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Capital Projects Advisory Review Board Washington State Department of Enterprise Services P.O. Box 41401 Olympia, WA 98504-1401

Re: Project Review Committee (PRC)
Minority/Women Owned Businesses Position

Dear Board Members,

I am writing regarding appointment to the CPARB current opening for the PRC. I am a Systems Engineer with design, project management and construction management experience for transportation facilities including, roadways, lightrail, ferries and tunnels.

I have significant experience with Design-Bid-Build, Design-Build, GC/CM projects and haveover 15 years experience with RFQ/ RFP processes. Some recent projects I have worked on include WSDOT - SR99 Bored Tunnel Alaskan Way Viaduct Design-Build Project, Sound Transit Federal Way Link ExtensionDesign-Build, and the WSDOT SR 520 Montlake Lake WA I/C BridgeDesign-Build Project.

I am very familiar with alternative project delivery methods and as CEO of Ergosynch Engineering, I believe I can bring a wealth of knowledge and experience to the PRC and assist the committee in meeting its goals and objectives.

Thank you for your consideration.

Regards,

Sherry Harris