Managed Print Services - How to Get Ready

2017 Customer Outreach Request

November 20, 2017 – Training
1500 Jefferson Street, Olympia – Second Floor Training Center Room 3640 – Enterprise Services

Print Management Strategies Team Resources:
  Judy Lorenzo, Business Resources Division
  David Baker, Business Resources Division
  Josh Klika, Contracts & Procurement
  Jeff Kesseler, Managed Print & Internal Use
<table>
<thead>
<tr>
<th>Time</th>
<th>Topic</th>
<th>Topic Type</th>
<th>Who</th>
</tr>
</thead>
<tbody>
<tr>
<td>2:30</td>
<td>Welcome</td>
<td>Information</td>
<td>Judy</td>
</tr>
<tr>
<td></td>
<td>• Training Purpose</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Housekeeping for WebEx</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2:35</td>
<td>• What is My Agency’s Current State?</td>
<td>Information and Discussion</td>
<td>David, ALL</td>
</tr>
<tr>
<td></td>
<td>• Does Your Agency Use Managed Print Services?</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• What Information is Needed?</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• What Challenges is Your Agency Facing?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3:00</td>
<td>Refresher of Terms</td>
<td>Information</td>
<td>Judy</td>
</tr>
<tr>
<td>3:10</td>
<td>How to Get Ready to Acquire Managed Print Services</td>
<td>Information and Discussion</td>
<td>Jeff</td>
</tr>
<tr>
<td>3:30</td>
<td>Options for Using a Contract for Managed Print Services – What are the Basics? Contract Services</td>
<td>Information and Discussion</td>
<td>Josh</td>
</tr>
<tr>
<td>3:50</td>
<td>Review of Key Training Highlights &amp; Follow-Up Needed</td>
<td>Discussion</td>
<td>Judy, ALL</td>
</tr>
</tbody>
</table>
Training Purpose - Survey Follow Up

The 2017 survey asked how Enterprise Services could help print management implementation be successful. There were three choices plus “other.”

1. Assist with internal facilitation
2. Provide additional information about Print Management
3. Consultation regarding Managed Print Services
For those on the phone, please keep your phone on mute during the training. Please do not put your phone on hold if you need to step away. This often plays music over the WebEx and cannot be muted by others.
Share Your Needs:
Provide Context to Improve This Training

Briefly please introduce yourself and share:

1. What is your agency’s current state?
2. Does your agency use managed print services?
3. What information is needed?
4. What are you hoping to learn today?
5. What are some challenges your agency is facing?
Refresher of Terms
## Existing Policy Direction

<table>
<thead>
<tr>
<th>RCWs &amp; WAC</th>
<th>State Agencies, Boards, Commissions</th>
<th>Institutions of Higher Education</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>RCW 43.19.742</strong></td>
<td>DES only</td>
<td></td>
</tr>
<tr>
<td>DES to establish rules and guidelines for managing print operations</td>
<td>DES only</td>
<td></td>
</tr>
<tr>
<td><strong>WAC 200-380</strong></td>
<td></td>
<td>!</td>
</tr>
<tr>
<td>Agencies must adopt a print policy, standards and procedures</td>
<td>DES only</td>
<td>!</td>
</tr>
<tr>
<td>Determine baseline costs</td>
<td>DES only</td>
<td>!</td>
</tr>
<tr>
<td>Annual reporting</td>
<td>DES only</td>
<td>!</td>
</tr>
<tr>
<td><strong>RCW 43.19.733</strong></td>
<td>!</td>
<td>!</td>
</tr>
<tr>
<td>Managed print required for agencies with 1,000+ employees</td>
<td>DES only</td>
<td>!</td>
</tr>
<tr>
<td><strong>RCW 43.19.739</strong></td>
<td>!</td>
<td>!</td>
</tr>
<tr>
<td>Agencies must consult with DES for printing and binding</td>
<td>DES only</td>
<td>!</td>
</tr>
<tr>
<td><strong>RCW 43.19.745</strong></td>
<td>!</td>
<td>!</td>
</tr>
<tr>
<td>Agency use of envelopes-Standardization</td>
<td>DES only</td>
<td>!</td>
</tr>
<tr>
<td><strong>RCW 28B.10.029</strong></td>
<td>!</td>
<td>!</td>
</tr>
<tr>
<td>Grants colleges independent authority to purchase materials, supplies and equipment</td>
<td>DES only</td>
<td>!</td>
</tr>
</tbody>
</table>
Guidelines for Managing Print Operations

A resource for agencies to minimize print costs and increase efficiency

Applies To: State Agencies

Authorizing Sources:
- State law — RCW 43.19.742 Agency management of print operations — Department rules and guidelines
- State rule — Chapter 200-380 WAC.

