTR | OCTR | 2014 | 2017 | | | |
| Sound Transit, Maintenance of Way Building | \$16M | WA DB | | | | | OCTR | OCTR | OCTR | 2013 | 2016 | | | |
| Sound Transit/Federal Way Link Extension | \$1,285 | WA DB | | | | | OCTR | OCTR | OCTR | 2017 | Present | | | |
| WSDOT, SR 519 Phase 2 | \$70M | WA DB | | | | | OCTR | OCTR | OCTR | 2008 | 2009 | | | |
| Sound Transit, Capitol Hill Station | \$105M | WA GC/CM | | | | | OCTR | OCTR | OCTR | 2011 | 2016 | | | |
| Sound Transit, University Link Extension Train Systems and Track | \$120M | WA GC/CM | | | | | OCTR | OCTR | OCTR | 2011 | 2016 | | | |
| Sound Transit, UW Station | \$141M | WA/GC/CM | | | | | OCTR | OCTR | OCTR | 2009 | 2016 | | | |
| OPERATIONS & MAINTENANCE | | | | | | | | | | | | | | |
| Paul Denison | Director, Light Rail Operations | Over 40 years' experience in public and private sector transportation and maintenance including bus operations. Agency Rail Oversight Manager for the DB of the Minneapolis Hiawatha Line including PM for the 90M LRV procurement contract. End user and customer for the last Sound Transit DB contracts; Angle Lake Link extension and the Forest Street MOW building. In-depth experience in integrated testing for vehicles, systems and safety certification. General Manager for a heavy rail operating contractor. | | | | Minneapolis Hiawatha Line | \$715 | MN DB | | | | OPM | 2001 | 2006 |
| | | | Sound Transit, South 200th Link Extension - Airport to S 200th | \$169 | WA DB | | | | OPM | 2007 | Present | | | |
| | | | Sound Transit, Capitol Hill Station | \$105 | WA DB | | | | OPM | 2007 | Present | | | |
| | | | Sound Transit, UW Station | \$142 | WA GC/CM | | | | | 2007 | Present | | | |
| | | | Sound Transit, Maintenance of Way Base | \$16 | WA DB | | | | | 2007 | Present | | | |
| Marie Olson | Executive Operations Director, Transit Expansion | 15 years experience in Operations specializing in transportation, managing rail fleet plans, overseeing rail staffing, training, rules, & procedures, and planning pre-revenue & simulated service phases. Includes South 200th & U Link Extensions. | Sound Transit, South 200th Link Extension - Airport to S 200th | \$169 | WA DB | | | | OPM | 2014 | Present | | | |
| | | | Sound Transit, Capitol Hill Station | \$105 | WA/GC/CM | | | | OPM | 2014 | Present | | | |
| | | | Sound Transit, UW Station | \$142 | WA GC/CM | | | | OPM | 2014 | Present | | | |
| Allison Dobbins, PMP | Corridor Operations Director | 30 years of experience managing transportation projects through planning, design and construction phases and into operations. Provide project oversight to ensure that the agency's operability, maintainability and passenger experience goals are met during planning, design and construction. | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | | OREP | OREP | OREP | 2018 | Present | | | |
| | | | Sound Transit, Operations and Maintenance Facility South | \$700 | TBD | OREP | | | | 2018 | Present | | | |
| | | | Sound Transit, Tacoma Dome Link Extension | TBD | TBD | OREP | | | | | 2018 | Present | | |
| | | | Sound Transit, Hilltop Tacoma Link Extension | \$252 | DBB | | OREP | OREP | OREP | 2020 | Present | | | |
| | | | Sound Transit, Operations and Maintenance Facility North | \$700 | TBD | OREP | | | | 2020 | Present | | | |
| Theresa Nagle, PMP, Assoc. DBIA | Senior Design Review Program Manager | Over 30 years of combined experience in design and management of transportation projects through planning, design and construction phases and into operations. Provide project review to ensure that the agency's operability, maintainability and passenger experience goals are met during planning, design and construction. | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | | OREP | OREP | OREP | 2019 | Present | | | |
| | | | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | | | OREP | OREP | 2018 | 2020 | | | |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | | | OREP | OREP | 2018 | 2020 | | | |
