

October 13, 2021

Ms. Talia Baker

President, Project Review Committee
Washington State

Subject: Project Review Committee “Owner-Transportation” Position

Dear Ms. Baker,

I am interested in applying for the open “Owner – Transportation” position on the Project Review Committee (PRC). I am currently the Deputy Project Director for Sound Transit’s \$1.5-billion Downtown Redmond Link Extension (DRLE), which includes a \$730-million Design-Build Contract. It is a 3.4-mile light rail improvement project, adding two new light rail stations, a parking garage and a bus transit facility in the southeast Redmond area; serving Marymoor Village near Marymoor Park, and in the downtown Redmond serving residential and retail businesses.

Prior to DRLE, I served Principal Construction Manager role for two other Sound Transit’s design-build contracts: \$225-million E360 SR-520 to Redmond Technology Station and \$218-million M200 Operations & Maintenance Facility East in Bellevue.

Prior to joining Sound Transit in June 2015, I worked at Kiewit Corporation for 16 years. While I was at Kiewit, I also worked on multiple design-build projects in addition to the traditional bid-build contracts. Some of those design-build projects I worked on:

- Port Mann/Highway 1 Improvement Project, a 37-kilometers highway improvement from Vancouver to Langley for BC Ministry of Transportation and Infrastructure.
- SR 519 Intermodal Access Ph. 2 Project in downtown Seattle for WSDOT and City of Seattle.
- Willamette River Transit Bridge Project in Oregon for TriMet.
- SR 520 Floating Bridge and Landings Project for WSDOT.

Because I have worked on both - traditional bid-build and design-build contracts, I understand the key differences between the two delivery models.

My thorough knowledge of design-build project delivery method and real-life experiences from using the method, not only as an Owner but also as a Design-Builder, allow me to have a solid all-round understanding about design-build regulation, best practices and lessons learned.

Currently, as a design-build Owner, I perform the following:

- Develop design-build contracts (RFQ, RFP, and their associated technical documents).
- Procure Design-Builders and design-build Owner representative consultant teams.
- Oversee and administer execution of design-build contracts.
- Work with local Authorities Having Jurisdictions (AHJs) to support the design-build projects all the way through – from development of RFP, permitting of design, inspection of construction to the acceptance of works.

As a Design-Builder, I did the following:

- Led execution of design-build works.

- Managed coordination between design and construction efforts including, but not limited to, developing a design-packaging plan that supports timely start of construction; and performing thorough design constructability review.
- Developed and negotiated subcontract packages that accommodate subcontractors' capacities and levels of experience with design-build contract.
- Worked with the design-build Owners on review of potential changes and negotiation of settlement for design-build changes.
- Estimated and pursued design-build projects.

I am very excited at the opportunity to represent Transportation agencies on the Project Review Committee. I am DBIA-certified, attended the AGC GC/CM training; graduated from UC Berkeley in Civil Engineering, and have over 21 years of experience in the construction industry. Of those years, over 15 of them specifically used the alternative delivery contracting method for delivering Transportation projects.

I am confident that my deep knowledge of alternative public works including design-build and GC/CM as reflected in RCW 39.10, best practices and lessons learned; as well as having both Owner and Contractor backgrounds, make me an excellent candidate for the position.

Thank you for your consideration.

Sincerely,

Eza Agoes
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References

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