Information Contact: Department of Enterprise Services

Effective Date: December 15, 2014

Last Update: April 14, 2017

Sunset Review Date: October 17, 2019

Approved By:

/s/ Chris Liu
Director

About these guidelines

Print is produced by a wide variety of methods. Some examples are copiers, multifunctional devices, offset print and desktop printers. These guidelines are a resource for state agencies to use in order to identify and implement managed print strategies, policies, and procedures and other tools necessary to track, manage, and minimize all types of printing.

These guidelines are used together with the requirements under state rule (Chapter 200-380 WAC) and state law (RCW 43.19.733 through RCW 43.19.757). The department adopted the rule in June of 2015.
Refresher on Terms

Q: What is Print Management?

A: The overarching general term that applies to the management of all agency printing operations, including agency self-service and supplier generated printed material, services, and/or equipment.

At DES we call this the *Toolbox of Strategies*.

Q: What are Managed Print Services?

A: Per WAC 200-380(5) are services offered by an external provider to optimize or manage an organization's document output to meet certain objectives; such as driving down costs, improving efficiency and productivity, or reducing the support workload.
**Refresher on Terms**

Q: What is Internal Use Print / Agency-based Printing?

A: An agency's internal printing that does not require a private sector print shop or another state agency print shop. It typically includes:

- Day-to-day administrative printing
- Managed print services contracts
- Supplies needed for plotters, copiers, or other multi-function devices and equipment

Q: What is Print Procurement?

A: All printed products produced for your agency by your in-plant print operations or other external print shops such as Enterprise Services’ print operation in-plant, another agency’s in-plant, or a commercial print vendor.
Keeping it Simple

How to Get Ready to Acquire Managed Print Services
Centralized Copy Area (DES)

A centralized print location characterized by self-service use of multi-function devices and plotters shared by internal employees.
Refresher on Terms

Q: What is a Print Assessment?

A: Per WAC 200-380-020(11) means an analysis of print services required to meet an agency's printing needs in the most efficient cost and effective manner.

Q: What is a Statewide Master Contract?

A: Master contracts leverage the state's collective buying power and are established for most frequently purchased products, making for the best use of resources for all types of Washington governments. They have met state requirements for competitive bidding and other procurement laws, reducing risk and streamlining the purchasing process for agencies.
Getting Ready to Use Managed Print Services

1. Inventory your fleet of printers
2. Track your print volumes
3. Identify any paper and consumable costs not included in current contracts
4. Capture current lease and rental costs for equipment
5. Calculate usage costs for black and white and color images
Once you have cataloged your printer fleet, the next step is to remove any single function desktop printers that are non-networked.

Create a spreadsheet of all leased/owned printers with their monthly lease costs and associated usage click charges.

If in a managed print contract, your monthly usage fees ARE the lease and usage cost.

Collect a meter read of each device at the first of every month. Add these totals to the lease cost if any and you will have the basic machine cost for the month.
Add the cost for paper purchased for your printer fleet.

Include specialty stocks like color and label material.

Even preprinted letterhead is a paper cost for your MFD if you are running it through the printer.
Print Costs: Creating the Inventory

• If you have fax lines running to any of your MFDs, this is an associated cost to the MFD and should be considered.