| | | | Sound Transit, SR 520 to Overlake Transit Center | \$225 | WA DB | | | OREP | OREP | 2018 | 2020 | | | |
| | | | Sound Transit, Operations and Maintenance Facility East | \$220 | WA DB | | | OREP | OREP | 2018 | 2020 | | | |
| | | | Sound Transit, DRLE | \$550 | WA DB | PM | | | | 2016 | 2018 | | | |
| | | | Sound Transit, Lynnwood Link | \$896 | WA DB | PM | | | | 2013 | 2015 | | | |
| | | | BNSF, Telecommunications Building Retrofit | \$1 | DB | PM | PM | PM | | 2011 | 2013 | | | |
| | | | Sound Transit, UW Station | \$142 | WA GC/CM | | | PM | | 2008 | 2010 | | | |
| | | | Sound Transit, Capitol Hill Station | \$105 | WA GC/CM | | | PM | | 2008 | 2010 | | | |
| | | | Sound Transit, University Link Systems | \$119 | WA GC/CM | | | PM | | 2008 | 2010 | | | |

Attachment 3 - Personnel with Construction Experience

| Name | Title | Summary of Experience | Project Name | Project Size (in Millions) | Project Delivery Type | Role During Project Phases | | | | Role Start | Role Finish | |
|--|--|--|--|----------------------------|--------------------------------------|----------------------------|--------|--------------|----------------------------------|------------|-------------|---------|
| | | | | | | Planning | Design | Construction | Commissioning, Startup, Closeout | | | |
| Mike Rayburn | Manager Design Review Program Managers, Operations | 25 years private sector experience, both as design architect and as owner representative. 8 years federal and local public sector including 5 years transit. | Multiple big-box retail with structural D-B component | \$10 | Private sector D-B | OPM | OPM | OPM | OPM | 2000 | 2005 | |
| | | | Olive 8 mixed use high-rise tower with MEP D-B component | \$180 | Private sector D-B | DES | DES | DES | | 2005 | 2009 | |
| | | | Ketchikan Federal Bldg New Biomass Heating System | \$5 | DB | OREP | OREP | OREP | OREP | | 2010 | 2011 |
| | | | TOK Border Station upgrades | \$1 | DB | OREP | OREP | OREP | OREP | | 2010 | 2011 |
| | | | Seattle Federal Courthouse Fire System Upgrades | \$1 | DB | OREP | OREP | OREP | OREP | | 2009 | 2009 |
| | | | Blaine Border Station Fire Alarm System Upgrades | \$1 | DB | OREP | OREP | OREP | OREP | | 2012 | 2012 |
| | | | Various Sound Transit Capital Repair Projects | \$1 | WA DB | OPM | OPM | OPM | OPM | | 2016 | 2018 |
| SAFETY & QUALITY ASSURANCE | | | | | | | | | | | | |
| Matthew Mitchell, CSP | Senior System Safety and Assurance Manager | 8 years public and private project management and safety experience, including DB and railroad safety management | Sound Transit, E360, Overlake Village to Overlake Transit Center Extension | \$250M | WA DB | OREP | OREP | OREP | OREP | 2017 | Present | |
| | | | Sound Transit, Maintenance of Way Building - East | \$12M | WA DB | OREP | OREP | OREP | OREP | 2017 | Present | |
| | | | Sound Transit, South Bellevue (E320) | \$321 | DBB | OREP | OREP | OREP | OREP | | 2017 | Present |
| | | | Sound Transit, Downtown Bellevue Tunnel (E330) | \$121 | DBB | OREP | OREP | OREP | OREP | | 2017 | Present |
| | | | Sound Transit, Downtown Bellevue to Spring District (E335) | \$265M | WA GC/CM | OREP | OREP | OREP | OREP | | 2017 | Present |
| | | | Sound Transit, Bel-Red (E340) | \$93 | DBB | OREP | OREP | OREP | OREP | | 2018 | Present |
| | | | BNSF Railways, La Pine, Oregon Grade Separation | \$10M | OR CM/GC | OREP | OREP | OREP | OREP | | 2015 | 2017 |
| PROCUREMENT & CONTRACTS | | | | | | | | | | | | |
| Ted Lucas | Chief Procurement and Contracts Officer | Over 25 years in public sector procurement and contracts, delivering many project under the Design-Build and GCCM delivery methods. | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | OPROC | OPROC | OPROC | | 2016 | Present | |
| | | | Sound Transit, Downtown Redmond Link Extension | \$732 | WA DB | OPROC | OPROC | OPROC | | | | |
| | | | Sound Transit, Lynnwood Link South | \$471 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2013 | Present | |
| | | | Sound Transit, Lynnwood Link North | \$425 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2013 | Present | |
| | | | Sound Transit, Northgate / East Link Systems | \$350 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2013 | Present | |
| | | | Sound Transit, Operations and Maintenance Facility East | \$220 | WA DB | OPROC | OPROC | OPROC | OPROC | | 2016 | Present |
| | | | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2011 | Present | |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | OPROC | OPROC | OPROC | | 2011 | Present | |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | OPROC | OPROC | OPROC | | 2011 | Present | |
| | | | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2013 | Present | |
| | | | Sound Transit, Sounder Yard Expansion | \$12 | WA DB | OPROC | OPROC | OPROC | OPROC | | 2015 | Present |
| | | | Sound Transit, Sounder Maintenance Base | \$555 | WA DB | OPROC | OPROC | OPROC | OPROC | | 2015 | Present |
| | | | Sound Transit, Puyallup Station Access Improvements | \$38 | WA DB | OPROC | OPROC | OPROC | | 2016 | Present | |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2013 | Present | |
| | | | Sound Transit, SR 520 to Overlake Transit Center | \$225 | WA DB | OPROC | OPROC | OPROC | | 2013 | Present | |
| Sound Transit, South Link Project Airport to S 200th | \$169 | WA DB | OPROC | OPROC | OPROC | OPROC | | 2011 | 2013 | | | |
| Amanda Lanier (Mazzuca), CPPO | Design & Construction Contracts Director | 20 years of government project management (5) and procurement and contract management (15) with experience in the RCW 39.10 alternative project delivery methods of General Contractor/Construction Manager (GC/CM); Progressive Design-Build (PDB); Traditional Design-Build (DB); and Job Order Contracting (JOC). Plus, Building Engineering Systems selection in RCW 39.04.290 and competitive negotiation authorized by RCW 39.04.270 to design & install an advanced meter system. RfX to analyze the feasibility of public-private partnership (P3) transit-oriented development (TOD). | Port of Seattle, International Arrivals Facility | \$900 | Progressive DB | OPROC | OPROC | OPROC | | 2014 | 2016 | |
| | | | Port of Seattle, North Satellite Expansion Program | \$659 | GC/CM with ECCM and MCCM | OPROC | OPROC | OPROC | | 2014 | 2016 | |
| | | | Port of Seattle, Alternative Utility Facility | \$36 | WA GC/CM | OPROC | OPROC | OPROC | | 2015 | 2016 | |
| | | | Port of Seattle, Concourse D Hardstand Project | \$38 | WA GC/CM | OPROC | OPROC | OPROC | | 2016 | 2016 | |
| | | | City of Bellevue, Advanced Metering Infrastructure (AMI) | \$20 | WA DB | OPROC | OPROC | OPROC | | 2017 | 2020 | |
| | | | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2013 | 2019 | |
| Nick Datz, CPPB, Assoc. DBIA | Procurement & Contract Division Technical Advisor | Over 12 years in public sector Procurement and contract administration, including DB and GC/CM procurement and contract administration. | Sound Transit, Federal Way Link Extension | \$1,285 | WA DB | OPROC | OPROC | OPROC | | 2016 | 2019 | |
| | | | Sound Transit, Downtown Redmond Link Extension | \$732 | WA DB | OPROC | OPROC | OPROC | | 2016 | 2019 | |
| | | | Sound Transit, Lynnwood Link South | \$471 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2016 | 2019 | |
| | | | Sound Transit, Lynnwood Link North | \$425 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2016 | 2019 | |
| | | | Sound Transit, Northgate / East Link Systems | \$350 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2013 | 2019 | |
| | | | Sound Transit, Puyallup Station Access Improvements | \$38 | WA DB | OPROC | OPROC | OPROC | | 2016 | 2019 | |
| | | | Sound Transit, Operations and Maintenance Facility East | \$220 | WA DB | OPROC | OPROC | OPROC | OPROC | | 2016 | 2019 |