• Any FTEs that are supporting the internal print infrastructure are a cost for your printer fleet.
Options for Using a Contract for Managed Print Services

- What are the Basics?
- The Enterprise Services Contract Services Team is Here to Help You Navigate
Managed Print Services Components

Per **WAC 200-380**: Main components provided are:

• Needs assessment
• Selective or general replacement of scanning and document capture equipment
• The service, parts and supplies (excluding paper) needed to operate the new and/or existing equipment (including existing third-party equipment if this is required).
• Tracking how the printer fleet is being used, the problems and the user satisfaction
• Analyzing information gathered through tracking printer usage to make or recommend adjustments needed to ensure fleet efficiency and meet changing user needs
• Developing custom applications for smart multifunction products that automate paper-intensive document workflows and route scanned pages to document management systems
• Restructuring of document workflows
• Reducing print volumes and power consumption for environmental reasons
• Improving document security

Current Examples of Services:
Some Current Examples of Equipment

• Multifunctional devices (MFDs)
• Networked printers
• Non-networked printers
• Plotters
• Desktop printers
• Scanners
• Large format devices
Leverages buying power

There are several Master Contracts related to a print environment.

The current Master Contract for Managed Print is 00215 NASPO Managed Print Services

https://des.wa.gov/services/contracting-purchasing/current-contracts
When making a provider selection, end users are NOT required to complete a formal procurement, and may make informal selections of providers or resellers.

This contract is NOT for leasing, renting or purchasing equipment.

Contractors may place equipment and will cover their cost of the equipment. (Combining the monthly click charge and the Managed Print Services into a Managed Print Services Base Monthly Charge.

No other contract will be utilized to place equipment as part of Managed Print Services, and no lease payment is allowed.
How does the Managed Print contract apply?

- Larger agencies, with greater than 1,000 FTEs, are required by RCW to and utilize managed print services contracts
- All state agencies are required to use master contracts unless they do not meet their needs
NASPO Managed Print Services: Build the Scope of Work

- Gather security requirements
- Provide current state (equipment list, monthly volumes)
- Document print environment expectations and decide if a Print Assessment is needed
00215 NASPO Managed Print Services: When Moving Forward

• The current information for providers on Master Contract for Managed Print is located at:

• 00215 NASPO Managed Print Services

We are here to help:

Josh.Klika@des.wa.gov ph. 360.407.7939
Breann.Aggers@des.wa.gov ph. 360.407.9416
Current Contracts

05214 is for:
• the lease, rental or purchase of copiers, printers and related devices
• software bundles that enable and enhance the devices.

00215 is for:
• managed print services and not lease, rental or purchase of equipment.
Questions?
Key Training Highlights
Follow-Up Needed

- Enterprise Services will be scheduling site visits as requested to further assist agencies.
- Some suggestions shared during the change management discussion included:
  - Stress the benefits of implementing strategies
  - Find champions at multiple levels
  - Identify specific barriers to change and dig deeper into the “why” and the preferred expectations or “needs”
  - Create sound bites to share
  - Create a communications plan that can dovetail with your change management plan.
  - Conduct internal meetings to share with key players such as administrative support staff
  - For colleges, acknowledge the academic freedom and confidentiality concerns
Thank you!

Judy.Lorenzo@des.wa.gov
David.Baker@des.wa.gov
Josh.Klika@des.wa.gov
Jeff.Kesseler@des.wa.gov

Print Management resources online:
http://des.wa.gov/services/printing-mail/printing-services/print-management
The following slides are for reference and serve as additional resources for agencies.
Best Practices:
Boards, Commissions, and Councils

Assistance with policy development was a theme in the survey.

• Support specific to small agencies requested
• Please welcome desirée Monroy with the Economic and Revenue Forecast Council to share an approach
Developing a Policy: Economic and Revenue Forecast Council

How we got started?

– Research

» DES Guidelines for Managing Print Operations

» Reviewing past print assessment (2008)

» Borrowing from other agencies’ existing print policies
Developing a Policy: Economic and Revenue Forecast Council

How we got started, continued

– Research
  » Google: “how to reduce print costs”
  » Printer’s manufacturer has information about power usage/lifetime prints etc…
  » Accounting records for supply orders
Developing a Policy: Economic and Revenue Forecast Council

• What we hoped to accomplish?
  – Meet the requirements of the law by the date required
  – Confirm that our practices are working
Developing a Policy: Economic and Revenue Forecast Council

April 2017

Research

Staff review period

Policy adopted and report submitted

August 2017
Developing a Policy: Economic and Revenue Forecast Council

• Challenges/barriers and how we made it work?
  – Changing culture
    » “Who moved my printer?”
  – Default settings (duplex, print to PDF)