| | | | Sound Transit, Angle Lake Parking Garage | \$31 | WA DB | OPROC | OPROC | OPROC | OPROC | | 2012 | 2015 |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | OPROC | OPROC | OPROC | | 2013 | Present | |
| | | | Sounder Yard Expansion | \$12 | WA DB | OPROC | OPROC | OPROC | | 2014 | 2017 | |
| Steven Johnson, CPPO | Design & Construction Contracts Deputy Director | 8 years in public sector procurement and contract administration, including DB contract administration. | South 200th Link Extension Parking Garage | \$33 | WA DB | OPROC | OPROC | OPROC | | 2016 | 2017 | |
| | | | Seattle To South Bellevue | \$665 | WA Heavy Civil GC/CM | | OPROC | | | 2016 | 2017 | |
| Karen Mesko, Assoc. DBIA | Senior Design & Construction Contracts Specialist | Over 6 years of experience at public transit agencies with capital projects, including procurement and contract administration, program management, and federal compliance. | Sound Transit, Lynnwood Link North | \$471 | WA Heavy Civil GC/CM | | OPROC | | | 2017 | Present | |
| | | | Sound Transit, Lynnwood Link South | \$425 | WA Heavy Civil GC/CM | | OPROC | | | 2017 | Present | |
| Petra Payne | Sr. Design and Construction Contracts Specialist | 8 years in public sector procurement and contract administration, including alternate project delivery such as Design-Build and GC/CM procurement and contract administration. | Sound Transit, Downtown Redmond Link Extension | 732 | WA DB | | OPROC | OPROC | | 2018 | Present | |
| | | | Sound Transit, Seattle to South Bellevue | 410 | WA Heavy Civil GC/CM | | OPROC | OPROC | | 2017 | 2020 | |
| | | | Sound Transit, SR 520 to Overlake Transit Center | 225 | DB | | OPROC | OPROC | | 2018 | Present | |
| Cathy Roberts | Sr. Design and Construction Contracts Specialist | 16 years in public and private sector procurement and contract administration, including DB contract administration. | SYE DB | 12 | DB | | | OPROC | OPROC | 2017 | 2020 | |
| | | | Sound Transit, Federal Way Link Expansion Design Build Northgate/East Link Systems | \$1285 \$518 | Design Build WA Heavy Civil GC/CM | | OPROC | OPROC | | 2019 | Present | |

Attachment 3 - Personnel with Construction Experience

| Name | Title | Summary of Experience | Project Name | Project Size (in Millions) | Project Delivery Type | Role During Project Phases | | | | Role Start | Role Finish |
|---|---|---|--|--|--|---|---|----------------------------------|----------------------------------|---|-------------|
| | | | | | | Planning | Design | Construction | Commissioning, Startup, Closeout | | |
| Elizabeth Maldonado, Assoc. DBIA | Sr. Design and Construction Contracts Specialist | Over 6 years of experience in public sector construction procurement of SWR, JOC, WA GCCM, and DBB in both vertical and horizontal projects as well as competitively procured and negotiated project delivery methods. This includes procurement, contract administration, and federal compliance. | Sound Transit, NE 200th to Lynnwood Transit Center Sound Transit, Lynnwood Link Expansion South | \$846 \$848 | WA Heavy Civil GC/CM WA Heavy Civil GC/CM | | OPROC OPROC | OPROC OPROC | | 2018 2018 | |
| Chris Riley, CPPB, Assoc. DBIA | Design and Construction Contracts Specialist | Over 4 years of experience in public sector construction and A&E procurement. | \$445 South 200th Link Extension Parking Garage | \$32 | Design-Build | | | | OPROC | 2020 | present |
| Melissa Jordan, CPPB, Assoc. DBIA | Acting Manager, Design and Construction Contracts | Over 15 years of experience in public sector construction procurement of SWR, JOC, WA GCCM, DBB, and DB in both vertical and horizontal projects as well as competitively procured and negotiated all project delivery methods. Other duties include contract administration and federal compliance of all the above procurement types. | Sound Transit, Northgate Station Sound Transit, Roosevelt Station Sound Transit, U District Station Sound Transit, Puyallup Station Access Improvements | \$208 \$152 \$160 \$46 | DB WA GCCM WA GCCM DB | OPROC OPROC OPROC OPROC | OPROC OPROC OPROC OPROC | OPROC OPROC OPROC OPROC | | 2019 2019 2019 2019 | |
| Nathaniel Tillman | Design and Construction Contracts Specialist | Over 5 years of experience in public sector construction procurement of SWR, JOC, DBB, and DB in both vertical and horizontal projects. Competitively procured and negotiated JOC, SWR, and DBB. Actively involved in DB contract administration. | Sound Transit, Puyallup Station Access Improvements | \$46 | Design Build | | | OPROC | | 2020 | |
| LEGAL | | | | | | | | | | | |
| Jim Niemer, JD Jeri Arbuckle | Managing Legal Counsel Sr. Legal Counsel | Combined 40 years of experience in contract development, construction procurement, claims resolution, and litigation for horizontal and vertical construction projects of all kinds including DBB, DB, GC/CM and various other competitively procured and negotiated project delivery methods. | Sound Transit, Lynnwood Link South | \$471 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, Lynnwood Link North | \$425 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, Northgate / East Link Systems | \$350 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, Northgate Station | \$180 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2011 | Present |
| | | | Sound Transit, Roosevelt Station | \$130 | WA GC/CM | OPROC | OPROC | | | 2011 | Present |
| | | | Sound Transit, U District Station | \$122 | WA GC/CM | OPROC | OPROC | | | 2011 | Present |
| | | | Sound Transit, Seattle to South Bellevue | \$410 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, Downtown Bellevue to Spring District | \$321 | WA Heavy Civil GC/CM | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, UW Station | \$142 | WA GC/CM | OPROC | OPROC | OPROC | OPROC | 2009 | Present |
| | | | Sound Transit, Capitol Hill Station | \$105 | WA GC/CM | OPROC | OPROC | OPROC | OPROC | 2009 | Present |
| | | | Sound Transit, University Link Systems | \$119 | WA GC/CM | OPROC | OPROC | OPROC | OPROC | 2010 | Present |
| | | | Sound Transit, Spring District to Redmond Technology Center | \$225 | Design Build | OPROC | OPROC | | | 2013 | Present |
| | | | Sound Transit, Federal Wat Link Extension | \$1,285 | Design Build | OPROC | OPROC | | | 2018 | Present |
| | | | DART Green Line Light Rail Extension (28 mi) | \$1,800 | TX CM/GC | OPROC | OPROC | OPROC | OPROC | 2005 | 2011 |
| | | | DART Orange Line Light Rail Extension (37 mi) to DFW airport | \$1,300 | TX Design Build | OPROC | OPROC | OPROC | OPROC | 2007 | 2015 |
| | | | DART Blue Line Light Rail Extension (4.5 mi) | \$300 | TX Design Build | OPROC | OPROC | OPROC | OPROC | 2008 | 2013 |
| | | | Dallas Tiger funded Street Car (1.6 mi) | \$50 | TX Design Build | OPROC | OPROC | OPROC | OPROC | 2012 | 2016 |
| DART South Oak Cliff 3 Light Rail Ext | \$150 | TX CM/GC | OPROC | OPROC | OPROC | OPROC | 2012 | 2017 | | | |
| DART Light Rail Starter System (20+ mi) | \$100 | DBB | | OPROC | OPROC | OPROC | 1995 | 2005 | | | |
| PROJECT DELIVERY TYPE KEY | | | INDIVIDUAL ROLE KEY | | | | | | | | |
| WA DB | WA State Design-Build project administered under RCW 39.10. | IL GCCM: Illinois State GCCM project | As the Public Body: | | | As a Subconsultant or Subcontractor to a Prime: | | | | | |
| PU DB | A public/federal Design-Build project | AZ GCCMART: Arizona State GCCM Art project | OEX | The executive or manager for the Owner responsible for the project | | SUBPROC | A subconsultant providing procurement services | | | | |
| PR DB | A Design-Build project for a private owner | MAL/DB: Malaysia Design Build project | OPM | The Owner's Project Manager | | SUBADV | A subconsultant providing contract | | | | |
| WA GC/CM | WA State GC/CM project administered under RCW 39.10. | CA/DB: California State Design-Build project | ODM | The Owner's Design Manager | | SUBPM | A subconsultant providing project management services | | | | |