• Was it accepted by staff?
  – With time…
  – …and with the “printing police”
  – By the time the policy was circulated, they were already on board

• What about the Council?
  – We did not seek approval nor recognition from the Council
# Measuring Success: Economic and Revenue Forecast Council

<table>
<thead>
<tr>
<th>Map ID</th>
<th>Make &amp; Model</th>
<th>Monthly Lease Costs</th>
<th>Annual Toner Costs</th>
<th>B&amp;W Overage Rate / CPI</th>
<th>Color Overage Rate / CPI</th>
<th>Average Monthly Color Volume</th>
<th>Average Monthly B&amp;W Volume</th>
<th>Total Monthly Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>HP LJ 8100</td>
<td></td>
<td></td>
<td>$0.020</td>
<td></td>
<td></td>
<td></td>
<td>$40.54</td>
</tr>
<tr>
<td>2</td>
<td>HP LJ 3390 fax</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>HP LJ 4200dtn</td>
<td></td>
<td></td>
<td>$0.026</td>
<td></td>
<td></td>
<td></td>
<td>$5.27</td>
</tr>
<tr>
<td>4</td>
<td>Canon IRC 5180</td>
<td>$162.00</td>
<td>$0.008</td>
<td>$0.040</td>
<td>472</td>
<td>43,018</td>
<td></td>
<td>$525.00</td>
</tr>
<tr>
<td>5</td>
<td>Canon S630</td>
<td>$68.58</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$5.72</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Total Ave Monthly</th>
<th>Ave Annual</th>
<th>Average Cost per Impression</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$576.53</td>
<td>$6,918.41</td>
<td>$0.0011</td>
</tr>
</tbody>
</table>

---

**Note:**
- The table provides a detailed breakdown of monthly lease costs, annual toner costs, B&W overage rates, color overage rates, average monthly color volumes, average monthly B&W volumes, and total monthly costs for each of the mentioned devices.
- The average cost per impression is calculated based on the total monthly costs and the total monthly usage volumes.
# Measuring Success: Economic and Revenue Forecast Council

<table>
<thead>
<tr>
<th>Device</th>
<th>Agency MFD</th>
<th>Shared MFD</th>
</tr>
</thead>
<tbody>
<tr>
<td>Physical space costs/storage of devices and supplies</td>
<td>$286.68 ($23.89 per sq. ft. through October 2021 (estimated 1 sq. ft. for printer))</td>
<td>$286.68 ($23.89 per sq. ft./month through October 2021)</td>
</tr>
<tr>
<td>Consumables and supplies</td>
<td>Toner: $238.99 (12,500 pages) Paper: $67.29 (case)</td>
<td>Included in monthly fee</td>
</tr>
<tr>
<td>Maintenance costs</td>
<td></td>
<td>Included in monthly fee</td>
</tr>
<tr>
<td>Energy costs</td>
<td>$1.68 ($0.14 per sq.ft.)</td>
<td>$1.68 ($0.14 per sq.ft./month)</td>
</tr>
<tr>
<td>Lease expenses</td>
<td></td>
<td>$1,500 ($125/ month)</td>
</tr>
<tr>
<td>Acquisition and disposal expenses</td>
<td>$1,723</td>
<td>Included in monthly fee</td>
</tr>
<tr>
<td>Depreciation (20%/year)</td>
<td>($1,378)</td>
<td>N/A</td>
</tr>
<tr>
<td>Total estimated fiscal year costs:</td>
<td>$939.64</td>
<td>$1,788.36</td>
</tr>
</tbody>
</table>

2017 total annual printing costs: $2,728  
2008 total annual printing costs: $6,918  

**Savings:** $4,190/annually
Developing a Policy: Economic and Revenue Forecast Council

- What we’ve learned
  - Something small can make a big difference
  - Printing is unnecessary when you have good technology
- How we’ve benefitted
  - $$
  - Sustainability: reducing paper waste
  - Less paper clutter
  - Easier to find documents
Next steps

– Is there a plan to maintain or update as conditions change?

  » Yes, already seeing opportunities with our Council meetings and moving that direction

  » Our plan requires annual review in conjunction with inventory tracking

desirée Monroy

desireeM@dor.wa.gov