| OR CM/GC | OR State CM/GC project | | OCM | The Owner's Construction Manager | | SUBCTR | A subconsultant providing project controls, scheduling, or estimating services | | | | |
| PU CM@R | A public/federal CM at Risk project | | OENG | As the Owner acting as the resident engineer or field engineer | | SUBDES | A subconsultant providing design or engineering services | | | | |
| PR CM@R | A CM at Risk project for a private owner | | OREP | The Owner's Representative | | SUBCM | A subconsultant providing construction | | | | |
| DBB | Public or Private Design-Bid-Build project | | OPROC | The Owner's Procurement Manager or Attorney | | SUBCON | A subcontractor to the prime on the project | | | | |
| DBOM | Design-Build Operate Maintain | | OCTR | Provided project controls, scheduling, or estimating support to the project as the Owner | | | | | | | |
| DBOT | Design-Build Operate Transfer | | As a Prime Consultant or Prime Contractor providing service to the Public Body: | | | | | | | | |
| PPP | Public Private Partnership | | PROC | A prime consultant providing procurement services | | CTR | A prime consultant providing project controls, scheduling, Designer of Record or prime consultant providing design services | | CON | The prime contractor responsible for building | |
| CMUP | CM Unit Price | | ADV | A prime consultant providing project advisory, oversight, or audit services | | DES | | | PRECON | The prime contractor responsible for preconstruction services | |
| MN GCCM | Minnesota State GC/CM project | | PM | A prime consultant providing project management services | | CM | A prime consultant providing construction management, | | | | |

| No. | Delivery Method | Procurement # | Project Title | Project Description | Project Value | Entered into CPARB Data Collection System | Complete |
|-----|-------------------|-----------------|---|---|---------------|---|----------|
| 1 | TBD | TBD | Tacoma Link Extension | The Tacoma Dome Link Extension project (Project) will study extending light rail transit from the Federal Way Transit Center in the City of Federal Way to the Tacoma Dome area in the City of Tacoma a total distance of approximately 9.7 miles. | TBD | No | No |
| 2 | TBD | TBD | Operations and Maintenance Facility: South | Operations and maintenance facility (OMF) in South corridor between Federal Way and Tacoma Dome. | TBD | No | No |
| 3 | TBD | TBD | West Seattle to Ballard Extension | The West Seattle – Ballard Link Extension project will extend Sound Transit's light rail system from West Seattle to Ballard, connecting under downtown Seattle from international district through Queen Anne. | TBD | No | No |
| | DB | TBD | Sounder Maintenance Base | This project is to design and construct a maintenance facility for Sounder commuter rail fleet. The project will include a maintenance facility up to 60,000 square feet that includes 10 repair positions, wheel true equipment, surface parking lot, administrative offices and welfare areas for the employees; yard lead tracks; and ancillary civil improvements. | TBD | No | No |
| 4 | TBD | TBD | Bus Rapid Transit - North and South Lines | The Bus Rapid Transits (BRT) system is being planned as part of Sound Transit's ST3 system expansion program. The BRT program consists of planning, designing, and delivering Transit Stations, Buildings, Maintenance Facilities, State and Local Roadway Improvements, Parking Garages, Surface Parking, and Accessibility Projects on: i) I-405 corridor for 37 miles between Lynnwood and Burien; and ii) SR-522 for eight miles between the cities of Shoreline and Bothell. | TBD | No | No |
| 6 | TBD | TBD | Bus Base North | Bus Base North will include a new bus maintenance and operations building, and a parking structure for buses and other vehicles. The facility will primarily be used by buses operating on the proposed I-405 and SR 522/NE 145th Bus Rapid Transit (BRT) lines, with some buses from the Sound Transit Express bus fleet also using this facility. | TBD | No | No |
| | AE | RTA/OA 0206-19 | Bus Rapid Transit General Engineering Consultant | This suite of projects will be designed and constructed within the next five years utilizing various procurement methods, including Design/Build and Design/Bid/Build. Some of these projects are in conceptual design phase and other have not started yet. The design consultants that are currently retained by Sound Transit (ST) are contracted to develop conceptual engineering plans and environmental assessment for the assigned projects. | TBD | No | No |
| 7 | D-B-B | RTA/CN 0186-20 | East Link Mercer Island Transit Integration | Project includes transit improvements on Mercer Island adjacent to the Sound Transit Station along North Mercer Way, 77th Avenue, and 80th Avenue SE on Mercer Island. The improvements will enhance bus/rail transfers and connect pedestrians and cyclists to the station. | TBD | No | No |
| | AE | RTA/AE 0179-19 | Everett Link Extension & OMF North | The Everett Link Extension project (Project) will study extending light rail transit approximately 16.3 miles from the Lynnwood City Center in the City of Lynnwood to the Everett Station in the City of Everett. In addition to the extension of light rail, this project will also include an operation and maintenance facility (OMF) in the corridor. | \$14 | No | No |
| | AE | RTAOA 0160-19 | Downtown Seattle Transit Tunnel General Engineering Consultant Services | The Downtown Seattle Transit Tunnel (DSTT) State of Good Repair Project General Engineering Consultant (GEC) will provide program and project management, design, construction management, and other professional technical services for the DSTT State of Good Repair Project. The work may include preparation and implementation of project management plans; engineering services in the preparation of technical assessments, studies and reports; preparation of plans, specifications, and estimates; permitting; preparation of construction contract documents; project schedule and budget development and management; construction contract administration; construction inspection; testing and special inspection; other specialty technical services associated with the retrofit of the tunnel, stations, and ancillary facilities; and coordination of Project work with other Sound Transit contract work and on-going rail operations | \$10 | No | No |
| 8 | DB | RTA/CN 0148-18 | Downtown Redmond Link Extension | The Project will extend light rail for 3.4 miles from the Redmond Technology Center Station at NE 40th Street to Downtown Redmond. Project elements include a double-track elevated, retained cut and at-grade light rail guideway including systems. One at-grade station in SE Redmond in the vicinity of Marymoor Park and one elevated station in Downtown Redmond at 166th Avenue NE. The project also includes bus transit, a parking garage, structured and surfaced multiuse trail facilities, civil and site work, roadway work, restoration landscaping, and wetland and stream mitigation work. | \$732 | No | No |
| 9 | DB | RTA/CN 0009-17 | Federal Way Transit Extension | The Federal Way Transit Extension will extend light rail from South 200th Street in the city of SeaTac to the existing Federal Way Transit Center in the city of Federal Way, a total distance of approximately 7.6 miles. | \$1,285 | No | No |
| 10 | D-B-B | RTA/CN 0129-17 | Tacoma Dome Link Extension | Construction of Tacoma Link expansion that includes approximately 2.4 miles long with six new stations and one relocated station. The project also includes expanding the existing operations and maintenance facility near Tacoma Dome Station. | \$175 | No | No |
| 11 | Heavy Civil GC/CM | RTA/CN 0079-15C | Lynnwood Link South | Heavy civil construction, including pre-construction services for: • 4.8 mile light rail guideway (1.8 miles elevated and 3.0 miles retained cut/fill) • Light rail trackwork • One elevated station; one retained cut station • Two 500 stall parking garages. | \$425 | No | No |

Attachment 4-Project Data Collection

| No. | Delivery Method | Procurement # | Project Title | Project Description | Project Value | Entered into CPARB Data Collection System | Complete |
|-----|-------------------|-----------------|--|--|---------------|---|----------|
| 12 | Heavy Civil GC/CM | RTA/CN 0010-16C | Lynnwood Link North | Heavy civil construction, including pre-construction services for: • 3.7 mile light rail guideway (2.3 miles elevated and 1.4 miles retained cut/fill) • Light rail trackwork • Two elevated stations • 1650 stall parking garage. | \$471 | No | No |
| 13 | A/E | TBD | West Seattle to Ballard Extension | The West Seattle – Ballard Link Extension project (Project) will study building high capacity transit within the City of Seattle from the vicinity of the Alaska Junction in the West Seattle Neighborhood to Downtown Seattle and from the vicinity of Market Street in the Ballard Neighborhood to Downtown Seattle. The Project includes the following representative ST3 Plan projects: West Seattle to Downtown Seattle Light Rail, Ballard to Downtown Seattle Light Rail, and Downtown Seattle Light Rail Tunnel. Note that the ST3 Plan intent is to construct the Ballard to Downtown Seattle project in conjunction with the Downtown Seattle Light Rail Tunnel project. | \$24 | No | No |
| 14 | DB | RTA/CN0612-18 | Puyallup Station Garage | To construct additional parking facilities (including a garage with 503 stalls) and pedestrian bridge to improve use/access to the Puyallup Station for pedestrians, bicyclists, and drivers. | \$55 | No | No |
| 15 | A/E | RTA/AE 0030-17 | Federal Way to Tacoma Dome Link | The Tacoma Dome Link Extension project (Project) will study extending light rail transit from the Federal Way Transit Center in the City of Federal Way to the Tacoma Dome area in the City of Tacoma a total distance of approximately 9.7 miles. In addition to the extension of light rail, this project will also include an operation and maintenance facility (OMF) in the corridor. | \$47 | No | No |
| 16 | DB | RTA/CN 0020-16 | Link Operations and Maintenance Facility: East | Construction of approximately 160,000 square foot Operation and Maintenance Facility to store, service, maintain, inspect and deploy light rail vehicles associated with expansion of Northgate/East Link as additional 122 vehicles are being added, bringing the total fleet to 184. The project consists of 7 LRV maintenance service bays, an LRV cleaning and wash facility, materials storage areas, administration and training spaces. This project also provides storage of trackway maintenance elements, and supporting train systems infrastructure such as traction power substations, train signal bungalows, and overhead traction power. | \$219 | No | No |
| 19 | Heavy Civil GC/CM | RTA/CN0115-14C | Northgate / East Link / Lynnwood Systems | Procure, and install three major system elements – Traction Electrification, 26kV Distribution, Signals and Communications for the Northgate and East Link projects. All systems will interface with other equipment such as elevators, escalators, ventilation fans, to allow control from the control center. Includes integration, testing and commissioning of all systems elements and ensuring a seamless integration to the existing systems (hardware and software) of the University Link Segment. Work also includes the connection and testing of the EMI mitigation cable within the floating track slabs that was provided by other contracts. In addition, work will also include the extension and integration of the 26kV power distribution from the tunnel bores (provided by other contracts) to the switchgear room. | \$360 | No | No |